

### Second quarter 2018

# Strong sales – investments weighing down margin in near term

### Second quarter 2018

- Consolidated net sales amounted to SEK 29,258 million (27,940), an increase of 4.7%
- Operating profit excluding items affecting comparability was SEK 1,041 million (1,094)
- Operating profit excluding items affecting comparability includes costs of SEK 17 million (16) for the previously planned integration of IKI in Lithuania
- Profit for the period was SEK 935 million (1,021). Profit includes capital gains on sales of non-current assets and impairment losses of SEK -90 million net (165)
- Earnings per share were SEK 4.62 (5.06)
- Positive tax effect of SEK 202 million from remeasurement of deferred tax liabilities and deferred tax assets due to the forthcoming reduction of the Swedish corporate tax rate
- Cash flow from operating activities amounted to SEK 2,755 million (2,001).
   Excluding ICA Bank, cash flow was SEK 2,188 million (1,836)
- Agreement signed with the British company Ocado on new e-commerce solution in Sweden

### January-June 2018

- Consolidated net sales amounted to SEK 56,439 million (53,643), an increase of 5.2%
- Operating profit excluding items affecting comparability was SEK 2,013 million (2,090)
- Operating profit excluding items affecting comparability includes costs of SEK 26 million (28) for the previously planned integration of IKI in Lithuania
- Profit for the period was SEK 1,635 million (2,153). Profit includes capital
  gains on sales of non-current assets and impairment losses of SEK -90
  million net (564)
- Earnings per share were SEK 8.08 (10.67)
- Cash flow from operating activities amounted to SEK 3,487 million (1,950).
   Excluding ICA Bank, cash flow was SEK 3,204 million (2,328)

### Events after the end of the quarter

· No significant events have taken place after the end of the quarter

	Second q	uarter	Jan-Jı	un	12 months	Full year
SEKm	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Group						
Net sales <sup>1)</sup>	29,258	27,940	56,439	53,643	112,204	109,408
Operating profit before depreciation/amortisation (EBITDA)	1,430	1,646	2,794	3,421	6,129	6,756
Operating profit (EBIT) excluding items affecting comparability	1,041	1,094	2,013	2,090	4,565	4,642
Operating profit (EBIT)	951	1,259	1,923	2,654	4,489	5,220
Profit before tax	869	1,172	1,757	2,485	4,125	4,853
Profit for the period	935	1,021	1,635	2,153	3,627	4,145
Cash flow from operating activities	2,755	2,001	3,487	1,950	6,138	4,601
Cash flow from operating activities excluding ICA Bank	2,188	1,836	3,204	2,328	6,692	5,816
Operating margin excluding items affecting comparability, %1)	3.6	3.9	3.6	3.9	4.1	4.2
Operating margin, % <sup>1)</sup>	3.3	4.5	3.4	4.9	4.0	4.8
Return on capital employed, %	_	_	10.4	11.9	10.4	12.3
Return on equity, %	_	_	11.3	13.6	11.3	13.4
Earnings per share, SEK	4.62	5.06	8.08	10.67	17.94	20.53

1) Earlier periods have been recalculated, see Note 1.

### **CEO's comments**

The trends from the first quarter of the year continued into the second quarter - good sales growth, good momentum in e-commerce, strong cash flow and favourable earnings performance for several of the Group's operations. At the same time, ICA Sweden showed weak earnings, where the favourable sales performance was not reflected in operating profit. Targeted measures are on-going to restore profitability.

ICA's store sales in Sweden have had strong performance thus far this year. Definitive market data show that we gained market shares during the first quarter, and we believe that this favourable performance continued into the second quarter. We have had a period of unusually warm weather in Sweden, which has benefited sales, and we have had a higher number of customer visits and a higher average spend. The price factor during the quarter was high, 2.6%, but given the quarter's negative calendar effect we can nevertheless say that underlying volume growth was strong.

### ICA Sweden's earnings unsatisfactory - measures in place

Despite this, ICA Sweden's earnings are at a level that we are not satisfied with. High volume variations and transport costs have pushed up logistics costs. We had a negative currency effect - especially at the start of the quarter - and in our added services we saw a poorer result, which is mainly due to the start-up of our e-commerce warehouse in Stockholm. On top of this, the high level of activity - with many different ongoing development projects - has led to a higher overall cost level for ICA Sweden compared with a year ago. What is positive to note for the quarter - in addition to the strong sales - is that our new stores are doing well, our private label share is rising at a good rate, we had slightly higher income from profit sharing, and we saw a slightly better earnings in our non-food business.

Corrective measures to restore profitability include improved cost efficiency in logistics and reducing administrative costs to create scope for continued investments. If no further weakening of the Swedish krona occurs, the currency effect from the first half of the year, has been remedied. Volume growth in the e-commerce warehouse will gradually result in full cost coverage through the fees paid by participating stores. The realignment of other added services is expected to contribute to improved earnings during the second half of the year, and we believe that profit sharing will continue to show a positive trend.

### Favourable performance for the Group's other operations

For other segments, performance during the second quarter ranged from stable to very strong. ICA Real Estate had stable earnings but slightly higher costs. Hemtex had a slightly tougher quarter and was hurt by the warm weather. Rimi Baltic continues to show very good development, even though sales growth is still a bit too weak, but it is moving in the right direction. I am particularly happy to note ICA Bank's and Apotek Hjärtat's very strong profitability. Parallel with this we can also see that growth for all of our ecommerce businesses continues to outpace the market. We have also taken a decisive step in further developing our e-commerce through the agreement with Ocado that was announced in May.

### ICAx - first deliveries

Yesterday we presented an important delivery from ICAx when we, together with Google, launched our digital "Monica" in Google Assistant. This new service will give ICA's customers help with shopping lists and recipes, and over time it will be expanded with new functions. Later this autumn we will also launched our digital service ICA Spara ("ICA Save") - an app that will make daily life easier for our customers while at the same time strengthening our digital ecosystem by tying together various parts of our business.

### Focus on sustainability

In our quarterly sustainability report that was also published today you can read about our work on reducing the use of plastics and about ICA Gruppen's entrepreneur award. In general the report describes the focus of our sustainability work during the quarter and our performance in delivering on our sustainability targets.

As widely reported, the extremely warm summer has created major problems for Sweden's farmers. Among other things, it has led to greater slaughtering and a short-term higher supply of meat. For many years ICA has made a concerted effort to secure the conditions for Swedish production, and today roughly 90% of the meat sold by ICA Sweden is sourced in Sweden. We are now working actively on replacing products with Swedish alternatives as far as possible and are engaged in a close dialogue with the Federation of Swedish Farmers (LRF) on the situation.

### Long-term plan remains firm

All in all we are not satisfied with earnings for the second quarter, but we see good opportunities to return to a satisfactory profitability level for ICA Sweden and thereby reach the Group's profitability target. Parallel with this we will continue to carry out our investments, which of course are ultimately aimed at creating future profitable growth and ensuring that we uphold our leading position in a new, even more, digital world.



### **Group performance**

#### Net sales and earnings

#### Second quarter 2018

Consolidated net sales increased by 4.7% compared with the second quarter of 2017. The increase in local currency was 3.8%. Calendar effects, mainly related to the Easter holiday, affected sales by -1.2%, and an increase in prescriptions for high-price drugs contributed 0.7%. Underlying sales growth of 4.3% was both price- and volume-driven, with good volume growth especially for ICA Sweden, but also for Apotek Hjärtat and ICA Bank. Operating profit excluding items affecting comparability was SEK 1,041 million (1,094). Despite the increase in sales, operating profit and the operating margin were lower than a year ago, mainly owing to a lower gross margin for ICA Sweden and a slightly higher cost level. Joint-Group costs were higher as a result of the start-up of the Group's innovation hub ICAx and also partly owing to the Group's work on adapting operations to the GDPR. Operating profit also includes SEK 17 million (16) in costs associated with the previously planned integration of IKI in Lithuania, of which SEK 15 million (14) were in Rimi Baltic. The operating margin excluding items affecting comparability was 3.6% (3.9%). Profit for the period was SEK 935 million (1,021). The outcome for the same period a year ago included capital gains from divestments and impairment losses totalling SEK 165 million combined, while the corresponding figure for the second quarter this year was SEK -90 million. This also affected earnings per share, which fell to SEK 4.62 (5.06), despite a lower tax cost.

#### January-June 2018

Consolidated net sales increased by 5.2% during the first half of the year compared with the same period in 2017. The increase in local currency was 4.4%, and an increase in prescriptions for high-price drugs contributed 0.4%. Underlying sales growth of 4.0% was both volume- and price-driven. Operating profit excluding items affecting comparability was slightly lower than in 2017 and amounted to SEK 2,013 million (2,090). Operating profit includes SEK 26 million (28) in costs associated with the previously planned integration of IKI in Lithuania, of which SEK 23 million (23) were in Rimi Baltic. The operating margin excluding items affecting comparability was 3.6% (3.9%). Profit for the period was SEK 1,635 million (2,135). The outcome for the same period a year ago included capital gains from divestments and impairment losses totalling SEK 564 million combined, while the corresponding figure for the first half this year was SEK -90 million. This also affected earnings per share, which fell to SEK 8.08 (10.67), despite a lower tax cost.

### Net sales per segment

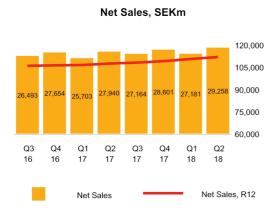
	Second	quarter	Jan-	Jun	12 months	Full year
SEKm	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
ICA Sweden <sup>1)</sup>	20,975	20,366	40,333	38,859	80,827	79,353
Rimi Baltic	3,814	3,530	7,362	6,828	14,542	14,008
Apotek Hjärtat	3,625	3,298	7,055	6,471	13,460	12,876
ICA Real Estate	643	627	1,285	1,223	2,530	2,468
ICA Bank	332	235	654	461	1,158	965
Hemtex	217	232	440	460	1,058	1,078
Other	251	237	498	459	948	909
Intra-Group sales	-599	-585	-1,188	-1,118	-2,319	-2,249
Net sales <sup>1)</sup>	29,258	27,940	56,439	53,643	112,204	109,408

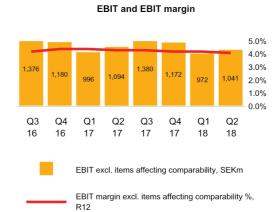
<sup>1)</sup> Earlier periods have been recalculated, see Note 1.

### Operating profit excluding items affecting comparability per segment

	Second of	Second quarter		Jan-Jun		Full year
SEKm	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
ICA Sweden	784	870	1,542	1,659	3,390	3,507
Rimi Baltic <sup>1)</sup>	156	128	274	222	609	557
Apotek Hjärtat	156	135	250	225	486	461
ICA Real Estate	90	99	180	208	401	429
ICA Bank	26	8	52	14	109	71
Hemtex	-25	-18	-45	-32	18	31
Other <sup>1)</sup>	-146	-128	-240	-206	-448	-414
Operating profit excluding items affecting comparability	1,041	1,094	2,013	2,090	4,565	4,642

<sup>1)</sup> The second quarter of 2018 includes SEK -17 million in costs associated with the previously planned integration of IKI, of which SEK -15 million were in Rimi Baltic and SEK -2 million in Other. Accumulated in 2018 these amount to SEK -26 million, of which SEK -23 million were in Rimi Baltic and SEK -3 million in Other.





#### Net financial items and tax

Net financial items amounted to SEK -83 million during the quarter (-87) and SEK -166 million for the entire period (-169). Interest expenses were slightly lower, owing to a lower level of net debt than a year ago.

The tax expense for the quarter was SEK +66 million (-151). The positive tax expense is due to the remeasurement of deferred tax assets and deferred tax liabilities as a result of the forthcoming reduction in the Swedish corporate tax rate, starting in 2019. The one-time effect of this during the second quarter was SEK 202 million. Adjusted for this item, the tax expense was SEK -136 million, corresponding to a tax rate of 15.7% (12.9%). For the entire period the adjusted tax expense was SEK -324 million (-332), corresponding to a tax rate of 18.4% (13.4%). The lower tax rate for both the second quarter and first half a year ago is explained by tax-exempt capital gains on sales of properties. Paid tax totalled SEK -218 million (-214) for the quarter and SEK -445 million (-482) for the period January-June.

#### Cash flow

Cash flow from operating activities (excluding ICA Bank) increased by SEK 352 million during the quarter. The improvement is attributable a favourable change in working capital, driven by the Supply Chain Financing (SCF) programme, higher revenue and by calendar effects (Easter holiday). The improvement in operating cash flow for the entire period was SEK 876 million, where the SCF programme contributed approximately SEK 500 million.

The change in cash flow from investing activities during the quarter is mainly attributable to a higher level of investment and lower level of divestments than the same period in 2017, when real estate was sold by Secore Fastigheter with a cash flow effect of SEK 974 million. The same explanation applies for the entire period with the addition of the divestment of ICA's real estate in Norway, entailing that altogether, property sales during the first half of 2017 affected cash flow by approximately SEK 2.9 billion.

Consolidated cash flow statement, excluding ICA Bank

	Second	Second quarter		Jan-Jun		Full year
SEKm	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Cash flow						
From operating activities before change in working capital	1,237	1,357	2,313	2,451	5,137	5,275
Change in working capital	951	479	891	-123	1,555	541
From operating activities	2,188	1,836	3,204	2,328	6,692	5,816
Investing activities, net	-742	324	-1,880	1,649	-2,882	647
Before financing activities	1,444	2,160	1,323	3,977	3,809	6,463

### Capex (cash flow), SEKm



#### Investments

The Group's investments amounted to SEK 747 million (520) during the quarter. Of this total, SEK 201 million (193) is attributable to ICA Real Estate. During the second quarter ICA Real Estate sold properties for SEK 0 million (974), and for the entire period property sales totalled SEK 2 million (2,888). Investments during the same period increased to SEK 717 million, of which SEK 322 million is attributable to ICA Real Estate.

Major capex projects include investments in the Group's e-commerce (dark stores and e-commerce platform), property purchases, investments in future store locations, IT investments and new stores.

### Investments by segment

	Second	Second quarter		Jan-Jun		Full year
SEKm	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
ICA Sweden	347	185	568	294	934	660
Rimi Baltic	69	90	179	177	360	358
Apotek Hjärtat	59	27	108	55	181	128
ICA Real Estate	201	193	885	563	1,259	937
ICA Bank	3	6	5	9	11	15
Hemtex	8	7	13	10	22	19
Other	60	12	107	40	180	113
Investments	747	520	1,865	1,148	2,947	2,230

### Depreciation/amortisation by segment

	Second	quarter	Jan-Jun		12 months	Full year
SEKm	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
ICA Sweden	113	113	224	215	443	434
Rimi Baltic	84	81	168	160	329	321
Apotek Hjärtat	38	36	77	73	147	143
ICA Real Estate	129	120	253	240	496	483
ICA Bank	6	8	13	17	29	33
Hemtex	5	5	11	11	23	23
Other	22	22	42	44	84	86
Depreciation/amortisation	397	385	788	760	1,551	1,523

### **Financial position**

The Group's net debt (excluding ICA Bank and pension liabilities) amounted to SEK 6.7 billion (7.8) at the end of the quarter. The lower level of net debt is mainly attributable to a positive cash flow from operating activities. At 30 June 2018 net debt in relation to EBITDA was 1.1 (1.1), which is well in line with the Group's long-term target of <2.0. Return on capital employed was 10.4% at the end of the period (rolling 12-month basis), which is lower than the corresponding period a year ago, which included capital gains from sales of properties, as previously mentioned.

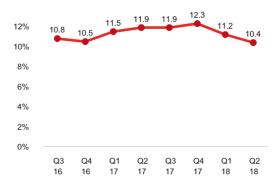
### Bond issue

In May bonds worth SEK 1.2 billion were issued under the company's Swedish MTN programme. The bonds have a tenor until January 2021 and carries an interest of 0.465%. In June, bonds of SEK 3.5 billion with a higher interest matured, which taken together with the new bond issue and all else unchanged entails that quarterly interest expenses will decrease by approximately SEK 30 million.

### Net debt and Net debt/EBITDA



### Return on capital employed, R12



### Important events during the quarter

2 May 2018 – Agreement with the British e-commerce company Ocado, under which ICA Sweden will use Ocado's e-commerce platform and technology for highly automated e-commerce picking warehouses.
 8 May 2018 – Issue of bonds for SEK 1.2 billion.

No important events have taken place after the end of the quarter

### **ICA Sweden**

ICA Sweden conducts grocery retail business in cooperation with independent ICA retailers. The retailers own and manage their own stores, but have agreements with ICA Sweden in areas such as purchasing, logistics, market communication and store development. ICA Sweden also includes ICA Special, which conducts sales of nonfood items at Maxi ICA (Hypermarket) stores.

#### Net sales and earnings

#### Second quarter 2018

ICA Sweden's net sales increased by 3.0% compared with the same quarter a year ago. The increase includes an estimated calendar effect of -1.6% from the Easter holiday. The increase was driven mainly by higher volumes in the wholesale operations, where a higher share of purchasing by ICA stores also contributed to development.

Despite a positive volume effect, gross profit and the gross margin were lower than a year ago. This is explained by a number of factors. Logistics costs were approximately SEK 80 million higher than a year ago, partly driven by higher volumes during the quarter, but also by high volatility in volumes over the quarter, high transport costs and resource utilisation at near maximum capacity. Temporary currency effects owing to slight lag in exchange rate adjustments had an earnings impact of approximately SEK -25 million. In addition, lower earnings for add-on services – where the start-up of a dark store in Stockholm in April accounted for the largest part – had an earnings impact of approximately SEK -20 million. Further, the cost level in ICA Sweden's operations was higher than a year ago owing to high project activity, which in turn is driven by a large number of development and improvement projects. In all of these areas, work is under way to improve the outcome and minimise any continued earnings impact. On top of these factors, the calendar effect on operating profit is estimated to be SEK -20 million (17), while profit distribution from ICA stores was marginally higher than a year ago. Operating profit in 2017 included a result of SEK -20 million from fuel hedges, while the outcome this year was negligible. In total, operating profit excluding items affecting comparability decreased to SEK 784 million (870), and the operating margin narrowed to 3.7% (4.3%).

### January-June 2018

ICA Sweden's net sales during the period were 3.8% higher than the same period in 2017. The increase was mainly driven by higher volumes in the wholesale operations and newly opened stores, however, prices also had a positive effect.

Earnings performance for the entire period had the same, main explanation factors as for the quarter. Operating profit for the first half of 2017 included a loss of SEK -37 million on fuel hedges. In total, operating profit excluding items affecting comparability decreased to SEK 1,542 million (1,659), and the operating margin narrowed to 3.8% (4.3%).

### E-commerce

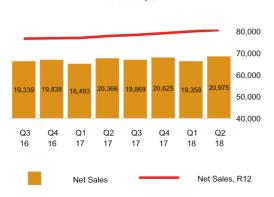
At the end of the period 242 ICA stores were active with e-commerce (food online), and more than 600 stores offered the ICA Matkassen meal kit concept. In total, e-commerce grew 42% compared with the same period a year ago, with 52% growth in food online and 7% growth for ICA Matkassen. Online sales totalled SEK 420 million (296) during the second quarter and SEK 845 million (576) during the first half of the year. On 2 May 2018 an agreement was signed with the British company Ocado under which ICA Sweden will use Ocado's e-commerce platform and technology for highly automated e-commerce picking warehouses. The change over to a new e-commerce platform led to an impairment in the second quarter of SEK 80 million of the current e-commerce platform. More information about the agreement is available on ICA Gruppen's website, www.icagruppen.se.

### ICA Sweden

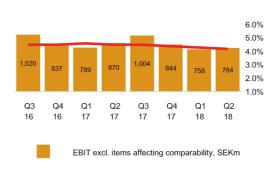
	Second	quarter	Jan-	Jun	12 months	Full Year
	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Net sales, SEKm <sup>1)</sup>	20,975	20,366	40,333	38,859	80,827	79,353
Operating profit before depreciation/ amortisation (EBITDA), SEKm	897	982	1,766	1,872	3,833	3,939
Operating profit excl. items affecting comparability, SEKm	784	870	1,542	1,659	3,390	3,507
Operating margin excl. items affecting comparability, $\%^{\rm 1)}$	3.7	4.3	3.8	4.3	4.2	4.4
Investments, SEKm	347	185	568	294	934	660
Depreciation/amortisation, SEKm	113	113	224	215	443	434
Average number of employees	_	_	8,052	7,865	_	8,006
Private label share of store sales, %	_	_	25.6	24.9	_	24.7

Earlier periods have been recalculated, see Note 1.

### Net Sales, SEKm



### **EBIT and EBIT margin**



EBIT margin excl. items affecting comparability %,

#### The market and ICA store sales

Sales (excluding VAT) for Swedish ICA stores increased by 2.5% during the quarter and by 2.1% on a like-for-like basis. Food price inflation was 2.6% (1.9%) during the second quarter and 2.1% during the preceding quarter. Adjusted for inflation and the estimated calendar effect of -1.7%, volume growth during the quarter is estimated to have been 1.6%, and 1.2% on a like-for-like basis. Definitive market data for the first quarter of the year show that sales for ICA stores grew faster than the market, and a balanced consideration of various preliminary data indicates that this trend continued into the second quarter. Definitive market data for the Swedish grocery retail market during the second quarter will be published at the end of August 2018.

The sales growth is attributable to a larger number of customer visits and a higher average spend. Product categories that performed strongly during the period included beverages, frozen products (ice cream), salads, prepared foods, and fruits and vegetables. In the non-food categories, apparel, shoes and home products had higher volumes.

Private label products as a share of accumulated sales amounted to 25.6% (24.9%).

Seven new stores opened during the second quarter, and ten were closed. During 2018, ten to 14 new stores are expected to be established.

### ICA store sales, incl. retailer-owned stores

### Store sales in Sweden

	Se	cond quarter 2	018	January-June 2018		
Store sales excl. VAT	SEKm	All stores %	Like-for-like %	SEKm	All stores %	Like-for-like %
Maxi ICA Stormarknad	9,240	1.6	0.8	17,772	3.9	3.1
ICA Kvantum	7,155	2.2	2.6	14,028	4.2	3.7
ICA Supermarket	9,181	2.3	1.4	17,533	2.8	2.5
ICA Nära	4,602	5.0	5.7	8,719	4.8	5.3
Total	30,178	2.5	2.1	58,052	3.8	3.4

### Number of stores in Sweden

Format	December 2017	New	Converted	Closed	June 2018
Maxi ICA Stormarknad	82	1	1	0	84
ICA Kvantum	127	1	-2	-1	125
ICA Supermarket	429	3	1	-2	431
ICA Nära	649	4	0	-9	644
Total	1,287	9	0	-12	1,284

### Rimi Baltic

Rimi Baltic conducts grocery retail business via 263 wholly owned stores in Estonia, Latvia and Lithuania. Store formats include Rimi Hyper, Rimi Super, Rimi Mini, Rimi Express, and the Supernetto discount chain. Rimi Baltic also includes the properties owned by the Group in the three Baltic countries.

### Net sales and earnings

#### Second quarter 2018

Rimi Baltic's net sales increased by 1.2% during the quarter (8.0% in SEK). The sales growth includes an estimated calendar effect of approximately -0.8% attributable to the Easter holiday. Sales continued to be strongly price driven with underlying negative volume development. Prices rose especially for fresh foods, and fruits and vegetables.

Gross profit and the gross margin continued to improve, and operating profit excluding items affecting comparability grew nearly 22% to SEK 156 million (128). In local currency the increase was 14.4%. The positive earnings performance was driven by positive price effects, a higher gross margin for converted stores and for private label products, and positive margin effects from improvement measures. Logistics costs and operating expenses increased slightly, mainly driven by higher personnel costs. Operating profit includes SEK 15 million (14) in costs associated with the previously planned integration of IKI. Operating profit for the same period a year ago also included store conversion costs of SEK 7 million. The operating margin increased to 4.1% (3.6%).

#### January-June 2018

Rimi Baltic's net sales increased by 1.9% during the period (7.8% in SEK), mainly driven by higher prices for fresh products. Gross profit and the gross margin improved compared with year ago, and operating profit excluding items affecting comparability grew by just over 24% to SEK 274 million (222). In local currency the increase was 16.5%. Operating profit includes SEK 23 million (23) in costs associated with the previously planned integration of IKI. Profit for the corresponding period a year ago also included store conversion costs of approximately SEK 10 million. The operating margin increased to 3.7% (3.3%).

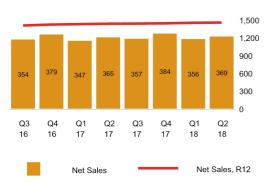
#### Other

Profit for the quarter included a net earnings effect of SEK -3 million (-1) from impairment of property values, where the comparison period a year ago also included a capital gain on the sale of property. The corresponding amount for the entire period January-June was SEK -4 million (-3).

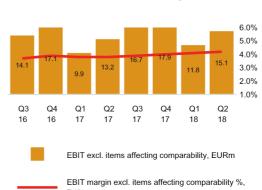
#### Rimi Baltic

	Second	quarter	Jan-Jun		12 months	Full year
	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Net sales, SEKm	3,814	3,530	7,362	6,828	14,542	14,008
Operating profit before depreciation/ amortisation (EBITDA), SEKm	240	214	442	390	945	893
Operating profit excl. items affecting comparability, SEKm	156	128	274	222	609	557
Operating margin excl. items affecting comparability, $\%$	4.1	3.6	3.7	3.3	4.2	4.0
Investments, SEKm	69	90	179	177	360	358
Depreciation/amortisation, SEKm	84	81	168	160	329	321
Average number of employees	_	_	9,531	9,626	_	9,634
Private label share of sales, %	_	_	25.3	24.4	_	24.1
EUR/SEK exchange rate, average	10,3324	9.6824	10.1556	9.5965	9.9051	9.6431





### **EBIT** and **EBIT** margin



#### The market and store sales

The total market for the three Baltic countries grew by 3.7% during the quarter. Growth was 2.2% in Estonia, 3.3% in Latvia and 5.0% in Lithuania. The inflation rate was 4.7% in Estonia, 0.8% in Latvia and 1.9% in Lithuania. The inflation rate in all three countries was thereby lower than in the preceding quarter and the same period in 2017. The underlying volume development was thus negative in Estonia, but considerably better in Latvia and Lithuania. The lower store sales for Rimi Baltic in Estonia is due in all essential respects to conversions/closures of Säästumarket discount stores carried out during the preceding year. All in all it is estimated that Rimi Baltic's market share in the region decreased during the period, mainly owing to development in Estonia. Rimi Baltic opened two new stores during the quarter, and a total of six to eight store openings are planned during 2018.

Store	sales	in	the	Baltic	COUNT	tries

	Se	econd quarter 2	January-June 2018			
Store sales excl. VAT	EURm	All stores %	Like-for-like %	EURm	All stores %	Like-for-like %
Estonia	92.9	-2.6	-0.3	182.9	-2.5	0.5
Latvia	194.7	2.9	1.7	382.0	3.6	2.7
Lithuania	79.0	1.7	-2.1	155.2	2.8	0.1
Total	366.6	1.2	0.4	720.1	1.8	1.6
Number of stores in Baltic countries						
Country	Decemb	er 2017	New		Closed	June 2018
Estonia		82	2		0	84

Country	December 2017	New	Closed	June 2018
Estonia	82	2	0	84
Latvia	121	2	0	123
Lithuania	56	0	0	56
Total	259	4	0	263

## **Apotek Hjärtat**

Apotek Hjärtat is the second-largest player in the Swedish pharmacy market, with 385

#### Net sales and earnings

#### Second quarter 2018

Net sales for the quarter amounted to SEK 3,625 million (3,298), an increase of 9.9%. The increase includes a significant effect from higher sales of high-price drugs for treatment of e.g., Hepatitis C. Stripped of this effect, the sales increase was 4.2% including an estimated positive calendar effect of approximately 0.9%. Underlying sales were driven primarily by continued favourable volume development in like-for-like pharmacies and in e-commerce. Sales were also affected by positive price effects from high growth of traded goods with higher average prices. Both the number of customer visits and average spend increased.

Operating profit excluding items affecting comparability increased to SEK 156 million (135). Gross profit was higher than a year ago, mainly driven by positive price and product mix effects and continued favourable volume development. At the same time, costs were higher owing to newly opened pharmacies, higher marketing costs and higher costs associated with investments in e-commerce and Minutkliniken. The operating margin was 4.3% (4.1%). Adjusted for the effect of higher sales of high-price drugs, the underlying operating margin was 4.5%.

### January-June 2018

Net sales for the period amounted to SEK 7,055 million (6,471), an increase of 9.0%. Stripped of the higher sales of high-price drugs, sales increase was 3.4%.

Operating profit excluding items affecting comparability was SEK 250 million (225), with an operating margin of 3.5% (3.5%). Adjusted for the effect of higher sales of high-price drugs, the underlying operating margin was 3.7%.

#### Market trend and e-commerce

The total pharmacy market in Sweden grew 11.0% during the second quarter compared with the same period in 2017. However, calculated in constant prices for prescription drugs, growth was considerably lower, at 3.9%. Traded goods grew 11.2%. Apotek Hjärtat's sales of traded good increased by 10.7%. Apotek Hjärtat's market share was unchanged from the corresponding period a year ago, at 31%. Sales of pharmacy products online increased by 38% during the quarter, while Apotek Hjärtat's e-commerce sales grew by 51%. During the quarter two pharmacies opened and two were closed. During 2018, six new openings are planned, most at locations near ICA stores.

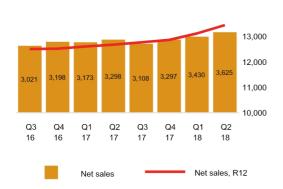
#### Apotek Hjärtat

	Second	quarter	Jan-	Jun	12 months	Full year
	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Net sales, SEKm	3,625	3,298	7,055	6,471	13,460	12,876
Of which, prescription drugs	2,670	2,409	5,237	4,764	9,976	9,503
Of which, OTC drugs	386	377	743	728	1,423	1,408
Of which, other products and services	569	512	1,075	979	2,061	1,965
Operating profit before depreciation/ amortisation (EBITDA), SEKm	195	171	327	298	633	604
Operating profit excl. items affecting comparability, SEKm	156	135	250	225	486	461
Operating margin excl. items affecting comparability, %	4.3	4.1	3.5	3.5	3.6	3.6
Investments, SEKm	59	27	108	55	181	128
Depreciation/amortisation, SEKm	38	36	77	73	147	143
Average number of employees	_	_	3,021	3,081		3,083
Private label share of other products, %	_	_	19.2	17.9		18.5

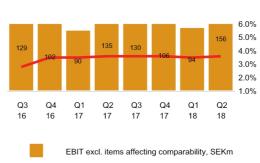
### Number of pharmacies

	December 2017	New	Closed	June 2018
Apotek Hjärtat	386	3	-4	385

### Net sales, SEKm



### **EBIT** and **EBIT** margin



\_\_\_\_\_ EBIT margin excl. items affecting comparability %.

R12

### **ICA Real Estate**

ICA Real Estate's mission is to satisfy the Group's future needs for premises in the right marketplaces in Sweden. The real estate company is an active buyer and seller of properties and both develops shopping centres from scratch and buys strategic properties with existing ICA stores.

### Net sales and earnings

### Second quarter 2018

Net sales during the quarter totalled SEK 643 million (627). The change in sales includes SEK -16 million attributable to the effect of changed internal service charges, which did not affect operating profit. The underlying increase in net sales was 5.1% and can be credited to new investments and positive price effects.

Operating profit excluding items affecting comparability was slightly lower than the same quarter a year ago, totalling SEK 90 million (99). Operating profit was negatively affected by higher depreciation and administrative expenses, and above all by higher snow removal costs, which was largely compensated by income from new investments and a higher earnings contribution from joint ventures.

### January-June 2018

Net sales for the period totalled SEK 1,285 million (1,223). Of the sales increase, SEK 17 million is attributable to internal service charges, which do not affect operating profit. Net sales for the same period a year ago included approximately SEK 46 million from divested units

Operating profit for the period excluding items affecting comparability was SEK 180 million (208). Operating profit for the same period a year ago included approximately SEK 24 million from divested units.

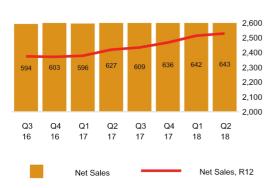
#### Other and investments

Operating profit for the quarter includes capital gains from sales of properties and impairment losses totalling SEK -8 million (167). Investments were slightly higher than a year ago and amounted to SEK 201 million (193). There were no divestments. On 1 February ICA Real Estate and Secore Fastigheter took possession of eight and 15 of the properties, respectively, acquired from KPA Pension in December 2017.

#### ICA Real Estate

	Second quarter		Jan-	Jun	12 months	Full year
_	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Net sales, SEKm	643	627	1,285	1,223	2,530	2,468
Of which, rental income from owned properties, SEKm	247	243	492	501	966	975
Operating profit before depreciation/ amortisation (EBITDA), SEKm	211	382	426	1,012	904	1,490
Operating profit excl. items affecting comparability, SEKm	90	99	180	208	401	429
Operating margin excl. items affecting comparability, %	14.0	15.8	14.0	17.0	15.9	17.4
Investments, SEKm	201	193	885	563	1,259	937
Divestments, SEKm	0	974	2	2,888	41	2,927
Depreciation/amortisation, SEKm	129	120	253	240	496	483
Yield, %	_	_	6.5	6.7	_	6.5
Occupancy rate, %	_	_	99.4	99.3	_	99.4
Number of owned properties	_	_	112	103	_	102
Number of owned square metres, 000 sq. m.	_	_	633	564	_	596
Average number of employees	_	_	97	87	_	90





### EBIT and EBIT margin



### **ICA Bank**

ICA Bank offers a full range of financial services and insurance in Sweden. The goal is to increase customer loyalty to ICA and to reduce transaction costs for ICA stores and ICA Gruppen.

### Revenue and earnings

### Second quarter 2018

ICA Bank's revenue, including ICA Insurance, increased to SEK 332 million (235) compared with the same quarter a year ago. Of the change, SEK +45 million is attributable to changed reinsurance volume (no quota share reinsurance) in ICA Insurance. In other respects, revenue increased as a result of higher lending volume and higher card revenue. A continued positive sales trend for ICA Insurance also contributed to the increase. The bank's business volume continued to grow, mainly driven by higher lending volume.

Operating profit excluding items affecting comparability increased to SEK 26 million (8). The increase in revenue was partly countered by slightly higher costs and higher loan losses during the quarter than in the same period in 2017. The insurance business continues to have a negative result, as expected. The loss was however lower than in the preceding year. Development of the insurance company is proceeding according to plan, and the number of customers is growing at a good rate.

#### January-June 2018

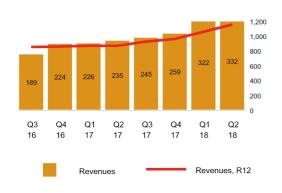
ICA Bank's revenue, including ICA Insurance, increased compared with the same period a year ago, to SEK 654 million (461). Of the change, SEK +81 million is attributable to changed reinsurance volume (no quota share reinsurance) in ICA Insurance. The increase also includes a one-time effect of SEK 12 million coupled to a renewed agreement pertaining to card commissions.

Operating profit excluding items affecting comparability increased to SEK 52 million (14), of which SEK 12 million is attributable to the one-time effect of the renewed card agreement referred to above.

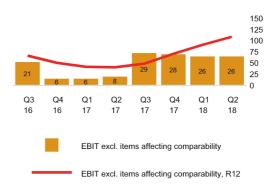
ICA Bank

	Second quarter		Jan-Jun		12 months	Full year
	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Revenues, SEKm	332	235	654	461	1,158	965
Of which, net interest income, SEKm	122	103	232	195	446	409
Operating profit before depreciation/ amortisation (EBITDA), SEKm	33	16	66	31	138	103
Operating profit excl. items affecting comparability, SEKm	26	8	52	14	109	71
C/I ratio, %	_	_	85.5	91.3	_	86.4
Return on equity, %	_	_	4.4	1.5	_	2.3
Loan loss ratio, %	_	_	-0.8	-0.9		-0.7
Common Equity Tier I ratio, % (ICA Banken AB)	_	_	15.3	16.3	_	16.9
Business volume, SEKm	_	_	44,662	35,914	_	40,866
Average number of employees	_	_	364	367	_	368

### Revenues, SEKm



### EBIT excl. items affecting comparability, SEKm



### **Hemtex**

Hemtex is a chain of home furnishing stores in Sweden, Finland and Estonia. With a total of 148 stores, Hemtex is the Nordic region's leading home furnishings chain.

### Net sales and earnings

### Second quarter 2018

Hemtex's net sales decreased slightly during the quarter to SEK 217 million (232). Overall, a higher share of sales of low-price products led to a lower average spend, which had a negative effect on store sales during the quarter. Added to this was a slightly higher share of promotional campaigns and fewer customer visits to stores, which is very likely due to the unusually warm weather. This was compensated to some extent by higher online sales, which grew 69% during the quarter.

Operating profit excluding items affecting comparability decreased to SEK -25 million (-18). Gross profit was lower, mainly owing to lower volume associated with fewer customer visits and to some extent to negative price effects from a higher share of sales made at reduced prices. This was partly compensated by lower operating expenses.

### January-June 2018

Hemtex's net sales during the period were lower than a year ago, totalling SEK 440 million (460). E-commerce sales grew 57% during the first half of the year.

Operating profit excluding items affecting comparability decreased to SEK -45 million (-32). In addition to the effects on operating profit during the quarter, an unfavourable development of USD vs. SEK had a negative impact on gross profit for the entire period.

### Hemtex

	Second quarter		Jan-	-Jun	12 months	Full year
	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Net sales, SEKm	217	232	440	460	1,058	1,078
Operating profit/loss after depreciation/ amortisation (EBITDA), SEKm	-19	-12	-34	-21	41	54
Operating profit/loss excl. items affecting comparability, SEKm	-25	-18	-45	-32	18	31
Operating margin excl. items affecting comparability, $\%$	-11.5	-7.8	-10.2	-7.0	1.7	2.9
Investments, SEKm	8	7	13	10	22	19
Depreciation/amortisation, SEKm	5	5	11	11	23	23
Average number of employees	_	_	520	558	_	547

Store sales excl. VAT	Se	Second quarter 2018				January-June 2018		
	SEKm	All stores %	Like-for-like %	SEKm	All stores %	Like-for-like %		
Hemtex	218	-6.1	-6.4	445	-5.4	-5.5		
					,			
Number of stores, incl. franchise stores	Decemb	er 2017	New	(	Closed	June 2018		
Hemtex		153	1		-6	148		

### Other, Group

### **Seasonal variations**

Grocery retail sales are affected by national holidays and when these occur. Christmas and Easter in particular are key holidays. For a large part of the retail sector the fourth quarter is seasonally the strongest quarter of the year.

#### Risks and uncertainties

ICA Gruppen works at the Group level to systematically identify and manage the risks associated with its operations. The risk management process is an integrated part of the strategy and planning work of each unit. Risks are consolidated, and risk management is reported to and monitored by ICA Gruppen's Executive Management and Board of Directors.

ICA Gruppen has significant exposure to the Swedish and Baltic grocery retail sector, and to the Swedish pharmacy market. An economic downturn and political decisions are factors that could have a negative impact on the Group's sales and earnings. ICA Gruppen's finance policy stipulates how financial risks are to be managed and mitigated. The policy also provides a framework for the Group's treasury management. More information about risk management is provided on pages 53-57 of ICA Gruppen's 2017 Annual Report.

#### Related party transactions

No significant transactions have taken place between ICA Gruppen and related parties.

### **Parent Company**

#### Second quarter 2018

The Parent Company's net sales amounted to SEK 239 million (209). Profit before tax amounted to SEK 3,257 million (4,385). The change is due in large part to dividends of SEK 3,400 million (4,535) from subsidiaries.

### January-June 2018

The Parent Company's net sales amounted to SEK 464 million (422). Profit before tax amounted to SEK 3,147 million (4,284). The change is due in large part to dividends of SEK 3,400 million (4,535) from subsidiaries.

### **Share information**

ICA Gruppen's share capital amounts to SEK 502,866,988 distributed among 201,146,795 shares, each with a share quota value of SEK 2.50. All shares have the same voting rights and carry equal dividend entitlement.

16,124,586

8.0%

Ownership structure - Largest identified share	30 June 2018		
	Number of shares	Share of capital and votes, %	
ICA-handlarnas Förbund	103,163,599	51.3%	
Industrivärden	20,625,000	10.3%	
BlackRock	2,541,565	1.3%	

Total	201,146,795	100.0%
Other shareholders	65,073,321	32.4%
Ten largest shareholders total	136,073,474	67.6%
Xact fonder	1,087,401	0.5%
Swedbank försäkring	1,257,160	0.6%
Swedbank Robur Fonder	1,273,119	0.6%
L Jönsson	1,278,451	0.6%
Spiltan fonder	1,375,834	0.7%
Avanza Pension	1,397,968	0.7%
Vanguard	2,073,377	1.0%
BlackRock	2,541,565	1.3%

Source: Euroclear Sweden AB and Modular Finance AB (The table include sums of holdings per owner)

# **Financial statements**

### Consolidated statement of comprehensive income

	_	Second q	uarter	Jan-J	un	12 months	Full year
SEKm	Note	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Net sales <sup>1)</sup>		29,258	27,940	56,439	53.643	112,204	109,408
Cost of goods sold <sup>1)</sup>		-24,511	-23,319	-47,269	-44.714	-93,636	-91.081
Gross profit		4,746	4,621	9,169	8,929	18,568	18,327
		, -		-,		.,	-,-
Selling expenses <sup>1)</sup>		-2,996	-2,846	-5,778	-5,564	-11,361	-11,147
Administrative expenses		-793	-752	-1,555	-1,430	-2,959	-2,834
Other operating income <sup>1)</sup>		80	74	166	157	297	288
Other operating expenses <sup>1)</sup>		-17	-16	-26	-28	-52	-54
Share of profits of associates and joint ventures	2	21	13	36	26	72	62
Operating profit (EBIT) excl items affecting comparability <sup>1)</sup>		1,041	1,094	2,013	2,090	4,565	4,642
Capital gains/losses net on sale of non-current assets (net) <sup>1)</sup>		-8	167	-7	571	13	591
Impairment (net) <sup>1)</sup>		-82	-2	-83	-7	-89	-13
Operating profit	3	951	1,259	1,923	2,654	4,489	5,220
Financial income		3	0	5	4	8	7
Financial expenses		-86	-87	-171	-173	-372	-374
Net financial items		-83	-87	-166	-169	-364	-367
Profit before tax		869	1,172	1,757	2,485	4,125	4,853
Tax		66	-151	-122	-332	-498	-708
Profit for the period		935	1,021	1,635	2,153	3,627	4,145
Other comprehensive income, items that may not be reclassified to profit or loss							
Remeasurement defined benefit pensions		-128	-107	-128	-107	-179	-158
Other comprehensive income, items that may be reclassified to profit or loss, net after tax							
Change in translation reserve		35	30	172	135	225	188
Change in hedging reserve		54	-24	119	-65	172	-12
Share of other comprehensive income of joint ventures		4	6	7	12	18	23
Total items that may be reclassified to profit or loss		93	12	298	82	415	199
Comprehensive income for the period		899	926	1.804	2,128	3,862	4,186
in particular and particular a				1,00-7	_,,	3,002	-,,,,,
Profit for the period attributable to							
Owners of the parent		930	1,017	1,626	2,146	3,610	4,130
Non-controlling interests		5	4	9	7	17	15
Comprehensive income for the period attributable to							
Owners of the parent		893	920	1,793	2,117	3,842	4,166
Non-controlling interests		6	6	11	11	20	20
Earnings per share, SEK							
Earnings per share		4.62	5.06	8.08	10.67	17.94	20.53
1) Earlier periode have been recolculated, see Note 1							

<sup>1)</sup> Earlier periods have been recalculated, see Note 1.

## **Condensed consolidated statement of financial position**

SEKm Note	30 June 2018	30 June 2017	31 December 2017
ASSETS			
Non-current assets			
Goodwill	16,301	16,301	16,301
Trademarks	13,425	13,362	13,377
Other intangible assets	1,436	1,029	1,180
Interests in joint ventures and associates 2	828	725	766
Deferred tax assets	402	458	437
Lending and investments in ICA Bank	11,370	9,454	10,971
Land, buildings and investment properties	13,830	13,339	13,445
Other non-current assets	2,276	2,130	2,234
Total non-current assets	59,868	56,798	58,711
Current assets			
Inventories	4,638	4,474	4,488
Lending and investments in ICA Bank	3,154	3,050	2,890
Other current assets	7,590	6,894	7,403
Cash and cash equivalents in ICA Bank	2,532	2,883	2,209
Cash and cash equivalents	423	517	2,290
Assets held for sale 4	357	27	9
Total current assets	18,694	17,845	19,289
TOTAL ASSETS	78,562	74,643	78,000
EQUITY AND LIABILITIES			
Equity	31,477	29,973	32,017
Equity	31,477	29,973	32,017
Non-current liabilities			
Provisions	2,881	2,512	2,638
Deferred tax liabilities	4,246	4,526	4,533
Non-current interest-bearing liabilities	3,619	3,914	3,913
Other non-current liabilities	61	68	56
Total non-current liabilities	10,807	11,020	11,140
Current liabilities		13,567	14,061
Current liabilities Deposits ICA Bank	15,064	10,001	
	15,064 3,455	4,380	3,975
Deposits ICA Bank			3,975 16,807
Deposits ICA Bank Current interest-bearing liabilities	3,455	4,380	

### Condensed consolidated statement of cash flows

_		Second qu	ıarter	Jan-Ju	ın	12 months	Full year
SEKm !	Note	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Operating profit		951	1,259	1,923	2,654	4,489	5,220
Depreciation, amortisation and impairment		479	387	871	767	1,640	1,536
Dividend from joint ventures		10	60	10	60	15	65
Other non-cash items		30	-128	-13	-550	-73	-610
Income tax paid		-218	-214	-445	-482	-819	-856
Cash flow from operating activities before change in working capital		1,252	1,364	2,346	2,449	5,252	5,355
Change in working capital:							
Inventories		65	63	-103	-40	-101	-38
Current receivables		362	-413	22	-185	-403	-610
Current liabilities		638	818	995	80	2,026	1,111
ICA Bank's net of deposits, lending and investments		437	169	226	-354	-637	-1,217
Cash flow from operating activities		2,755	2,001	3,487	1,950	6,138	4,601
Acquisitions of property, plant and equipment and intangible assets		-747	-520	-1,865	-1,148	-2,947	-2,230
Sales of property, plant and equipment and intangible assets		1	987	3	998	68	1,063
Sales of subsidiaries		_	9	0	1,953	0	1,953
Investments in joint ventures		_	-161	-30	-366	-30	-366
Change in financial assets		-7	2	-2	202	5	209
Interest received		0	0	1	1	3	3
Cash flow from investing activities		-753	317	-1,893	1,640	-2,901	632
Dividend paid		-2.213	-2.112	-2.213	-2.112	-2.213	-2.112
Change in loans		-909	142	-795	-1.894	-1.220	-2.319
Interest paid		-107	-113	-142	-150	-254	-262
Cash flow from financing activities		-3,230	-2,083	-3.150	-4,156	-3,687	-4,693
Cash flow for the period	5	-1,227	235	-1,556	-566	-450	540
Cash and cash equivalents at start of period		4,198	3,179	4,499	3,974	3,400	3,974
Exchange differences in cash and cash equivalents		-15	-14	13	-8	6	-15
Cash and cash equivalents at end of period	5	2,956	3,400	2,956	3,400	2,956	4,499

# Condensed consolidated statement of changes in equity

		Attributable to	Attributable to	
SEKm	Note	owners of the parent	non-controlling interests	Total
Opening equity, 1 January 2018		31,720	297	32,017
Effect of change IFRS 9	1	-97	_	-97
Equity after change IFRS 9		31,623	297	31,920
Dividend		-2,213	-35	-2,248
Comprehensive income for the period		1,793	11	1,804
Closing equity, 30 June 2018	-	31,204	273	31,477

SEKm	Note	Attributable to owners of the parent	Attributable to non-controlling interests	Total
Opening equity, 1 January 2017		29,666	22	29,688
Change in non-controlling interests		0	269	269
Dividend		-2,112	_	-2,112
Comprehensive income for the period		2,117	11	2,128
Closing equity, 30 June 2017		29,671	302	29,973

## Supplementary disclosures – Group

#### **NOTE 1, ACCOUNTING PRINCIPLES**

This interim report has been prepared in accordance with IAS 34 Interim Financial Reporting. The same accounting principles and calculation methods have been used as in the 2017 Annual Report, except regarding IFRS 9 Financial Instruments and IFRS 15 Revenue from Contracts with Customers, both of which began to be applied on 1 January 2018. Disclosures in accordance with IAS 34.16A, are provided – in addition to in the financial statements – also in other parts of the interim report. All amounts in this report are presented in SEK millions, unless otherwise stated. Rounding differences may occur.

### Recalculation of earlier periods

In connection with application of IFRS 15 Revenue from Contracts with Customers as from 1 January 2018, net sales and the cost of goods sold have been recalculated. This recalculation is an effect of ICA Gruppen acting as a principal according to IFRS 15 instead of as an agent according to IAS 18 Revenue. The new assessment entails an increase in net sales for the ICA Sweden segment and for ICA Gruppen, but an unchanged operating profit and lower profit margin. ICA Gruppen has adopted IFRS 15 retrospectively, and historical values have been recalculated. See the column "Change in IFRS 15" in the tables below.

The grocery retail sector has undergone major changes in recent years. Customers are doing a greater share of their shopping online than previously. Sometimes customers choose to have their groceries delivered home or to their place of work, and sometimes they choose to collect them at a store or at the distributor's pick-up location. Previously ICA Gruppen recognised costs until the product was displayed in a store as costs of goods sold, which was natural as long as the sale to the consumer took place only in stores. A store that today offers its customers sales both online and in a physical store displays products in two ways – both online and in stores. For this reason, ICA Gruppen believes that it creates a better picture of operations to only include costs until the product arrives at the sales outlet's receiving dock as a part of the cost of goods sold. The costs that the store incurs to display the product, either online or in the store, is recognised as a selling expense. This new assessment entails that the cost of goods sold decreases, and that selling expenses increase by a corresponding amount, with a higher gross profit and unchanged operating profit. Historical values have been recalculated in accordance with this change. See the column "Other changes" and the lines "Cost of goods and services sold" and "Selling expenses" in the tables below.

ICA Gruppen has conducted a review of the Group's Statement of comprehensive income and has added additional lines to facilitate understanding for the reader. The items that ICA Gruppen considers to affect comparability, such as capital gains/losses on sales of non-current assets and impairment of non-current assets, are presented on separate lines in the Statement of comprehensive income. These items were previously included in other operating income and other operating expenses. Historical values have been recalculated in accordance with the change. See the column "Other changes" and the lines "Other operating income", "Other operating expenses", "Capital gains/losses on sales of non-current assets" and "Impairment losses" in the tables below.

### New standards from IASB applied in 2018

IFRS 15 Revenue from Contracts with Customers began to be applied by ICA Gruppen on 1 January 2018. The standard replaces IAS 18 Revenue. ICA Gruppen's main source of revenue is from the sale of goods where the performance obligation, date at which the customer takes control of the goods and payment are clearly distinguishable. The transition to IFRS 15 has therefore not had any effect on ICA Gruppen's financial statements other than for a few contracts in which ICA Gruppen acts as the principal according to IFRS 15 instead of as the agent according to IAS 18 Revenue. Historical values have been recalculated. See also above under Recalculation of earlier periods.

IFRS 9 Financial instruments began to be applied by ICA Gruppen on 1 January 2018. The standard replaces IAS 39 Financial Instruments: Recognition and Measurement. Adoption of IFRS 9 affects ICA Gruppen's recognition of loan losses on lending by the subsidiary ICA Bank. The credit reserve model set out in IFRS 9 is based on expected loan losses, which are to be calculated as a probability-weighted outcome for lending. The effect of application of IFRS 9 is an increase in the credit loss reserve for ICA Bank's lending compared with IAS 39. In the final calibration of the models used in IFRS 9 for calculating expected loan losses in the transitional balance, the effect of the transition to IFRS 9 is an increase by SEK 24 million compared with what was communicated in the Annual Report, to SEK 124 million, without taking tax into account, and to SEK 97 million taking tax into account. The transitional effect is reported against equity as per 1 January 2018.

ICA Gruppen applies hedge accounting in accordance with IFRS 9. The changeover to IFRS 9 has not had any material effect on the financial statements. Under IFRS 9, ICA Gruppen has begun using hedge accounting of the variability of fuel (diesel and HVO/biofuel) in transport costs. Application is prospective as from 2018.

The rules on classification and measurement of financial instruments according to IFRS 9 do not give rise to any material effect on the financial reporting compared with previous accounting. The business models for financial assets, and the tests required by IFRS 9, show that the financial assets which under IAS 39 are recognised and measured at fair value through profit or loss and at amortised cost, respectively, are reported in the same way as under IFRS 9.

### New standards from IASB endorsed by the EU with relevance for ICA Gruppen

IFRS 16 Leasing was published in January 2016. The standard takes effect for financial years beginning on or after 1 January 2019. IFRS 16 was endorsed by the EU in November 2017 and includes mainly new rules for lessees' reporting. Reporting by lessors corresponds to the rules that apply under IAS 17 Leases, except for in cases of subleasing, where an asset is leased in and thereafter leased out (subleasing). For subleasing, classification of the lease as an operating lease or finance lease is based on the leased-in asset and not on the underlying asset, as is the case under IAS 17. IFRS 16 stipulates that all lessees' leases, except for those for which the lease term is 12 months or less or the underlying asset has a low value, are to be reported as an

asset and a liability on the balance sheet. The asset is depreciated over the asset's useful life. Lease payments are broken down into interest and amortisation of the liability. ICA Gruppen has a large number of leases. The most significant leases in terms of value pertain to properties that ICA Gruppen leases in both for its own use and leases out to non-consolidated ICA retailers. Preparation work for adoption of IFRS 16 is continuing in 2018. Among other things, classification of which contracts constitute a lease has been done, the reporting structure has been set up, and training in IFRS 16 has been conducted. Work is in progress on improving system support for IFRS 16. It is too early to reliably quantify the effects of adoption of IFRS 16, however, its adoption will entail a major effect on ICA Gruppen's financial statements.

### Important assumptions and assessments

Preparation of the financial statements in accordance with IFRS requires management to make assessments, estimates and assumptions that affect application of the accounting principles and the amounts reported in the income statement and carried on the balance sheet. Estimates and assumptions are based on historical experience and a number of factors that are considered reasonable based on the circumstances. The results of these estimates and assumptions are used to assess the carrying amounts of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates and assessments.

#### Tables - recalculation of earlier periods

Effect on the group's consolidated statement of comprehensive income in brief, Q1 2017

SEKm	Reported	Change IFRS 15	Other changes	Restated
Net sales	24,984	719		25,703
Cost of goods sold	-21,657	-719	981	-21,395
Gross profit	3,327		981	4,308
Selling expenses	-1,737		-981	-2,718
Administrative expenses	-678			-678
Other operating income	487		-404	83
Other operating expenses	-17		5	-12
Share of profits of associates and joint ventures	13			13
Operating profit (EBIT) excl items affecting comparability	_			996
Capital gains/losses net on sale of non-current assets (net)	_		404	404
Impairment (net)	_		-5	-5
Operating profit	1,395		_	1,395

Effect on the group's consolidated statement of comprehensive income in brief, Q2 2017

SEKm	Reported	Change IFRS 15	Other changes	Restated
Net sales	27,198	742		27,940
Cost of goods sold	-23,637	-742	1,060	-23,319
Gross profit	3,561		1,060	4,621
Selling expenses	-1,786		-1,060	-2,846
Administrative expenses	-752			-752
Other operating income	241		-167	74
Other operating expenses	-18		2	-16
Share of profits of associates and joint ventures	13			13
Operating profit (EBIT) excl items affecting comparability	_			1,094
Capital gains/losses net on sale of non-current assets (net)	_		167	167
Impairment (net)	_		-2	-2
Operating profit	1,259			1,259

Effect on the group's consolidated statement of comprehensive income in brief, January-June 2017

SEKm	Reported	Change IFRS 15	Other changes	Restated
Net sales	52,182	1,461		53,643
Cost of goods sold	-45,294	-1,461	2,041	-44,714
Gross profit	6,888		2,041	8,929
Selling expenses	-3,523		-2,041	-5,564
Administrative expenses	-1,430			-1,430
Other operating income	728		-571	157
Other operating expenses	-35		7	-28
Share of profits of associates and joint ventures	26			26
Operating profit (EBIT) excl items affecting comparability	_			2,090
Capital gains/losses net on sale of non-current assets (net)	_		571	571
Impairment (net)	_		-7	-7
Operating profit	2,654		_	2,654

### Effect on the group's consolidated statement of comprehensive income in brief, Q3 2017

SEKm	Reported	Change IFRS 15	Other changes	Restated
Net sales	26,428	736		27,164
Cost of goods sold	-22,805	-736	954	-22,587
Gross profit	3,623		954	4,577
Selling expenses	-1,659		-954	-2,613
Administrative expenses	-648			-648
Other operating income	68		-9	59
Other operating expenses	-16		4	-12
Share of profits of associates and joint ventures	17			17
Operating profit (EBIT) excl items affecting comparability	_			1,380
Capital gains/losses net on sale of non-current assets (net)	_		9	9
Impairment (net)	_		-4	-4
Operating profit	1,385		_	1,385

### Effect on the group's consolidated statement of comprehensive income in brief, Q4 2017

SEKm	Reported	Change IFRS 15	Other changes	Restated
Net sales	27,845	756		28,601
Cost of goods sold	-24,112	-756	1,088	-23,780
Gross profit	3,733		1,088	4,821
Selling expenses	-1,882		-1,088	-2,970
Administrative expenses	-756			-756
Other operating income	83		-11	72
Other operating expenses	-16		2	-14
Share of profits of associates and joint ventures	19			19
Operating profit (EBIT) excl items affecting comparability	_			1,172
Capital gains/losses net on sale of non-current assets (net)	_		11	11
Impairment (net)			-2	-2
Operating profit	1,181			1,181

### Effect on the group's consolidated statement of comprehensive income in brief, full year 2017

Impairment (net) Operating profit	5,220		-13	-13 <b>5,220</b>
Capital gains/losses net on sale of non-current assets (net)			591	591
Operating profit (EBIT) excl items affecting comparability	_			4,642
Share of profits of associates and joint ventures	62			62
Other operating expenses	-67		13	-54
Other operating income	879		-591	288
Administrative expenses	-2,834			-2,834
Selling expenses	-7,064		-4,083	-11,147
Gross profit	14,244		4,083	18,327
Cost of goods sold	-92,211	-2,953	4,083	-91,081
Net sales	106,455	2,953		109,408
SEKm	Reported	Change IFRS 15	Other changes	Restated

### NOTE 2, INTERESTS IN JOINT VENTURES AND ASSOCIATES

Share of profit	Second	Second quarter		-Jun	12 months	Full year
SEKm	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Ancore Fastigheter AB	14	8	24	17	48	41
Secore Fastigheter AB	7	5	12	9	24	21
Fastighetsaktiebolaget Postgården AB	0	0	0	0	0	0
Total	21	13	36	26	72	62

Book value, SEKm	30 June 2018	30 June 2017	31 december 2017
Ancore Fastigheter AB	680	614	649
Secore Fastigheter AB	142	107	113
Fastighetsaktiebolaget Postgården AB	7	4	4
Total	828	725	766

### Information regarding Ancore Fastigheter AB

Ancore Fastigheter AB is a joint arrangement between the pension insurance company Alecta and ICA Gruppen. The parties each own 50% of the company. All significant decisions about the operations of Ancore must be made as a joint understanding between the two owners. Ancore Fastigheter AB owns and manages 31 properties in Sweden that house ICA stores in which operations are conducted by non-consolidated ICA retailers. Based on all relevant data in the joint arrangement, Ancore Fastigheter AB is classified as a joint venture. Consolidation is done according to the equity method.

Ancore Fastigheter AB	Second	quarter	Jan-J	un	12 months	Full year
SEKm	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Income	108	100	217	200	424	407
Expenses	-49	-41	-102	-84	-187	-169
Operating profit	59	59	115	116	237	238
Net financial items	-25	-36	-51	-65	-102	-116
Tax	-5	-8	-14	-17	-35	-38
Profit for the period	29	15	50	34	100	84
Other comprehensive income	6	12	13	24	34	45
Comprehensive income for the period	35	27	63	58	134	129
Non-current assets			4,958	4,689		4,993
Current assets			167	123		95
Total assets			5,125	4,812		5,088
Equity			1,297	1,164		1,235
Non-current liabilities			3,609	3,377		3,604
Current liabilities			219	271		249
Total equity and liabilities			5,125	4,812		5,088

### Information regarding Secore Fastigheter AB

Secore Fastigheter AB is a joint arrangement between Första AP-fonden and ICA Gruppen. The parties each own 50% of the company. All significant decisions about the operations of Secore Fastigheter AB must be made as a joint understanding between the two owners. At the start of the year Secore Fastigheter AB owned 25 properties in Sweden that house ICA stores operated by non-consolidated ICA retailers. In February 2018, 15 store properties were acquired from KPA Pension, which means that after the acquisition, Secore Fastigheter AB owns a total of 40 properties. Based on all relevant data in the joint arrangement, Secore Fastigheter AB is classified as a joint venture. Consolidation is done according to the equity method.

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Secore Fastigheter AB	Second qua	Second quarter		n	12 months	Full year
SEKm	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Income	43	25	85	45	159	119
Expenses	-31	-12	-57	-23	-101	-67
Operating profit	12	13	28	22	58	52
Net financial items	-7	-3	-13	-6	-25	-18
Tax	-2	-1	-5	-3	-14	-12
Profit for the period	3	9	10	13	19	22
Other comprehensive income	_	_	_	_	_	_
Comprehensive income for the period	3	9	10	13	19	22
Non-current assets			2,379	2,067		2,105
Current assets			37	42		73
Total assets			2,416	2,109		2,178
Equity			845	800		800
Non-current liabilities			1,527	1,237		1,319
Current liabilities			44	72		59
Total equity and liabilities			2,416	2,109		2,178

### NOTE 3, ITEMS AFFECTING COMPARABILITY

	Second	quarter	Jan-	Jan-Jun		
SEKm	2018	2017	2018	2017	2017	
Capital gains/losses net on sale of non-current assets						
Rimi Baltic	_	5	_	8	15	
ICA Real Estate	-8	163	-7	564	578	
Other	_	-1	_	-1	-2	
Total	-8	167	-7	571	591	
Impairment, net						
ICA Sweden	-79	_	-79	_	_	
Rimi Baltic	-3	-6	-4	-11	-21	
ICA Real Estate	_	4	_	4	8	
Total	-82	-2	-83	-7	-13	
Result from capital gains/losses from sale of non-current assets and impairments (net)	-90	165	-90	564	578	

NOTE 4, ASSETS HELD FOR SALE
For all reported periods, assets held for sale pertain to properties in Sweden and the Baltic countries.

### **NOTE 5, CONSOLIDATED CASH FLOW STATEMENT**

January–June, SEKm	Group 2018	ICA Bank 2018	Group excl. ICA Bank 2018
Cash flow from operating activities before change in working capital	2,346	33	2,313
Change in working capital			
Inventories	-103	_	-103
Current receivables	22	89	-67
Current liabilities	995	-65	1,060
ICA Bank's net of deposits, lending and investments	226	226	_
Cash flow from operating activities	3,487	283	3,204
Cash flow from investing activities	-1,893	-13	-1,880
Cash flow from financing activities	-3,150	53	-3,203
Cash flow for the period	-1,556	324	-1,880
Cash and cash equivalents at the beginning of the period	4,499	2,209	2,290
Exchange differences in cash and cash equivalents	13	_	13
Cash and cash equivalents at the end of the period	2,956	2,532	423

January–June, SEKm	Group 2017	ICA Bank 2017	Group excl. ICA Bank 2017
Cash flow from operating activities before change in working capital	2,449	-2	2,451
Change in working capital			
Inventories	-40	-	-40
Current receivables	-185	-122	-63
Current liabilities	80	100	-20
ICA Bank's net of deposits, lending and investments	-354	-354	_
Cash flow from operating activities	1,950	-378	2,328
Cash flow from investing activities	1,640	-9	1,649
Cash flow from financing activities	-4,156	1	-4,157
Cash flow for the period	-566	-386	-180
Cash and cash equivalents at the beginning of the period	3,974	3,269	705
Exchange differences in cash and cash equivalents	-8	_	-8
Cash and cash equivalents at the end of the period	3,400	2,883	517

### **NOTE 6, FINANCIAL INSTRUMENTS**

As per 30 June 2018 financial assets measured at fair value in ICA Gruppen amounted to SEK 3,429 million (3,305). Financial liabilities measured at fair value amounted to SEK 97 million (243) as per 30 June 2018. In the fair value hierarchy, SEK 3,429 million (3,064) of financial assets are attributable to Level 1 and SEK 0 million (241) are attributable to Level 2. The carrying amount corresponds to fair value for all assets and liabilities, except for bond issues, where the fair value exceeds the carrying amount by SEK 132 million (213).

### **NOTE 7, BUSINESS COMBINATIONS**

On 23 December 2016 ICA Gruppen communicated that an agreement was reached to acquire all of the shares in UAB Palink, which operates the IKI grocery store chain in Lithuania, for EUR 213 million on a cash and debt-free basis. In October 2017 the Lithuanian Competition Council gave its clearance to ICA Gruppen's acquisition under the condition that 17 specific stores be sold prior to completion of the transaction. On 18 April 2018 the Competition Council announced its decision to not approve the store sales agreement proposed by ICA Gruppen. As a result of the decision, ICA Gruppen cannot complete the acquisition of UAB Palink.

### **Condensed Parent Company income statement**

	Second qu	arter	Jan-Jı	un	12 months	Full year
SEKm	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Net sales <sup>1)</sup>	239	209	464	422	880	838
Cost of services sold	-204	-199	-393	-390	-771	-768
Gross profit	35	10	71	32	109	70
Administrative expenses	-167	-132	-300	-236	-539	-475
Operating profit/loss	-132	-122	-229	-204	-430	-405
Profit/loss from participations in Group companies	3,400	4,535	3,400	4,535	4,769	5,904
Financial income, Group companies	42	41	82	77	164	159
Financial income	14	1	28	13	55	40
Financial expenses, Group companies	-2	-4	-4	-7	-8	-11
Financial expenses	-66	-66	-130	-130	-259	-259
Profit/loss after financial items	3,257	4,385	3,147	4,284	4,291	5,428
Appropriations	_		_		446	446
Profit before tax	3,257	4,385	3,147	4,284	4,737	5,874
Тах	24	32	48	54	-1	5
Profit for the period	3,281	4,417	3,195	4,338	4,736	5,879

<sup>1)</sup> Of net sales for the second quarter, SEK 230 million (201) pertains to Group companies, and SEK 447 million (405) accumulated.

### **Condensed Parent Company balance sheet**

SEKm	30 June 2018	30 June 2017	31 December 2017
ASSETS	20.0	2011	
Non-current assets			
Investments in Group companies	30,142	30,052	30,092
Other intangible assets	99	81	108
Deferred tax assets	223	228	233
Other non-current assets	719	107	106
Total non-current assets	31,183	30,468	30,539
Current assets			
Current receivables from Group companies	10,888	10,811	11,253
Other current assets	348	269	202
Cash and cash equivalents	3	122	1,484
Total current assets	11,239	11,202	12,939
TOTAL ASSETS	42,422	41,670	43,478
EQUITY AND LIABILITIES			
Equity	28,399	25,873	27,415
Provisions	395	371	386
Non-current liabilities			
Non-current interest-bearing liabilities	2,693	2,988	2,987
Other non-current liabilities	28	69	57
Total non-current liabilities	2,721	3,057	3,044
Current liabilities			
Current interest-bearing liabilities	3,455	4,380	3,975
Current liabilities to Group companies	6,972	7,557	8,227
Other current liabilities	480	432	431
Total current liabilities	10,907	12,369	12,633
TOTAL EQUITY AND LIABILITIES	42,422	41,670	43,478

# **Quarterly overview**

	Q3 2016	Q4 2016	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018
Net sales, SEKm <sup>1)</sup>	26,493	27,654	25,703	27,940	27,164	28,601	27,181	29,258
Operating profit before depreciation/amortisation (EBITDA), SEKm	1,768	1,575	1,775	1,646	1,761	1,574	1,364	1,430
Operating profit (EBIT) excl. items affecting comparability, SEKm	1,376	1,180	996	1,094	1,380	1,172	972	1,041
Operating margin excl. items affecting comparability, $\%^{1)}$	5.2	4.3	3.9	3.9	5.1	4.1	3.6	3.6
Operating profit (EBIT), SEKm	1,396	1,029	1,395	1,259	1,385	1,181	972	951
Operating margin, % <sup>1)</sup>	5.3	3.7	5.4	4.5	5.1	4.1	3.6	3.3
Profit before tax, SEKm	1,301	941	1,313	1,172	1,272	1,096	888	869
Profit from continuing operations, SEKm	1,049	784	1,132	1,021	1,100	892	700	935
Profit/loss from discontinued operations, SEKm	21		_	_	_	_	_	_
Profit for the period, SEKm	1,070	784	1,132	1,021	1,100	892	700	935
Earnings per share, continuing operations, SEK	5.21	3.89	5.61	5.06	5.45	4.41	3.46	4.62
Earnings per share, discontinued operations, SEK	0.10		_	_	_	_	_	_
Earnings per share, SEK	5.31	3.89	5.61	5.06	5.45	4.41	3.46	4.62
Equity per share, SEK	142.59	147.48	153.44	147.51	152.96	157.70	161.69	155.13
Share price at the end of period, SEK	283.30	277.90	305.80	313.60	306.10	297.90	295.40	274.70
Return on equity, %	13,6	11.9	13.1	13.6	13.4	13.4	11.7	11.3
Return on capital employed, %	10,8	10.5	11.5	11.9	11.9	12.3	11.2	10.4
Cash flow from operating activities, continuing operations, SEKm	550	2,689	-51	2,001	1,045	1,606	732	2,755
Cash flow from operating activities, SEKm	550	2,689	-51	2,001	1,045	1,606	732	2,755
Cash flow per share from operating activities, continuing operations, SEK	2.73	13.37	-0.25	9.95	5.20	7.98	3.64	13.70
Cash flow per share from operating activities, SEK	2.73	13.37	-0.25	9.95	5.20	7.98	3.64	13.70
Investing activities (cash flow), SEKm	463	793	628	520	470	612	1,118	747
Capital employed excl. ICA Bank, average, SEKm	43,184	43,050	42,946	42,607	42,169	41,938	42,024	42,086
Net debt, SEKm	-11,563	-9,758	-7,683	-7,776	-7,384	-5,598	-5,670	-6,650
Net debt/EBITDA	1.8	1.6	1.2	1.1	1.1	0.8	0.9	1.1
Farlier periods have been recalculated, see Note 1								

<sup>1)</sup> Earlier periods have been recalculated, see Note 1

### **Quarterly data by segment**

### Net sales by segment

SEKm	Q3 2016	Q4 2016	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018
ICA Sweden <sup>1)</sup>	19,339	19,838	18,493	20,366	19,869	20,625	19,358	20,975
Rimi Baltic	3,363	3,695	3,298	3,530	3,413	3,767	3,548	3,814
Apotek Hjärtat	3,021	3,198	3,173	3,298	3,108	3,297	3,430	3,625
ICA Real Estate	594	603	596	627	609	636	642	643
ICA Bank	189	224	226	235	245	259	322	332
Hemtex	252	369	228	232	252	366	223	217
Other	190	223	222	237	222	228	247	251
Intra-Group sales	-455	-496	-533	-585	-554	-577	-589	-599
Net sales <sup>1)</sup>	26,493	27,654	25,703	27,940	27,164	28,601	27,181	29,258

<sup>1)</sup> Earlier periods have been recalculated, see Note 1.

### Operating profit before depreciation/amortisation by segment (EBITDA)

SEKm	Q3 2016	Q4 2016	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018
ICA Sweden	1,124	951	890	982	1,108	959	869	897
Rimi Baltic	212	248	176	214	245	258	202	240
Apotek Hjärtat	165	160	127	171	165	141	132	195
ICA Real Estate	270	254	630	382	243	235	215	211
ICA Bank	29	6	15	16	37	35	33	33
Hemtex	5	62	-9	-12	12	63	-15	-19
Other	-37	-106	-54	-107	-49	-117	-73	-126
Operating profit before depreciation/amortisation (EBITDA)	1,768	1,575	1,775	1,646	1,761	1,574	1,364	1,430

### Operating profit excluding items affecting comparability by segment

				1.380		972	1,041
-69	-130	-78	-128	-71	-137	-94	-146
-1	57	-14	-18	6	57	-20	-25
21	6	6	8	29	28	26	26
142	141	109	99	121	100	90	90
129	102	90	135	130	106	94	156
134	167	94	128	161	174	118	156
1,020	837	789	870	1,004	844	758	784
Q3 2016	Q4 2016	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018
	1,020 134 129 142 21 -1	1,020 837 134 167 129 102 142 141 21 6 -1 57 -69 -130	1,020     837     789       134     167     94       129     102     90       142     141     109       21     6     6       -1     57     -14       -69     -130     -78	1,020     837     789     870       134     167     94     128       129     102     90     135       142     141     109     99       21     6     6     8       -1     57     -14     -18	1,020     837     789     870     1,004       134     167     94     128     161       129     102     90     135     130       142     141     109     99     121       21     6     6     8     29       -1     57     -14     -18     6       -69     -130     -78     -128     -71	1,020     837     789     870     1,004     844       134     167     94     128     161     174       129     102     90     135     130     106       142     141     109     99     121     100       21     6     6     8     29     28       -1     57     -14     -18     6     57       -69     -130     -78     -128     -71     -137	1,020     837     789     870     1,004     844     758       134     167     94     128     161     174     118       129     102     90     135     130     106     94       142     141     109     99     121     100     90       21     6     6     8     29     28     26       -1     57     -14     -18     6     57     -20       -69     -130     -78     -128     -71     -137     -94

### Depreciation/amortisation by segment

SEKm	Q3 2016	Q4 2016	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018
ICA Sweden	103	118	102	113	104	115	111	113
Rimi Baltic	78	81	79	81	78	83	84	84
Apotek Hjärtat	34	37	37	36	35	35	39	38
ICA Real Estate	114	113	120	120	119	124	124	129
ICA Bank	8	8	9	8	8	8	7	6
Hemtex	6	6	6	5	6	6	6	5
Other	23	23	22	22	22	20	20	22
Depreciation/amortisation	366	386	375	385	372	391	391	397

# **Key figures ICA Gruppen**

	Second	quarter	Jan-	-Jun	12 months	Full year
	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Operating profit before depreciation/amortisation (EBITDA), SEKm	1,430	1,646	2,794	3,421	6,129	6,756
Operating margin excl. items affecting comparability, $\%^{1)}$	3.6	3.9	3.6	3.9	4.1	4.2
Operating margin, % <sup>1)</sup>	3.3	4.5	3.4	4.9	4.0	4.8
Net margin, % <sup>1)</sup>	3.2	3.7	2.9	4.0	3.2	3.8
Return on capital employed, %	_	_	10.4	11.9	10.4	12.3
Return on equity, %	_	_	11.3	13.6	11.3	13.4
Equity/assets ratio, %	_	_	40.1	40.2	40.1	41.0
Net debt, SEKm	_	_	-6,650	-7,776	-6,650	-5,598
Net debt/EBITDA	_	_	1.1	1.1	1.1	0.8
Average number of employees	_	_	22,014	21,985		22,137
Share data						
Earnings per share, SEK	4.62	5.06	8.08	10.67	17.94	20.53
Share price at the end of period, SEK	_	_	274.70	313.60	274.70	297.90
Dividend per ordinary share, SEK	_	_	_	_	_	11.00
Dividend, SEKm	_	_	_	_	_	2,213
Dividend payout ratio, %	_	_	_	_	_	53
Equity per share, SEK	_	_	155.13	147.51	155.13	157.70
Cash flow from operating activities per share, SEK	13.70	9.95	17.34	9.69	30.52	22.87
Number of shares	201,146,795	201,146,795	201,146,795	201,146,795	201,146,795	201,146,795
Average number of shares	201,146,795	201,146,795	201,146,795	201,146,795	201,146,795	201,146,795
Average number of shares after dilution	201,146,795	201,146,795	201,146,795	201,146,795	201,146,795	201,146,795

<sup>1)</sup> Earlier periods have been recalculated, see Note 1.

### **Financial key ratios**

ICA Gruppen relies on a number of financial key ratios in its interim reporting, some of which are not defined in IFRS but are so-called Alternative Performance Measures. The aim is to provide additional information that contributes to a more thorough comparison of year-on-year development and to give an indication of the Group's performance and financial position. The APMs used by ICA Gruppen are generally recognised within the sectors that ICA Gruppen works in. Data on these APMs and definitions is also provided on <a href="https://www.icagruppen.se/investerare/#!/finansiell-data/lb//investerare/finansiell-data/definitioner/">https://www.icagruppen.se/investerare/#!/finansiell-data/lb//investerare/finansiell-data/definitioner/</a>. The most important of these measures are those for which the Board of Directors has set financial targets. These are: to grow faster than the market in the grocery retail and pharmacy businesses; to achieve an operating margin (excluding items affecting comparability) of 4.5%; to achieve a return on capital employed of 10%; and to maintain net debt in relation to EBITDA that is lower than a factor of 2. In addition, the Group has set a target to distribute at least 50% of net profit for the year in shareholder dividends. ICA Gruppen presented on the 23 of May 2018 new financial targets recalculated for the effects of IFRS 15 and IFRS 16, valid from 1 of January 2019. More information about this is available on ICA Gruppen's website, www.icagruppen.se.

### Reconciliation EBITDA

	Second	quarter	Jan-	Jun	12 months	Full year
SEKm	2018	2017	2018	2017	Jul 2017 - Jun 2018	2017
Operating profit (EBIT)	951	1,259	1,923	2,654	4,489	5,220
Depreciation/amortisation	397	385	788	760	1,551	1,523
Impairment losses (net)	82	2	83	7	89	13
Operating profit before depreciation/amortisation (EBITDA)	1,430	1,646	2,794	3,421	6,129	6,756

### Reconciliation EBITDA

Operating profit before depreciation/amortisation (EBITDA)	1,768	1,575	1,775	1,646	1,761	1,574	1,364	1,430
Impairment losses (net)	5	160	5	2	4	2	1	82
Depreciation/amortisation	366	386	375	385	372	391	391	397
Operating profit (EBIT)	1,396	1,029	1,395	1,259	1,385	1,181	972	951
SEKm	Q3 2016	Q4 2016	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018

### Reconciliation Net debt excluding ICA Bank

SEKm	Q3 2016	Q4 2016	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018
Non-current interest-bearing liabilities	-7,706	-7,407	-7,404	-3,914	-3,915	-3,913	-3,917	-3,619
Current interest-bearing liabilities	-4,068	-3,057	-736	-4,380	-3,998	-3,975	-4,029	-3,455
Current interest-bearing liabilities to ICA Bank	-150			_	_	_	_	_
Cash and cash equivalents	362	705	455	517	528	2,290	2,275	423
Net debt	-11,563	-9,758	-7,683	-7,776	-7,384	-5,598	-5,670	-6,650

### Reconciliation Capital employed excluding ICA Bank

SEKm	Q3 2016	Q4 2016	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018
Equity	28,705	29,688	31,169	29,973	31,069	32,017	32,825	31,477
Provisions for pensions	2,475	2,286	2,318	2,488	2,521	2,619	2,656	2,857
Other provisions	21	21	12	13	10	11	7	12
Non-current interest-bearing liabilities	7,706	7,407	7,404	3,914	3,915	3,913	3,917	3,619
Current interest-bearing liabilities	4,068	3,057	736	4,380	3,998	3,975	4,029	3,455
Current interest-bearing liabilities to ICA Bank	150	_	_	_	_	_	_	_
Other non-current liabilities	168	138	122	68	62	56	86	61
Capital employed	43,293	42,597	41,761	40,836	41,575	42,591	43,520	41,481
Average capital employed	43,184	43,050	42,946	42,607	42,169	41,938	42,024	42,086

### **Definitions of key ratios**

**Business volume (ICA Bank)** 

Sum of lending, deposits, fund savings and home mortgages (including volume intermediated via collaborations).

Capital employed

Equity plus interest-bearing liabilities.

Cash flow from operating activities per share

Cash flow from operating activities for the period divided by the average number of shares outstanding.

C/I ratio (ICA Bank)

Total costs in relation to total income.

Common Equity Tier I ratio (ICA Bank)

The bank's capital base in relation to risk-weighted assets.

Divestments

Payments received for sold tangible and intangible non-current assets during the period according to the statement of cash flows.

Earnings per share

Profit for the period, excluding non-controlling interests, divided by the average number of shares outstanding.

**EBITDA** 

Operating profit before depreciation, amortisation and impairment losses (Earnings Before Interest, Taxes, Depreciation and Amortisation).

Equity/assets ratio

Equity including non-controlling interests in relation to total assets.

Equity per share

Equity, excluding non-controlling interests, divided by the total number of shares outstanding.

**Gross profit** 

Net sales less cost of goods sold.

Investments

Investments paid in tangible and intangible non-current assets during the period according to the statement of cash flows.

Items affecting comparability

Gain/loss on disposal of non-current assets, impairment of non-current assets as well as major structural changes.

Like-for-like store sales

Sales for stores that generated sales both in the reporting period and in the comparison period.

Loan loss ratio (ICA Bank)

Loan losses in relation to average lending.

Net debt

Interest-bearing liabilities excluding pensions, ICA Bank and cash and cash equivalents.

Net debt/EBITDA

Interest-bearing liabilities excluding pensions, ICA Bank and cash and cash equivalents in relation to EBITDA rolling 12 months.

Net interest (ICA Bank)

The difference between the bank's interest income and interest expense.

Net margin

Profit for the period as a percentage of net sales.

Occupancy rate (ICA Real Estate)

Market rents for rented properties divided by total rental value (contracted annual rent + market rent for unrented premises).

Operating margin

Operating profit as a percentage of net sales.

Operating profit/loss

Profit/loss before net financial items and tax.

Return on capital employed

Operating profit plus financial income (rolling 12 months) in relation to average capital employed. ICA Bank's operations are excluded from both the income statement and balance sheet when calculating return on capital employed.

Return on equity

Profit for the period (rolling 12 months) in relation to average equity. ICA Bank's operations are excluded from both the income statement and balance sheet when calculating return on equity.

Yield (ICA Real Estate)

Operating net in relation to the average book value of properties.

### **Glossary**

Hard discount

Distinctively low price store with limited product range.

Joint venture

A partnership project, a joint venture company.

MTN

A medium-term note (MTN) is a continuously offered debt note with a set maturity date.

Near Food

Items such as household products, pet food and over-the-counter drugs.

Non-foor

Items that are not food, such as clothing, housewares and toys.

Private label products

Corporate brand products.

#### ICA Gruppen | Second quarter 2018 Page 31 of 31

This half-year interim report provides a true and fair view of the Parent Company's and the Group's operations, financial position and earnings, and describes material risks and uncertainties faced by the Parent Company and the companies in the Group.

Stockholm, 16 August 2018

Claes-Göran Sylvén Chairman of the Board

Göran Blomberg Jeanette Jäger Cecilia Daun Wennborg Andrea Gisle Joosen Bengt Kjell

Fredrik Hägglund Magnus Moberg Anette Wiotti Fredrik Persson

Magnus Rehn Jonathon Clarke

Per Strömberg CEO ICA Gruppen

The information in this interim report is such that ICA Gruppen is obligated to disclose pursuant to the Swedish Securities Market Act and/or the Swedish Financial Instruments Trading Act. The information was submitted for publication at 07.00 CET on Thursday, 16 August 2018. The report has not been reviewed by the company's auditors.

### **Contacts and calendar**

### For further information, please contact:

Frans Benson, Head of Investor Relations tel. +46 8-561 500 20

ICA Gruppen press service Tel +46 10 422 52 52

### Press and analyst meeting

ICA Gruppen will hold a press and analyst meeting at 10.00 CET on Thursday, 16 August 2018 during which CEO Per Strömberg and CFO Sven Lindskog will present the interim report. The meeting will be held in English and can be followed at www.icagruppen.se/en/investors. There is also an opportunity to call in on tel. +46 8 56642695 or +44 20 30089809.

Location: IVA, Grev Turegatan 16, Stockholm

### Calendar

25 October 2018 Q3 interim report
13 December 2018 Capital Market Day
7 February 2019 2018 year-end report

The information in this interim report is such that ICA Gruppen is obligated to disclose pursuant to EU Market Abuse Regulation and the Swedish Securities Market Act. The information was submitted, by the agency of the contact person above, for publication at 07.00 CET on Thursday, 16 August 2018.

ICA Gruppen AB (publ) is a leading retail company with a focus on food and health. The Group includes ICA Sweden and Rimi Baltic, which mainly conduct grocery retail, Apotek Hjärtat, which conducts pharmacy operations, ICA Real Estate, which owns and manages properties, and ICA Bank, which offers financial services in Sweden. The Group also includes the company Hemtex.

For more information see icagruppen.se. ICA Gruppen AB (publ)
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