

## Stable development – improved volume trend

- The volume trend in the grocery business gradually better, but still negative impact
- Profit improvement for ICA Bank, Rimi Baltic and Apotek Hjärtat
- Apotek Hjärtat continues to take market shares and further strengthens leading position
- Bond issue for SEK 2.5 billion on 12 September

## Important events after the end of the quarter

- Sale of warehouse facility in Västerås frees up capital of SEK 1.2 billion
- New e-commerce model for Gothenburg, e-commerce warehouse in Arendal to close

### Key data

Group, SEKm	Third quarter			Jan-Sep			12 months	Full year
	2023	2022	%	2023	2022	%	Oct 2022 - Sept 2023	2022
Net sales	36,943	34,544	6.9	109,371	100,730	8.6	144,930	136,288
Operating profit before depreciation/amortisation (EBITDA)	3,540	3,471	2.0	9,974	9,642	3.4	12,857	12,526
Operating profit excluding items affecting comparability	1,955	1,707	14.5	4,876	4,516	8.0	6,265	5,905
Operating profit	1,940	2,004	-3.2	5,286	5,278	0.2	6,484	6,475
Operating margin excluding items affecting comparability, %	5.3	4.9	—	4.5	4.5	—	4.3	4.3
Profit before tax	1,443	1,884	-23.4	3,762	4,918	-23.5	3,947	5,103
Profit for the period	1,212	1,596	-24.1	3,422	4,302	-20.4	3,639	4,518
Cash flow from operating activities excluding ICA Bank	2,260	2,124	6.4	8,045	7,482	7.5	10,891	10,327
Return on capital employed, %	—	—	—	8.8	9.5	—	—	9.1
Return on equity, %	—	—	—	17.4	13.2	—	—	12.2
Net debt excl. ICA Bank and IFRS 16 Leases/EBITDA excl. IFRS 16 Leases	—	—	—	2.8	0.1	—	—	3.3

## CEO's comments

*During the year we have carried out a number of measures to offset cost inflation and offer our customers even better value for money. We are now seeing the effects of this. The volume trend continued to improve during the quarter and taken overall we have a good result for the entire Group with continued positive development in our businesses. The earnings level in ICA Sweden was stable although margins were slightly lower than last year. After the end of the quarter, we have also completed yet another major real estate transaction which further reduces our net debt.*



Food price inflation continues to fall and was 9.1% for the quarter, which was 5.4 percentage points lower than in the previous quarter. This is naturally welcome and if we compare with the fact that market growth according to the Swedish Food Retail Index (DVI) was 6.2% in the quarter, we can see that the market is swiftly approaching volume growth once again. We can also see that our ICA Maxi stores had positive volume growth at the end of the quarter. In the Baltic region, the rate of inflation is falling sharply and almost halved in all three countries during the quarter.

### **ICA Sweden – stable with slightly lower margin, a new e-commerce model for Gothenburg**

ICA Sweden saw stable earnings during the quarter with volume development steadily improving. The Maxi stores are growing faster than the market and other store formats are approaching step by step. We can also see the results of the initiatives that we have taken together with the ICA retailers related to clearer offerings and price investments. The work with efficiency improvements and marketing efforts within ICA Sweden continues according to plan to further sharpen our competitive edge. We will give the retailers the best possible opportunities to achieve the full potential of their stores at the same time as we strengthen the offering, develop our customer journey and create an even better loyalty programme. After the end of the quarter, we have also announced that we will change the e-commerce model in Gothenburg and therefore close our e-commerce warehouse in Arendal. This is a sad announcement but a necessary decision in the circumstances. Our long-term assessment about online remains in place, however. Food online will be a key market for the grocery retail going forward and a significant part of our customer offering based on conditions in the local market.

### **Stable earnings development in Rimi Baltic but competition intensifies. Apotek Hjärtat consolidates leading position**

Rimi Baltic delivers strong earnings but competition is razor-sharp with a major focus on price in the market. Our main focus is to reverse the market share trend and we are using a broad palette of different measures in order to achieve this. Price is important but as in Sweden so is product range, an effective loyalty programme, development of our store network and improved cost efficiency.

Apotek Hjärtat could note 24 consecutive months with increased market shares. Above all, our physical pharmacies show very strong development. In terms of earnings as well this was a good quarter for Apotek Hjärtat, for both revenue and margins. Since a large proportion of growth in the pharmacy market in the next few years will take place through online sales, we are putting a lot of energy into ensuring strong and profitable growth in our online channel. A key factor for future success.

### **ICA Bank reports record quarter, ICA Real Estate sells warehouses and ICAX launches ICA Paket**

ICA Bank had its strongest-ever quarter in terms of profitability, driven to a great extent by improved net interest but also thus far a comparatively stable development for credit losses.

In mid-October, ICA Real Estate completed another major transaction when our warehouse in Hacksta/Västerås was sold. As a result, we release capital which will reduce our net debt. The warehouse, which is an important part of our business, will be leased back at the same time for 15 years which means that our key operations will not be affected.

Recently, we have also launched our new service for online retailers, ICA Paket, from our innovation hub ICAX. To start with in southern and western Sweden but over time throughout the country. We use our logistics capacity and our comprehensive network of stores to make package deliveries better and more efficient among other things through parcel load pooling and fewer transports. We see this as an interesting way to create a new revenue flow and climate benefit in an existing infrastructure.

### **Ambition 2030 – the way ahead**

During the year we gradually launched our strategic framework that we call Ambition 2030. There we have identified four customer-centred areas linked to our overall vision "We make every day a little easier". The areas are "Find personal solutions\*", "Save time & effort", "Make sustainable choices" and "Get value for money" and to these we have linked what we see as key enablers: "Cost efficiency", "New technology" and "Attract talents". The four areas cover many of the issues that are important to today's customers and where we can make a significant difference to every day lives by strengthening our common offering across our businesses within food, health, banking and insurance. We have exciting years ahead of us.

Nina Jönsson  
CEO ICA Gruppen

## Group performance – third quarter

### Net sales

Consolidated net sales increased by 6.9% compared with 2022. In local currencies, the increase was 5.4%. Price effects were positive in all businesses. These were countered to some extent by negative volume effects, primarily in ICA Sweden. Volume effects were positive in Apotek Hjärtat and ICA Insurance.

Net sales per segment									
SEKm	Third quarter			Jan-sep			12 months	Full year	
	2023	2022	%	2023	2022	%	Oct 2022 - Sept 2023	2022	
ICA Sweden	25,805	24,777	4.1	76,756	72,124	6.4	101,884	97,252	
Rimi Baltic	5,379	4,660	15.4	15,494	13,394	15.7	20,582	18,482	
Apotek Hjärtat	4,712	4,182	12.7	14,047	12,600	11.5	18,409	16,963	
ICA Real Estate	771	720	7.1	2,333	2,150	8.5	3,076	2,893	
ICA Bank	709	605	17.1	2,071	1,675	23.6	2,733	2,338	
Other	330	323	2.3	1,010	972	3.9	1,341	1,303	
Internal sales	-763	-723	5.5	-2,339	-2,185	7.0	-3,095	-2,941	
<b>Net sales</b>	<b>36,943</b>	<b>34,544</b>	<b>6.9</b>	<b>109,371</b>	<b>100,730</b>	<b>8.6</b>	<b>144,930</b>	<b>136,288</b>	

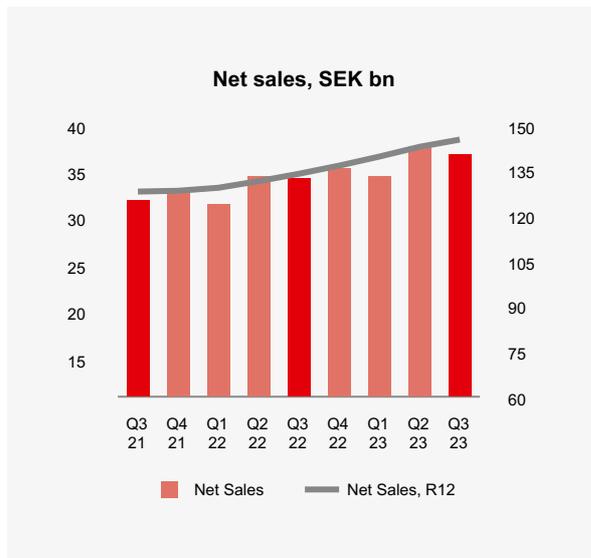
### Earnings performance

Operating profit excluding items affecting comparability and IFRS 16 effects was SEK 186 million or approximately 11% higher than in the same period a year ago. Rimi Baltic, Apotek Hjärtat and ICA Bank had higher operating profit than in the previous year. In addition, joint-Group costs were slightly lower due to some non-recurring costs in the same period of 2022. ICA Sweden's earnings were on a par with the previous year despite a comparatively major negative impact from lower profit distribution from the ICA stores, of approximately SEK -100 million. ICA Real Estate's earnings decreased as a result of completed divestments. Price effects remained positive in all businesses while volume effects taken overall were negative but to a far lesser extent than earlier in the year. Gross profit increased overall, and gross margin was slightly higher than in the same period last year. IFRS 16 effects were more positive than in 2022 which is linked to the formation of the new joint venture company Delcore but also to higher interest rates. The operating margin excluding items affecting comparability was 5.3% (4.9). Profit for the period last year included capital gains from sales of properties including IFRS 16 leases of SEK 303 million. Net financial items were significantly more negative, SEK -377 million, a consequence of the merger with Murgröna Holding AB (1 November 2022), while the tax cost was slightly lower than in the same period last year. Overall, profit for the period decreased by SEK 384 million to SEK 1,212 million (1,596).

Operating profit excluding items affecting comparability per segment									
SEKm	Third quarter			Jan-sep			12 months	Full year	
	2023	2022	%	2023	2022	%	Oct 2022 - Sept 2023	2022	
ICA Sweden	1,168	1,171	-0.2	2,759	3,001	-8.1	3,527	3,769	
Rimi Baltic	215	117	83.9	672	390	72.2	963	682	
Apotek Hjärtat	186	142	30.6	518	444	16.5	616	543	
ICA Real Estate	158	177	-10.7	463	508	-8.8	645	690	
ICA Bank	154	125	23.2	358	274	30.9	451	367	
Other	-66	-103	-35.7	-257	-313	-17.9	-383	-439	
<b>Operating profit excluding items affecting comparability, excl. IFRS 16 Leases</b>	<b>1,815</b>	<b>1,629</b>	<b>11.4</b>	<b>4,514</b>	<b>4,305</b>	<b>4.9</b>	<b>5,820</b>	<b>5,611</b>	
IFRS 16 Leases	140	78	80.2	362	211	71.6	445	294	
<b>Operating profit excluding items affecting comparability, incl. IFRS 16 Leases</b>	<b>1,955</b>	<b>1,707</b>	<b>14.5</b>	<b>4,876</b>	<b>4,516</b>	<b>8.0</b>	<b>6,265</b>	<b>5,905</b>	

#### IFRS 16

The segments are reported excluding IFRS 16. The total effect of IFRS 16 is reported only on a consolidated basis at the ICA Gruppen level.



### Net financial items and tax

Net financial items for the quarter were SEK 377 million more negative than in the preceding year. The difference between the years is mainly attributable to higher interest expenses coupled with the increased level of debt after the merger with Murgröna Holding AB on 1 November 2022 as well as higher interest rates than a year ago. Net financial items also include interest of SEK -176 million (-100) attributable to IFRS 16 leases, an increase of SEK 76 million compared with the preceding year. Interest on loans during the quarter totalled SEK -283 million (-6). In addition, the interest expense on the pension liability was higher. Refinancing of the Group's bridge loan during the period also entailed higher bank charges compared with 2022. Compared with the previous quarter, however, interest on loans was lower due to refinancing of debt.

The effective tax rate was slightly higher than in the preceding year but remains below the nominal level. The outcome for the year was affected by a tax reduction in Rimi Baltic linked to earlier investments, while the result in the previous year was affected positively by tax exempt capital gains from the sale of properties. Paid tax was level with the same period in 2022.

	Third quarter			Jan-sep			12 months	Full year
	2023	2022	%	2023	2022	%	Oct 2022 - Sept 2023	2022
Net financial items, SEKm	-497	-120	>200	-1,524	-359	>200	-2,536	-1,372
Of which, interest expenses, SEKm	-529	-126	>200	-1,604	-368	>200	-2,617	-1,382
Tax cost, SEKm	-231	-288	-19.9	-340	-617	-44.9	-309	-585
Effective tax rate, %	16.0	15.2	—	9.0	12.5	—	—	11.4
Paid tax, SEKm	-173	-168	2.8	-669	-708	-5.5	-782	-822

## Cash flow (excluding ICA Bank)

Cash flow from operating activities (excluding ICA Bank) increased by SEK 136 million during the quarter compared with the preceding year. The increase is explained by a stronger EBITDA excluding items affecting comparability, which was countered by a less favourable, mainly calendar-related, development of working capital, SEK -186 million.

The year-on-year difference in cash flow from investing activities, SEK -607 million, is coupled to sales of properties in ICA Real Estate in the previous year as well as in total slightly higher investments this year, driven by a higher investment level in ICA Real Estate.

Cash flow from financing activities was characterised by extensive changes in the Group's outstanding loans and refinancing of these during the past year. In addition, interest payments and lease payments were considerably higher. Overall, the Group's cash flow for the period, excluding ICA Bank, was approximately SEK 2.2 billion lower than in the same period in 2022.

### Effect of IFRS 16 on cash flow

During the third quarter of 2023, lease payments (interest and principal) totalled SEK -1,198 million (-987).

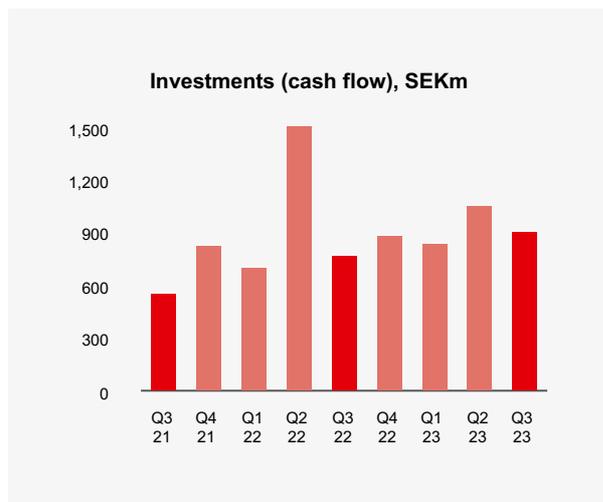
SEKm	Third quarter			Jan-sep			12 months	Full year
	2023	2022	%	2023	2022	%	Oct 2022 - Sept 2023	2022
<b>From operating activities before change in working capital</b>	<b>3,212</b>	<b>2,890</b>	<b>11.1</b>	<b>8,478</b>	<b>7,821</b>	<b>8.4</b>	<b>11,170</b>	<b>10,513</b>
Change in working capital	-952	-766		-433	-339		-280	-186
<b>From operating activities</b>	<b>2,260</b>	<b>2,124</b>	<b>6.4</b>	<b>8,045</b>	<b>7,482</b>	<b>7.5</b>	<b>10,891</b>	<b>10,327</b>
Investing activities, net	-911	-304		1,526	-36		818	-744
<b>Before financing activities</b>	<b>1,349</b>	<b>1,820</b>	<b>-25.9</b>	<b>9,572</b>	<b>7,446</b>	<b>28.5</b>	<b>11,709</b>	<b>9,583</b>
Financing activities, net	-3,355	-1,624		-14,203	-4,045		-16,855	-6,696
<b>Cash flow for the period</b>	<b>-2,007</b>	<b>196</b>	<b>&gt;200</b>	<b>-4,631</b>	<b>3,402</b>	<b>&gt;200</b>	<b>-5,146</b>	<b>2,887</b>

## Investments

The Group's investments were approximately SEK 134 million higher than in the same period in 2022. The level of investment in above all ICA Real Estate was higher than last year which can mainly be attributed to investments in a new freezer and flower warehouse in Västerås as well as some major store projects.

For 2023, the Group's investments are expected to amount to approximately SEK 4.0 billion, of which approximately SEK 2.0 billion in ICA Real Estate.

SEKm	Third quarter		Jan-sep		12 months	Full year
	2023	2022	2023	2022	Oct 2022 - Sept 2023	2022
ICA Sweden	201	329	734	777	1,067	1,110
Rimi Baltic	169	132	460	332	593	465
Apotek Hjärtat	41	22	157	132	203	178
ICA Real Estate	460	224	1,320	643	1,637	960
ICA Bank	13	22	38	71	51	84
Other	23	44	88	100	134	146
<b>Investments</b>	<b>907</b>	<b>773</b>	<b>2,797</b>	<b>2,054</b>	<b>3,686</b>	<b>2,943</b>



### Depreciation/amortisation by segment

SEKm	Third quarter		Jan-sep		12 months	Full year
	2023	2022	2023	2022	Oct 2022 - Sept 2023	2022
ICA Sweden	187	189	559	562	751	754
Rimi Baltic	121	114	345	340	463	458
Apotek Hjärtat	49	50	146	149	195	198
ICA Real Estate	113	147	333	440	455	563
ICA Bank	13	10	41	26	53	38
Other	38	38	115	107	154	146
<b>Depreciation/amortisation by segment</b>	<b>522</b>	<b>548</b>	<b>1,537</b>	<b>1,624</b>	<b>2,072</b>	<b>2,158</b>
IFRS 16 Leases	1,064	914	3,134	2,733	4,065	3,665
<b>Depreciation/amortisation</b>	<b>1,585</b>	<b>1,462</b>	<b>4,672</b>	<b>4,357</b>	<b>6,137</b>	<b>5,822</b>

## Net debt and return on capital employed

The Group's net debt (excluding IFRS 16 Leases, ICA Bank and pension liabilities) was approximately SEK 25.3 billion (0.6) at the end of the quarter. The increase in debt compared with 2022 is due to the merger with Murgröna Holding AB. See also Note 1. During the first nine months of the year, some of the debt was amortised and the entire original bridge loan was refinanced/ amortised. Amortisation was made through stable cash flow from operating activities and completed property sales while refinancing of the bridge loan was made by raising new loans and bond issues carried out in 2023. The Group's net debt including IFRS 16 (excluding ICA Bank and pension liabilities) amounted to approximately SEK 46.3 billion (18.0) at the end of the quarter. As per 30 September 2023, the net debt in relation to EBITDA was 3.6 (1.5). Calculated on net debt excluding IFRS 16 Leases, ICA Bank and pension liabilities, and EBITDA excluding IFRS 16 Leases, the debt metric was 2.8 (0.1). According to the Group's updated long-term target for the level of debt, the latter metric is to be <2. Return on capital employed was 8.8% (9.5%) on a rolling 12-month basis.

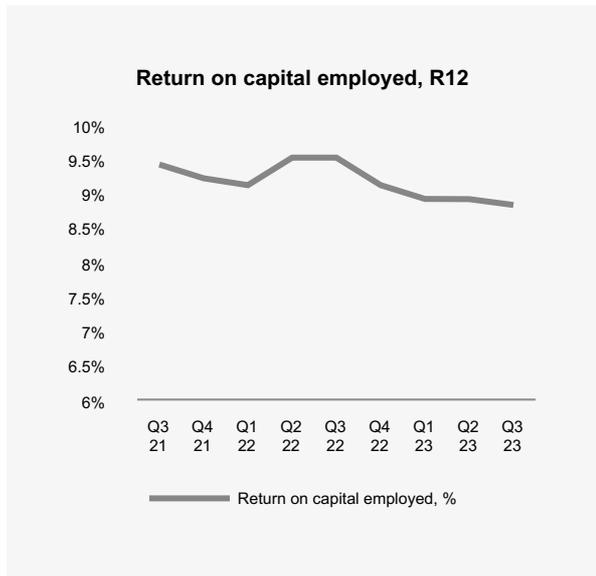
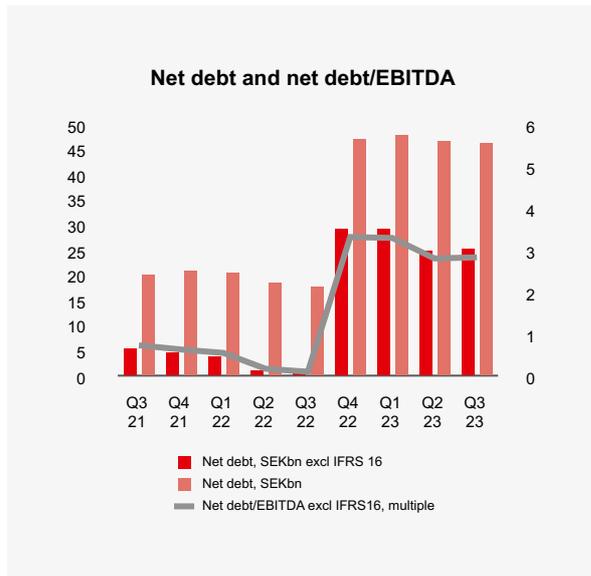
During the third quarter, ICA Gruppen carried out a bond issue of SEK 2.5 billion. See also the ICA Gruppen press release of 12 September 2023 at [www.icagruppen.com](http://www.icagruppen.com). After the end of the quarter, on 2 October, an additional bond issue of SEK 500 million was carried out. Thus, bond issues totalling SEK 10 billion have been carried out in 2023.

Both new borrowing and amortisation of debt have taken place during the year which has affected durations and the breakdown of non-current and current liabilities. A summary of the changes in interest-bearing liabilities during the year is provided in the table below. The average duration for outstanding interest-bearing liabilities in the table was 25 months as per 31 December 2022 and 32 months as per 30 September 2023.

Interest-bearing liabilities excl. lease liabilities and ICA Bank	
SEKm	
<b>Opening debt, 1/1/2023</b>	
Non-current interest-bearing liabilities	16,943
Current interest-bearing liabilities	18,057
Total	35,000
<b>Change</b>	
Amortisation of bridge loan	-15,000
Amortisation of syndicated loan	-2,500
Bond issue	9,500
Maturity of bonds	-1,726
Bond raised with Svensk Exportkredit	1,000
Other changes in loans	-122
<b>Closing debt, 30/9/2023</b>	
Non-current interest-bearing liabilities	23,987
Current interest-bearing liabilities	2,165
Total	26,152
<b>Maturity profile (excl unutilised facilities)</b>	
2023	1,263
2024	1,964
2025	7,250
2026	10,000
2027	2,000
2028	3,750
2029 and later	0

The difference in closing debt from the sum in the maturity profile is attributable to capitalised loan fees.

ICA Gruppen has financial covenants to meet. As per 30 September 2023 these were met.



#### Net debt and net debt/EBITDA ratio

SEKm	30 september		Full year
	2023	2022	2022
Net debt excl. ICA Bank	-46,338	-17,986	-47,084
Net debt excl. ICA Bank and IFRS16 Leases	-25,294	-618	-29,520
Net debt excl. ICA Bank and IFRS 16 Leases/EBITDA excl. IFRS 16 Leases	2.8	0.1	3.3
Net debt excl. ICA Bank/EBITDA	3.6	1.5	3.8

## Performance for the period January–September 2023

ICA Gruppen's net sales increased by 8.6% during the period to SEK 109,371 million (100,730). In local currencies the increase was 7.3%. The increase was driven by positive price effects in all businesses. In Apotek Hjärtat and ICA Insurance volume effects were also positive while they were negative for other parts of the Group.

Operating profit excluding items affecting comparability increased overall by SEK 360 million to SEK 4,876 million (4,516) while the operating margin was unchanged at 4.5%. The increase includes an IFRS 16 effect of SEK +151 million, mainly driven by the formation of the new real estate joint venture company and a higher interest rate level. The remaining improvement in earnings of SEK +209 million was driven by a significantly improved operating profit in Rimi Baltic, ICA Bank and Apotek Hjärtat as well as lower groupwide costs. ICA Sweden's earnings were lower as were ICA Real Estate's where sales led to a reduced earnings level. All the Group's businesses benefited from positive price effects while volume development, except in Apotek Hjärtat and ICA Insurance, was negative. The high rate of inflation led to a drop in volume for ICA Sweden and Rimi Baltic. For ICA Sweden, earnings development was also affected by significantly lower profit distribution from the ICA stores. In addition, there were restructuring costs of approximately SEK 75 million coupled to reorganisation and efficiency improvement measures. In total, this development meant that the Group's gross margin was slightly lower.

Operating profit was at the same level as last year, SEK 5,286 million (5,278), and includes capital gains from property sales of SEK 426 million (769).

Profit for the period totalled SEK 3,422 million (4,302), a decrease of SEK 880 million. In addition to the earnings changes described above, development can be explained by a significantly more negative net financial items coupled to the higher level of debt following the merger with Murgröna, SEK -1,524 million (-359), a difference of SEK -1,165 million. This was partly compensated by a tax cost which was SEK 277 million lower than in the same period in 2022. The positive tax rate deviation is largely attributable to tax-exempt capital gains and other effects coupled to the sale of properties as well as a tax reduction in Rimi Baltic linked to earlier investments.

### Important events during the quarter

**3 July 2023** – The remaining component, SEK 1.8 billion, of the Group's bridge loan linked to the buyout from the stock exchange is amortised in full.

**7 July 2023** – Jan-Erik Hellman is appointed as new CEO of ICA Real Estate. He joins ICA from Vasakronan and will take up his position at the end of 2023/start of 2024.

**12 September 2023** – ICA Gruppen carries out a new bond issue of SEK 2.5 billion under the company's Swedish MTN programme. See also ICA Gruppen's press release of 12 September 2023 at [www.icagruppen.com](http://www.icagruppen.com).

### Important events after the end of the quarter

**2 October 2023** – ICA Gruppen issues a bond for SEK 500 million.

**16 October 2023** – ICA Gruppen announces that ICA Real Estate has sold the property that houses ICA's warehouse facility in Västerås. At the same time, ICA Real Estate has signed a 15-year lease. The transaction releases approximately SEK 1.2 billion. See also ICA Gruppen's press release of 16 October at [www.icagruppen.com](http://www.icagruppen.com).

**17 October 2023** – ICA Gruppen announces that a new model for e-commerce in the Gothenburg region will be introduced and that the e-commerce warehouse in Arendal will be closed down. See also ICA Gruppen's press release of 17 October [www.icagruppen.com](http://www.icagruppen.com).

# Sustainability Report

*Sustainability is an integral part of the daily activities of all of ICA Gruppen's operations. All segments work actively on improvements in the value chain – by setting standards for and working in cooperation with suppliers, working towards common goals and certifications, and by developing new, sustainable products and services that make it easier for customers to make healthy and sustainable choices. ICA Gruppen's sustainability reporting is broken down into five focus areas: Environment, Health, Local, Inclusion & Diversity, and Quality.*

## Roadmap for a sustainable Swedish food chain presented

During the Livsmedelsdagarna ("Food Days") event in Tylösand, the so-called Swedish handshake for a sustainable food chain was presented, which has been developed by ICA in partnership with 14 other grocery retailers, restaurant wholesalers and food producers. The roadmap takes a holistic approach to sustainability and includes fundamental sustainability goals for climate, biodiversity, resource efficiency and social responsibility. The roadmap has been developed within the framework of the Sustainable Food Chain initiative, which ICA Sweden co-founded in 2015 and which is coordinated by WWF.

## Environment

"We will minimise our environmental impact, go from climate-neutral to net zero emissions in our own operations, and help our customers make more sustainable choices."



### Environment indicators

Environment indicators	12 months	12 months
	Oct 2022 - Sept 2023	Oct 2021 - Sept 2022
Net zero emissions from own operations by 2030 (tonnes CO <sub>2</sub> e)	96,704	87,377
Net zero emissions from own operations by 2030 (tonnes CO <sub>2</sub> e / SEKm sales)	0.67	0.65
Cut the climate impact of customers' grocery purchases in half by 2030 (kg CO <sub>2</sub> e/kg sold food)	1.75	1.78
Cut food waste in half by 2025 (food waste weight share)	1.41%	1.56%
Cut food waste in half by 2025 (development as % relative to base year 2016)	-23%	-14%

ICA Gruppen's climate impact from its own operations (stores, pharmacies, warehouses, offices and transports) is to be net zero by 2030. This requires reducing emissions as much as possible, at the same time that emissions that cannot be eliminated by 2030 will be offset by measures that result in a net zero effect on the atmosphere. Emissions from own operations during the period October 2022–September 2023 amounted to 96,704 tonnes of CO<sub>2</sub> equivalents (CO<sub>2</sub>e). The greatest emissions increases have taken place in goods transports, owing to a smaller proportion of renewable fuel.

ICA's ambition is to cut the carbon footprint of customers' grocery purchases in half by 2030. During the period October 2022–September 2023 the carbon footprint of the food sold in ICA stores was 1.75 kg CO<sub>2</sub>e per kg sold food, which is the lowest level since measurement of the target started but only a marginal change compared with the preceding 12-month period. Current data pertains to ICA Sweden (Rimi Baltic will be included in future reporting).

ICA Gruppen has set a target to cut food waste in half by 2025. Since the base year 2016, food waste from warehouses and stores has decreased by 23%. The share of food waste by weight during the 12-month period was 1.41%. In Sweden, food waste in stores and in the e-commerce operations continued to decrease in the third quarter, compared to the same quarter last year, due among other things to improved forecasts which reduce food surpluses and the stores increasing close-out sales for products that otherwise were at risk of being discarded. In the logistics operations, food waste is often a little higher in the summer months but it did not increase significantly compared with the same period in the preceding year. In the Baltic region, continued reductions in food waste can also be seen, for example donations of food in Latvia are increasing.

### Focus on promoting sales of organic food

ICA Sweden is working to reverse the trend of reduced sales of organic food, since organic production has important sustainability added values, for biodiversity for example. Many ICA stores throughout Sweden took part in "eco-September" and participated in the campaign initiated by Organic Sweden, Swedish Organic Farmers, the Swedish Consumers' Association and KRAV. During the quarter, within the framework of the Nudging Organic collaboration project, a study was initiated in six ICA stores designed to provide insights that can contribute to more consumers choosing organic. In addition to the nudging study, 120 ICA stores displayed special campaign material and store demonstrations and tastings of organic food were arranged in several stores.

### Expanded operations within Matmissionen, which takes care of surplus food from ICA's warehouses

As part of efforts to prevent food waste, ICA Sweden donates food from several of its warehouses to Stadsmmissionen's concept for food banks, Matmissionen. An additional Matmission store was opened in Södertälje during the quarter.

### First store with its own battery storage

An increased share of self-produced renewable energy is an important part of ICA Sweden's energy strategy until 2030. In the transition to a more flexible and renewable electricity system, the ability to store energy is an important component. Maxi ICA Stormarknad in Kungälv put its own battery storage facility into operation during the quarter and is the first store to install such a solution. The battery storage unit from the Swedish company Polarium is based on lithium-ion batteries and intelligent software that makes it possible to store energy when the supply is high for use when it is lower. The system in Kungälv has a capacity of 1 megawatt and contributes to reduced costs – while helping to stabilise the electricity grid.

### Environmental certification of new and existing properties

ICA's new flower warehouse in Västerås was inaugurated during the quarter. The building will have solar panels and will be certified according to the Breeam Excellent environmental certification. In this facility great focus has been placed on landscape and surface water management to restore and improve the ecological values of the site. Meadows have been planted in open areas, stone cairns and deadwood have been placed to improve opportunities for animal and plant life to establish themselves on and outside the property.

ICA Real Estate also works with environmental certification of existing buildings and during the quarter four store properties were certified according to the Miljöbyggnad i Drift certification and Breeam in Use.

### Rimi Baltic first grocery retailer in Latvia to test electrified goods transport

Electrification is key to reducing ICA Gruppen's climate impact from goods transport. In the Baltic countries, significant development of technology and infrastructure is required to enable large-scale investments, but during the quarter Rimi was the first food retailer in Latvia to carry out pilot tests of transport using electric trucks. In the pilot, which was carried out together with the logistics partner Vikotrans, trucks from Scania were used.

## Health

"We will actively contribute to improved public health by leveraging the strength of our entire organisation."



### Making post-separation life easier

ICA Bank has several initiatives designed to counteract mental health problems, including various types of support for major life changes or challenging phases of life. A collaboration with the app "Varannan Vecka" (every other week) which helps parents to cooperate in organising everyday life after a separation was started during the quarter.

### Sponsoring sporting events in the Baltic countries

Rimi sponsors several of the largest running events in the Baltic countries and the Tallinn Marathon took place during the quarter where Rimi was the principal sponsor, as well as the Rimi Vilnius Marathon in Lithuania which celebrated its 20th anniversary this year. Rimi was also the main sponsor of an international football match between Sweden and Estonia.

### Collections for organisations that promote the health of children and young people in Latvia

Rimi regularly collects money to support initiatives and organisations that promote the health of children and young people. During the quarter, Rimi completed a collection for the Children's Hospital Fund, with total donations of EUR 47,574, which will go to a mental health centre for children and young people. EUR 27,040 was also collected for the Ronald McDonald's House in Latvia, to be used for a mobile health centre for children in rural areas.

## Local

"Taking the ICA Idea and the unique local circumstances as our starting point, together with our customers, partners and suppliers we will contribute to positive development in communities and a stronger food system throughout the grocery chain."



### ICA stores highlighted Swedish-produced food in major campaign

ICA stores throughout the country celebrated "Från Sverige" (From Sweden) weeks during the quarter, designed to make it easy for the customer to choose From Sweden labels in the store and communicate the criteria for the labelling. The "Från Sverige" label means that the product is grown or born and raised in Sweden, as well as processed, packaged and checked in Sweden. The labels "Kött från Sverige" (Meat from Sweden) and "Mjök från Sverige" (Milk from Sweden) comply with the same rules.

### Cheese and sausages finance new inclusive meeting places

Part of the revenues from sales of some of ICA's corporate brand products is channelled via the ICA Stiftelsen foundation to various projects that promote inclusion and meeting places throughout Sweden, often in collaboration with local ICA retailers. During the quarter, revenues from sales of ICA's Folke cheese went to a boule hall in Hedekas and a pump track in Brunflo and the Matchkorv sausage range contributed to new meeting places together with the football associations Öja FF, Heffnersklubbans BK and Ängby IF.

### Rimi starts its assignment to distribute food aid to 30,000 people in need in Estonia annually

Rimi in Estonia has been assigned by the government to help distribute food to people in need within the framework of an EU-financed programme. The programme is expected to reach over 30,000 people per year over the next three to four years.

## Inclusion & diversity

"We work actively with transparency, diversity and equality in order to be the most inclusive workplace and contribute to a more inclusive society."



Inclusion & diversity indicators	Q3 2023
50/50 gender balance in key positions, ICA Gruppen (women/men, %)	51/49

ICA's target is to achieve a 50/50 gender balance in key positions, which includes approximately 250 positions in ICA Gruppen. At the end of the quarter the breakdown of these positions was 51% women and 49% men.

## Quality

"By being open and transparent we will actively take responsibility for quality and the impact of production on people, animals and the environment."



Quality indicators	12 months	
	Oct 2022 - Sept 2023	Oct 2021 - Sept 2022
Share of socially audited suppliers of ICA Gruppen's corporate brand products in high-risk countries (%) <sup>1</sup>	94	94
Share of suppliers of ICA Gruppen's corporate brand products in high-risk countries with a valid follow-up social audit (%) <sup>1</sup>	92	91
Share of suppliers of ICA Gruppen's corporate brand products with quality certification (%) <sup>1</sup>	94	93

<sup>1</sup> Reported until further notice, new target under development.

At the end of the quarter, 94% of suppliers of ICA Gruppen's corporate brand products in high-risk countries had been socially audited, and 92% had undergone a valid follow-up social audit. 94% of suppliers of ICA Gruppen's corporate brand products were quality-certified.

### Working conditions in berry forests under scrutiny

Since ICA Sweden's mapping of the impact on human rights in the value chain shows significant risks in the Swedish berry industry, ICA has been conducting structured work for several years to prevent and act upon the risks. Among other things, there is a problem with guest workers' indebtedness in relation to the employer which can be classified as forced labour. ICA demands, among other things, that the pickers must have a collective agreement with guaranteed wages, holidays and insurance and this is followed up through audits by an external party where the social conditions of the business are reviewed. During the summer, on assignment from ICA Sweden, Kiwa performed an audit of Polarica, one of ICA's two main suppliers of wild berries. ICA has also worked together with the industry to handle the issue of conditions for berry pickers for many years and has been a member of ETI Sverige since 2022. Within the framework of this collaboration, one issue that is pursued is the introduction of the principle that employers must bear all overhead costs related to travel and accommodation, known as the Employer Pays Principle (EPP).

### Criticism, media debates and dialogues

- After the summer, the Swedish daily Dagens Nyheter reviewed the working conditions for berry pickers in Swedish forests and in connection with this interviewed ICA, suppliers and industry representatives, among others.

### Awards and distinctions

- ICA was named as the Nordic region's strongest brand in the Brand Finance report Nordic 150, 2023. The motivation highlighted among other things ICA's focus on sustainability.

#### About ICA Gruppen's sustainability report

This is a quarterly status report with information about ICA Gruppen's work with sustainability. The report highlights continuing developments during the year and covers all companies in ICA Gruppen. The criteria applied in preparation of this report are based on the annual sustainability report published by ICA Gruppen. ICA Gruppen publishes the actual Sustainability Report once a year, which provides a comprehensive picture of the Group's sustainability work, including boundaries and materiality analysis. The full 2022 report as well as current reporting principles can be found at ICA Gruppen's website: <https://www.icagruppen.se/en/sustainability/#/>.

## ICA Sweden

ICA Sweden conducts grocery retail business in cooperation with independent ICA retailers. The retailers own and manage their stores, but have agreements with ICA Sweden in areas such as purchasing, logistics, market communication and store development. ICA Sweden also includes ICA Special, which is responsible for sales of non-food items at Maxi ICA Stormarknad stores.

### Net sales

ICA Sweden's net sales increased by 4.1% in the third quarter. Due to continued high food price inflation, the sales increase was entirely price-driven. As in the previous quarter, volume effects were negative although to a somewhat lesser extent.

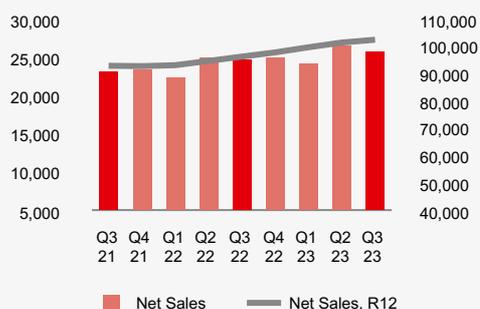
### Earnings

Operating profit excluding items affecting comparability was on a level with the preceding year while the operating margin decreased to 4.5% (4.7). Price effects remained positive but the effect was dampened by a slightly higher promotional pressure and price investments. Food price inflation fell steadily but meant in this quarter as well that volume effects were negative although to a lesser extent than at the start of the year. Food waste and logistics costs as a proportion of sales decreased and overall the gross profit in Swedish kronor was higher than in the same period last year while the gross margin decreased slightly. Operating profits in store subsidiaries declined and profit distribution from the ICA stores was approximately SEK 100 million lower than in the same period in 2022. This development was only compensated to some extent by lower overheads. After the end of the quarter, a decision was made to change the e-commerce model for the Gothenburg region and the e-commerce warehouse in Arendal will be closed in spring 2024. Read more in ICA Gruppen's press release of 17 October 2023 at [www.icagruppen.com](http://www.icagruppen.com).

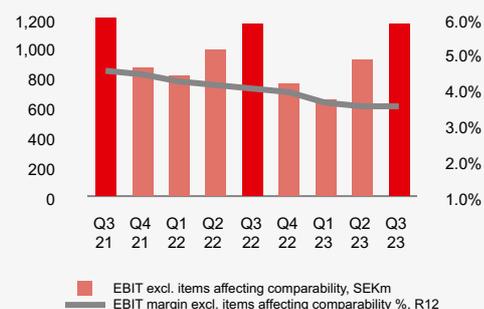
#### Key data

	Third quarter			Jan-sep			12 months	Full year
	2023	2022	%	2023	2022	%	Oct 2022 - Sept 2023	2022
Net sales, SEKm	25,805	24,777	4.1	76,756	72,124	6.4	101,884	97,252
Operating profit before depreciation/amortisation (EBITDA), SEKm	1,355	1,359	-0.3	3,319	3,565	-6.9	4,278	4,524
Operating profit excl. items affecting comparability, SEKm	1,168	1,171	-0.2	2,759	3,001	-8.1	3,527	3,769
Operating margin excl. items affecting comparability, %	4.5	4.7	—	3.6	4.2	—	3.5	3.9
Investments, SEKm	201	329	-38.9	734	777	-5.5	1,067	1,110
Depreciation/amortisation, SEKm	187	189	-0.8	559	562	-0.5	751	754
Average number of employees	—	—	—	8,436	8,727	—	—	8,723
Private label share, %	26.4	26.1	—	27.0	26.6	—	—	26.7
Sales online, SEKm	882	933	-5.5	3,015	3,529	-14.6	4,100	4,614
Share of sales online, %	2.4	2.7	—	2.8	3.5	—	—	3.4

#### Net sales, SEKm



#### EBIT and EBIT margin



## ICA store sales and market development

Sales for ICA stores increased by 5.0% in the third quarter compared with the same period a year ago. This performance is explained by a higher customer footfall in all store formats as well as continued high food inflation which increased the average spend. On the other hand, the number of items per customer visit fell in this quarter as well but to a lesser extent than earlier in the year. The decrease in online sales continued to dampen the growth rate for average spend. Market growth during the quarter was 6.2% according to the Food Retail Index (DVI) and growth for ICA stores was thereby lower than for the market as a whole. For the Maxi stores, however, growth was faster than the market for the quarter. Food price inflation remained higher but the annual rate decreased compared with the previous quarter and amounted to +9.1%. In the previous quarter, food price inflation was 14.5% which is the same rate of inflation as the third quarter of 2022. Given the price trend and market growth, the volume/mix development was thus negative in the quarter for ICA stores as well as for the market as a whole. However, the effect was the lowest since the start of 2022.

No new stores were opened in the third quarter while two were closed.

## E-commerce performance

Online sales for ICA stores decreased by 5.5% during the quarter compared with the same period in 2022. According to the Food Retail Index (DVI), the market for groceries online in Sweden decreased by 0.6% in the third quarter.



\* DVI = Dagligvaruindex (Food Retail Index), which is published monthly by the Swedish Food Retailers Federation and HUI Research.

### Store sales and growth in Sweden (incl. retailer-owned stores)

	Third quarter 2023			January-September 2023		
	SEKm	All stores, %	Like-for-like stores, %	SEKm	All stores, %	Like-for-like stores, %
Store sales excl. VAT						
Maxi ICA Stormarknad	11,844	8.0	6.4	34,991	7.4	6.3
ICA Kvantum	8,547	3.6	5.4	25,563	4.5	5.8
ICA Supermarket	10,611	4.3	2.9	30,920	5.9	4.8
ICA Nära	5,747	2.5	2.1	16,309	4.4	3.8
<b>Total</b>	<b>36,749</b>	<b>5.0</b>	<b>4.5</b>	<b>107,783</b>	<b>5.8</b>	<b>5.4</b>

### Number of stores in Sweden (incl. retailer-owned stores)

Format	December 2022	New	Closed	September 2023
Maxi ICA Stormarknad	88	2	0	90
ICA Kvantum	130	0	-2	128
ICA Supermarket	423	4	-5	422
ICA Nära	626	7	-5	628
<b>Total</b>	<b>1,267</b>	<b>13</b>	<b>-12</b>	<b>1,268</b>

## Rimi Baltic

Rimi Baltic conducts grocery retail business via 304 wholly owned stores in Estonia, Latvia and Lithuania. Store formats include Rimi Hyper, Rimi Super, Rimi Mini and Rimi Express. Rimi Baltic also includes the properties owned by the Group in the three Baltic countries.

### Net sales

Rimi Baltic's net sales increased by 4.2% in the third quarter (15.4% in SEK). As in the preceding quarter, sales growth was driven by positive price effects. These were countered to some extent by weakly negative volume effects which were considerably lower than in the previous quarter. Both total and like-for-like sales in stores increased in all three countries.

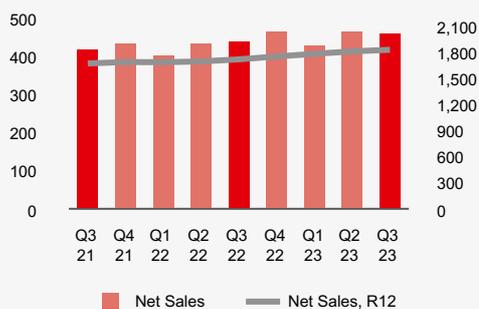
### Earnings

Operating profit excluding items affecting comparability, as well as the operating margin, were considerably higher than in the preceding year. Last year's operating profit was strongly negatively affected by high energy costs. The strongly positive price effects earlier in the year only made a marginal earnings contribution in this quarter. Volume effects went the other way and were largely neutral, a noticeable change compared to the strongly negative volume effects in the first half of the year. Continued price investments, lower shrinkage costs and slightly higher logistics costs led overall to a lower gross margin than in 2022. The result for the year is therefore largely driven by the lower energy costs which were partly offset by cost increases for staff and higher rents as well as costs for developing the store network. Operating profit increased by SEK 98 million and the operating margin rose by 1.5 percentage points to 4.0%.

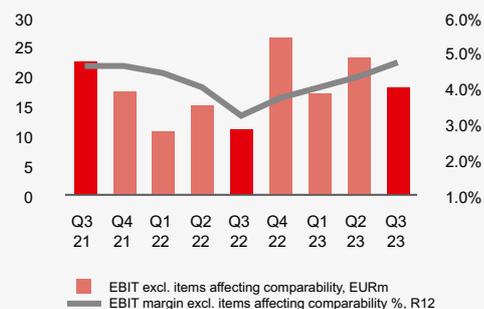
#### Key data

	Third quarter			Jan-sep			12 months	Full year
	2023	2022	%	2023	2022	%	Oct 2022 - Sept 2023	2022
Net sales, SEKm	5,379	4,660	15.4	15,494	13,394	15.7	20,582	18,482
Operating profit before depreciation/amortisation (EBITDA), SEKm	336	232	45.1	1,017	752	35.3	1,427	1,162
Operating profit excl. items affecting comparability, SEKm	215	117	83.9	672	390	72.2	963	682
Operating margin excl. items affecting comparability, %	4.0	2.5	—	4.3	2.9	—	4.7	3.7
Investments, SEKm	169	132	28.4	460	332	38.4	593	465
Depreciation/amortisation, SEKm	121	114	5.9	345	340	1.5	463	458
Average number of employees	—	—	—	11,016	10,933	—	—	10,893
Private label share, %	25.0	23.8	—	26.0	24.1	—	—	24.3
Sales online, EURm	11.5	10.7	7.4	35.6	33.5	6.3	47.1	45.0
Share of sales online, %	2.6	2.5	—	2.7	2.7	—	—	2.6
EUR/SEK exchange rate, average	11.76	10.62	—	11.47	10.52	—	11.34	10.63

#### Net sales, EURm



#### EBIT and EBIT margin



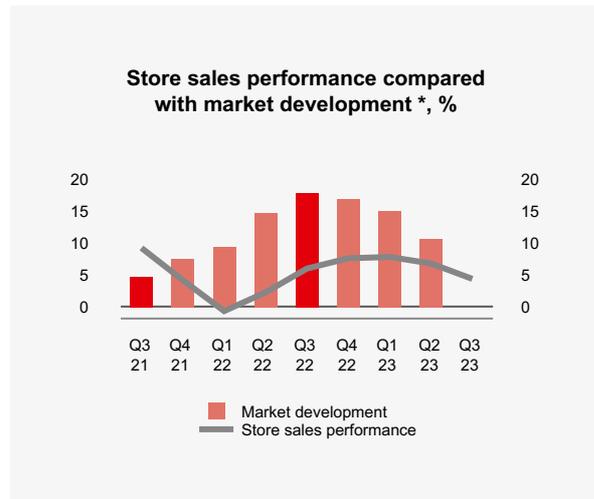
## Rimi store sales and market development

Market growth in the Baltic countries in the third quarter is not yet known. Through August, however, Rimi Baltic continued to lose market shares although the trend improved towards the end of the period. Food price inflation in the region decreased sharply in the third quarter and was 13.0% in Estonia, 8.3% in Latvia and 10.5% in Lithuania. Considerably lower than in the previous quarter in all three countries. During the quarter the footfall increased in all three countries while the average spend increased in Estonia and Lithuania and was lower in Latvia.

Rimi Baltic opened four new stores during the quarter and closed one.

## E-commerce performance

Rimi Baltic's sales online increased by 7.4% during the quarter in local currencies. The share of total sales was approximately 2.6% which is slightly higher than a year ago.



\*) Source: Country statistics.

## Sales breakdown by country

Store sales excl. VAT	Third quarter 2023			January-September 2023		
	EURm	All stores, %	Like-for-like stores, %	EURm	All stores, %	Like-for-like stores, %
Estonia	118.9	5.9	5.8	346.5	6.8	7.1
Latvia	218.2	1.9	0.2	652.6	4.8	4.3
Lithuania	113.8	6.4	1.3	332.4	7.1	3.0
<b>Total</b>	<b>450.9</b>	<b>4.0</b>	<b>1.9</b>	<b>1,331.6</b>	<b>5.9</b>	<b>4.7</b>

## Number of stores per country

Country	December 2022	New	Closed	September 2023
Estonia	81	2	-2	81
Latvia	133	5	0	138
Lithuania	83	4	-2	85
<b>Total</b>	<b>297</b>	<b>11</b>	<b>-4</b>	<b>304</b>

## Apotek Hjärtat

Apotek Hjärtat is the largest actor in the Swedish pharmacy market, with 391 pharmacies. Apotek Hjärtat is also a part owner of the digital healthcare company Min Doktor.

### Net sales

Net sales rose in the quarter by 12.7% in a market with continued favourable growth and in which Apotek Hjärtat continued to take market shares. Sales development was mainly driven by higher average prices for prescription drugs but volume effects were also positive.

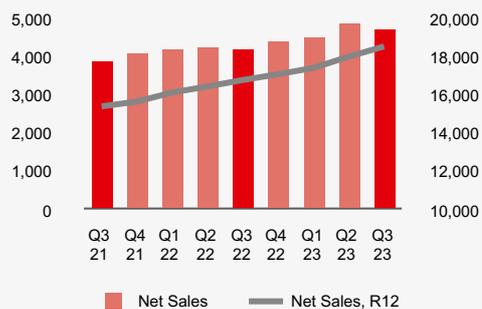
### Earnings

Operating profit excluding items affecting comparability increased by SEK 44 million. The increase can primarily be linked to positive price and mix effects for self-care products as well as positive volume effects for prescriptions. This performance was counteracted to some extent by a reduced volume of self-care products. Earnings in the previous year included costs of approximately SEK 10 million for the opening of the new e-commerce warehouse. E-commerce's earnings contribution in the quarter was considerably higher than in the preceding year. The improved earnings were dampened by increased costs for staff, rent of premises and IT. The operating margin rose to 3.9% (3.4). Sales in Min Doktor were slightly lower but reduced costs meant that share of profit improved to SEK 11 million.

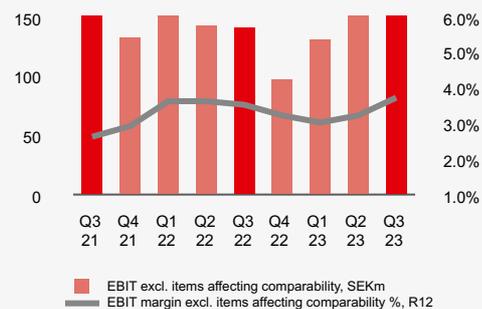
#### Key data

	Third quarter			Jan-sep			12 months	Full year
	2023	2022	%	2023	2022	%	Oct 2022 - Sept 2023	2022
Net sales, SEKm	4,712	4,182	12.7	14,047	12,600	11.5	18,409	16,963
Of which, prescription drugs	3,538	3,127	13.1	10,459	9,319	12.2	13,687	12,547
Of which, OTC drugs	406	389	4.4	1,285	1,186	8.3	1,687	1,588
Of which, other products and services	699	665	5.1	2,152	2,095	2.7	2,795	2,738
Operating profit before depreciation/amortisation (EBITDA), SEKm	235	192	22.3	664	593	11.9	812	741
Operating profit excl. items affecting comparability, SEKm	186	142	30.6	518	444	16.5	616	543
Of which, share of profit in Min Doktor	-2	-13	-85.0	-16	-57	-72.7	-39	-81
Operating margin excl. items affecting comparability, %	3.9	3.4	—	3.7	3.5	—	3.3	3.2
Investments, SEKm	41	22	88.5	157	132	19.3	203	178
Depreciation/amortisation, SEKm	49	50	-1.5	146	149	-2.1	195	198
Average number of employees	—	—	—	3,257	3,200	—	—	3,203
Private label share, other products, %	18.5	16.6	—	18.5	16.6	—	—	17.0
Sales online, SEKm	479	406	18.0	1,448	1,231	17.7	1,874	1,657
Share of sales online, %	10.2	9.7	—	10.3	9.8	—	—	9.8

#### Net sales, SEKm



#### EBIT and EBIT margin



## Pharmacy sales and market development

Apotek Hjärtat's pharmacy sales increased by 11.5% during the quarter which can be compared to estimated market growth of 10.2%. Sales growth for physical pharmacies was 10.8% for Apotek Hjärtat during the quarter compared to estimated market growth of 7.2%. Seen over the last 12-month period, Apotek Hjärtat's market share is now approximately 32% and Apotek Hjärtat's leading position has thereby further strengthened.

No pharmacies were opened or closed during the third quarter.

## E-commerce performance

Apotek Hjärtat's online sales increased by 18% during the quarter compared with 23.2% for the market. The online share of the market increased to 21.3% (19.1) while Apotek Hjärtat's online share was 10.2% (9.7).

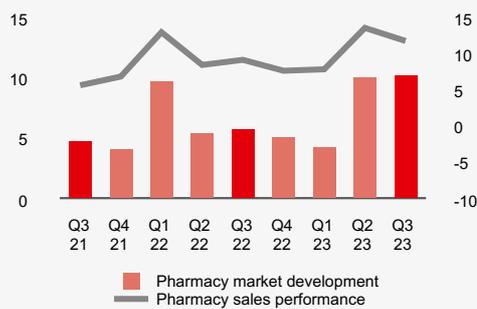
### Key data

	Third quarter		Jan-sep		12 months	Full year
	2023	2022	2023	2022	Oct 2022 - Sept 2023	2022
Sales all pharmacies, SEKm	4,643	4,165	13,895	12,538	18,230	16,873
Sales growth, all pharmacies, %	11.5	8.9	10.8	9.9	—	9.2
Sales growth, like-for-like pharmacies, %	11.1	8.3	10.6	9.3	—	8.7

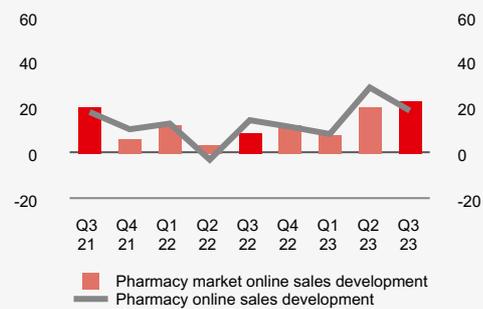
### Number of pharmacies

	December 2022	New	Closed	September 2023
Apotek Hjärtat	390	5	-4	391

**Pharmacy sales performance compared with pharmacy market development \*, %**



**Pharmacy online sales performance compared with pharmacy market online sales development \*, %**



\* Source: Sveriges Apoteksförening.

## ICA Real Estate

*ICA Real Estate's mission is to satisfy the Group's future need of logistics and store properties at attractive locations in Sweden. The real estate company is an active buyer and seller of properties and both develops shopping centres from scratch and buys strategic properties with existing ICA stores.*

### Net sales

Net sales in the quarter for owned properties decreased by SEK 72 million, which is essentially linked to the formation of the new joint venture company Delcore at the beginning of the second quarter. The decrease in sales was compensated to some extent by positive effects from increased rents driven by a higher rental index.

### Earnings

Operating profit excluding items affecting comparability decreased by approximately SEK 19 million. This development is mainly explained by the sales decrease referred to above which was compensated by lower operating expenses where the formation of Delcore had an impact. Other costs increased due to non-recurring effects coupled to discontinued projects. Revenue from the joint venture was on the same level as the previous year. The decrease in earnings was also partly offset by lower depreciation of approximately SEK +35 million coupled to property sales, primarily Delcore.

### Investments and divestments

The higher level of investment during the quarter can be attributed to ongoing investments in a new freezer warehouse and a new flower warehouse in Västerås, a mixed-use property with retail space in Brunnsbög and some large store projects. The negative outcome in the quarter for divestments is explained by a retroactive adjustment of the purchase price in the Delcore transaction completed in the second quarter of 2023.

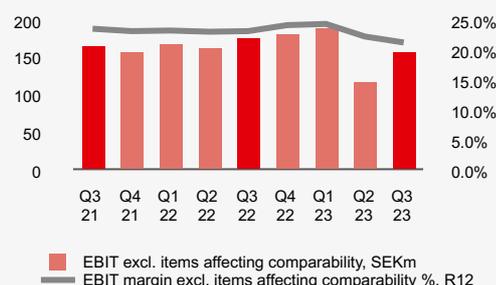
#### Key data

	Third quarter			Jan-sep			12 months	Full year
	2023	2022	%	2023	2022	%	Oct 2022 - Sept 2023	2022
Net sales, SEKm	771	720	7.1	2,333	2,150	8.5	3,076	2,893
Of which, rental income from owned properties	264	336	-21.2	870	1,014	-14.2	1,209	1,354
Operating profit before depreciation/amortisation (EBITDA), SEKm	272	627	-56.7	1,768	2,118	-16.5	2,101	2,451
Operating profit excl. items affecting comparability, SEKm	158	177	-10.7	463	508	-8.8	645	690
Of which, share in profit of JV companies	24	25	-4.3	66	79	-16.4	84	97
Operating margin excl. items affecting comparability, %	20.6	24.6	—	19.9	23.6	—	21.0	23.9
Investments, SEKm	460	224	>200	1,320	643	>200	1,637	960
Divestments, SEKm	-30	442	>200	4,234	450	>200	4,372	588
Depreciation/amortisation, SEKm	113	147	-22.9	333	440	-24.4	455	563
Yield, %	—	—	—	6.4	7.1	—	—	7.1
Occupancy rate, %	—	—	—	98.6	98.6	—	—	98.6
Number of owned properties	—	—	—	95	128	—	—	128
Number of owned square metres, 000 sq. m.	—	—	—	646	822	—	—	822
Average number of employees	—	—	—	112	117	—	—	116

#### Net sales, SEKm



#### EBIT and EBIT margin



## ICA Bank

ICA Bank and ICA Insurance (which is part of ICA Bank's operations) offer a full range of financial services and insurance in Sweden. The goal is to increase customer loyalty to ICA and to reduce transaction costs for ICA stores and ICA Gruppen.

IFRS 17 Insurance Contracts is applied starting in 2023 with retrospective application, which entails restatement of 2022 figures. See also Note 1.

### Net sales

ICA Bank's revenue, including ICA Insurance, increased by SEK 104 million during the quarter. The increase was driven mainly by considerably higher net interest income which was due to higher market interest rates. This development was partly countered by lower consumer lending volume. Net commission was largely unchanged compared with the previous year. Premium revenue in ICA Insurance continued to develop in a positive direction and increased by SEK 29 million.

### Earnings

Operating profit excluding items affecting comparability increased by SEK 29 million compared with a year ago. The bank's earnings were positively affected by higher revenue in excess of SEK 100 million reported above, however, higher costs mainly for IT and higher depreciation dampened the earnings increase. In addition, credit losses were slightly higher than last year, SEK -92 million (-86). Overall, the bank's operating profit, excluding the insurance company, improved by approximately SEK 42 million. The C/I ratio improved and over the last 12-month period the bank's business volume grew 0.7%.

ICA Insurance's profit was SEK 7 million lower than a year ago. A continued positive development of premium revenue could not fully counteract higher costs for IT and reinsurance as well as an unfavourable claims experience.

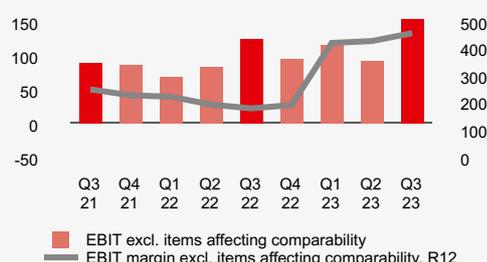
#### Key data

	Third quarter			Jan-sep			12 months	Full year
	2023	2022	%	2023	2022	%	Oct 2022 - Sept 2023	2022
Revenue, SEKm	709	605	17.1	2,071	1,675	23.6	2,733	2,338
Of which, net interest income	359	280	27.9	1,039	736	41.3	1,363	1,059
Of which, net commission income	69	70	-1.8	208	209	-0.4	290	290
Of which, premium revenue	259	230	12.8	745	647	15.1	975	877
Operating profit before depreciation/amortisation (EBITDA), SEKm	167	135	23.9	399	300	33.0	504	405
Operating profit before items affecting comparability, SEKm	154	125	23.2	358	274	30.9	451	367
Of which, ICA Insurance	22	29	-22.3	50	76	-33.9	74	100
Of which, share in profit of JV (home mortgages)	-9	-3	>200	-25	-8	>200	-34	-16
C/I ratio, % (ICA Banken AB)	—	—	—	51.9	57.9	—	—	55.8
Return on equity, %	—	—	—	9.6	8.7	—	—	8.5
Credit loss ratio, %	—	—	—	-2.1	-1.5	—	—	-1.8
Common Equity Tier 1 ratio, % (ICA Banken AB)	—	—	—	14.8	14.1	—	—	13.9
Business volume, SEKm (ICA Banken AB)	—	—	—	58,752	58,351	—	—	58,194
Average number of employees	—	—	—	511	479	—	—	485

#### Revenues, SEKm



#### EBIT excl. items affecting comparability, SEKm



## Other, Group

### Seasonal variations

The grocery retail trade is affected by the year's national holidays and when these occur. Christmas and Easter, in particular, are key holidays. For a large part of the retail sector the fourth quarter is seasonally the strongest quarter of the year.

### Risks and uncertainties

ICA Gruppen works at the Group level to systematically identify and manage the risks associated with its operations. The risk management process is an integrated part of the strategy and planning work of each unit. Risks are consolidated, and risk management is reported to and monitored by ICA Gruppen's Executive Management and Board of Directors.

ICA Gruppen has significant exposure to the Swedish and Baltic grocery retail sector as well as to the Swedish pharmacy market. An economic downturn and political decisions are factors that could have a negative impact on the Group's sales and earnings. ICA Gruppen's finance policy stipulates how financial risks are to be managed and mitigated. The policy also provides a framework for the Group's treasury management. More information about risk management is provided on pages 111–117 in ICA Gruppen's 2022 Annual Report.

### Related party transactions

No significant transactions have taken place between ICA Gruppen and related parties.

## Parent Company – third quarter

The Parent Company's net sales totalled SEK 330 million (323). Financial expenses during the quarter amounted to SEK -398 million (-8). Profit after financial items was SEK -210 million (31).

For comments on changes in loans and financial expenses, see the Group performance section.

## Financial statements

### Consolidated statement of comprehensive income, ICA Gruppen

SEKm	Note	Third quarter		Jan-sep		12 months	Full year
		2023	2022	2023	2022	Oct 2022 - Sept 2023	2022
Net sales		36,943	34,544	109,371	100,730	144,930	136,288
Cost of goods and services sold		-30,643	-28,679	-91,018	-83,691	-120,557	-113,230
<b>Gross profit</b>		<b>6,301</b>	<b>5,864</b>	<b>18,353</b>	<b>17,039</b>	<b>24,372</b>	<b>23,058</b>
Selling expenses		-3,503	-3,390	-10,731	-10,155	-14,433	-13,858
Administration expenses		-959	-981	-3,099	-2,888	-4,131	-3,919
Other operating income		104	204	328	506	445	623
Other operating expenses		—	—	—	—	—	—
Share of profits of associates and joint ventures	2	12	8	25	14	12	1
<b>Operating profit (EBIT) excl items affecting comparability</b>		<b>1,955</b>	<b>1,707</b>	<b>4,876</b>	<b>4,516</b>	<b>6,265</b>	<b>5,905</b>
Capital gains/losses from sale of subsidiaries and non-current assets	3, 4	0	303	426	769	455	799
Impairment and impairment reversals	3	-15	-6	-16	-8	-237	-229
<b>Operating profit</b>	7	<b>1,940</b>	<b>2,004</b>	<b>5,286</b>	<b>5,278</b>	<b>6,484</b>	<b>6,475</b>
Financial income		33	6	80	9	81	10
Financial expenses	7	-530	-126	-1,604	-369	-2,617	-1,382
Net financial items		-497	-120	-1,524	-359	-2,536	-1,372
<b>Profit before tax</b>		<b>1,443</b>	<b>1,884</b>	<b>3,762</b>	<b>4,918</b>	<b>3,947</b>	<b>5,103</b>
Tax		-231	-288	-340	-617	-309	-585
<b>Profit for the period</b>		<b>1,212</b>	<b>1,596</b>	<b>3,422</b>	<b>4,302</b>	<b>3,639</b>	<b>4,518</b>
<b>Other comprehensive income, items that may not be reclassified to profit or loss, net after tax</b>							
Remeasurement defined benefit pensions		234	363	234	1,323	59	1,148
<b>Other comprehensive income, items that may be reclassified to profit or loss, net after tax</b>							
Change in translation reserve		-61	52	62	163	107	208
Change in hedging reserve		-142	-39	-93	200	370	663
Share of other comprehensive income of joint ventures		-7	11	10	54	9	53
<b>Total items that may be reclassified to profit or loss</b>		<b>-211</b>	<b>24</b>	<b>-21</b>	<b>416</b>	<b>486</b>	<b>924</b>
<b>Comprehensive income for the period</b>		<b>1,235</b>	<b>1,984</b>	<b>3,635</b>	<b>6,041</b>	<b>4,183</b>	<b>6,589</b>
<b>Profit for the period attributable to</b>							
Owners of the parent		1,212	1,596	3,422	4,295	3,639	4,511
Non-controlling interests		—	—	—	7	—	7
<b>Comprehensive income for the period attributable to</b>							
Owners of the parent		1,235	1,984	3,635	6,034	4,183	6,582
Non-controlling interests		—	—	—	7	—	7

## Condensed consolidated statement of financial position, ICA Gruppen

SEKm	Note	30 September 2023	30 September 2022	31 December 2022
<b>ASSETS</b>				
<b>Non-current assets</b>				
Goodwill		16,301	16,301	16,301
Trademarks		13,015	12,968	12,985
Other intangible assets		2,296	2,174	2,269
Land, buildings and investment properties		15,246	17,977	14,051
Right of use assets	7	19,961	16,889	17,042
Interests in joint ventures and associates	2	1,399	1,375	1,162
ICA Bank's lending and investments		19,391	21,492	21,047
Deferred tax assets		56	58	59
Other non-current assets		3,809	3,868	3,908
<b>Total non-current assets</b>		<b>91,473</b>	<b>93,101</b>	<b>88,823</b>
<b>Current assets</b>				
Inventories		5,507	5,513	5,506
ICA Bank's lending and investments		3,789	3,811	3,707
Other current assets		8,863	7,985	8,796
Assets held for sale	4	1,013	110	4,236
ICA Bank's cash and cash equivalents		5,697	4,929	4,663
Cash and cash equivalents	5	858	4,727	5,480
<b>Total current assets</b>		<b>25,728</b>	<b>27,075</b>	<b>32,389</b>
<b>TOTAL ASSETS</b>		<b>117,201</b>	<b>120,176</b>	<b>121,211</b>
<b>EQUITY AND LIABILITIES</b>				
<b>Equity</b>				
<b>17,935</b>		<b>17,935</b>	<b>43,504</b>	<b>14,878</b>
<b>Non-current liabilities</b>				
Provisions		2,594	2,546	2,815
Deferred tax liabilities		4,127	4,380	4,314
Non-current interest-bearing liabilities		23,987	1,473	16,943
Non-current lease liabilities		16,736	13,720	13,772
Other non-current liabilities		49	44	37
<b>Total non-current liabilities</b>		<b>47,493</b>	<b>22,163</b>	<b>37,881</b>
<b>Current liabilities</b>				
Current interest-bearing liabilities		2,165	3,872	18,057
Deposits ICA Bank		24,955	26,716	25,828
Current lease liabilities		4,308	3,649	3,793
Other current liabilities		20,345	20,272	20,775
<b>Total current liabilities</b>		<b>51,774</b>	<b>54,508</b>	<b>68,453</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>117,201</b>	<b>120,176</b>	<b>121,211</b>

## Condensed consolidated statement of cash flows

SEKm	Note 5	Third quarter		Jan-sep		12 months	Full year
		2023	2022	2023	2022	Oct 2022 - Sept 2023	2022
Operating profit		1,940	2,004	5,286	5,278	6,484	6,475
Depreciation, amortisation and impairment		1,600	1,467	4,688	4,365	6,374	6,051
Dividend from joint ventures		25	25	50	50	75	75
Other non-cash items		-30	-317	-460	-893	-416	-849
Income tax paid		-173	-168	-669	-708	-782	-822
<b>Cash flow from operating activities before change in working capital</b>		<b>3,362</b>	<b>3,011</b>	<b>8,895</b>	<b>8,092</b>	<b>11,733</b>	<b>10,931</b>
Change in working capital:							
Inventories		165	-128	9	-723	40	-692
Current receivables		269	534	144	257	-778	-666
Current liabilities		-1,317	-1,265	-347	149	666	1,162
ICA Bank's net of deposits, lending and investments		-237	-1,346	724	-228	381	-572
<b>Cash flow from operating activities</b>		<b>2,242</b>	<b>806</b>	<b>9,425</b>	<b>7,546</b>	<b>12,042</b>	<b>10,163</b>
Acquisitions of property, plant and equipment and intangible assets		-907	-773	-2,797	-2,055	-3,685	-2,943
Sale of property, plant and equipment and intangible assets		-29	443	4,253	505	4,416	667
Change in financial assets		1	4	4	37	-19	14
Interest received		11	4	55	5	86	36
Purchase and sale of properties in Secore/Trecore	2	—	—	—	1,452	—	1,452
Investments in joint ventures and associated companies		-77	-43	-252	-200	-281	-228
<b>Cash flow from investing activities</b>		<b>-1,001</b>	<b>-365</b>	<b>1,263</b>	<b>-255</b>	<b>517</b>	<b>-1,001</b>
Dividend paid to shareholders of ICA Gruppen AB		—	—	-559	—	-559	—
Change in loans		-1,845	-413	-9,060	-705	-364	7,991
Interest paid		-292	-11	-1,052	-37	-2,163	-1,147
Interest paid lease liabilities		-176	-100	-475	-275	-583	-383
Amortisation lease liabilities		-1,022	-887	-3,119	-2,691	-4,000	-3,572
Repurchase of own shares via former parent company <sup>1)</sup>		-20	—	-20	—	-9,269	-9,249
Capital contributions, acquisitions, and dividends relating to non-controlling interests		—	—	—	-331	0	-331
<b>Cash flow from financing activities</b>		<b>-3,356</b>	<b>-1,411</b>	<b>-14,285</b>	<b>-4,039</b>	<b>-16,939</b>	<b>-6,692</b>
<b>Cash flow for the period</b>		<b>-2,114</b>	<b>-970</b>	<b>-3,598</b>	<b>3,252</b>	<b>-4,379</b>	<b>2,470</b>
Cash and cash equivalents at beginning of period		8,674	10,622	10,143	6,391	9,657	6,391
Merged cash and cash equivalents		—	—	—	—	1,258	1,258
Exchange differences in cash and cash equivalents		-4	5	10	14	19	24
<b>Cash and cash equivalents at end of period</b>		<b>6,555</b>	<b>9,657</b>	<b>6,555</b>	<b>9,657</b>	<b>6,555</b>	<b>10,143</b>

<sup>1)</sup> Effect attributable to Murgröna Holding AB's purchase of shares in ICA Gruppen AB in 2022. See further in Note 1 and Note 8.

## Condensed consolidated statement of changes in equity

SEKm	Attributable to owners of the parent	Attributable to non-controlling interests	Total
<b>Opening equity, 1 January 2023</b>	<b>14,878</b>	<b>0</b>	<b>14,878</b>
Dividend	-559	—	-559
Expenses attributable to buyouts from Nasdaq <sup>1)</sup>	-20	—	-20
Comprehensive income for the period	3,635	—	3,635
<b>Closing equity, 30 September 2023</b>	<b>17,934</b>	<b>0</b>	<b>17,935</b>

SEKm	Attributable to owners of the parent	Attributable to non-controlling interests	Total
<b>Opening equity, 1 January 2022</b>	<b>37,499</b>	<b>186</b>	<b>37,686</b>
Change in principle in IFRS 17 Insurance Contracts	108	—	108
<b>Opening equity after application of new principle</b>	<b>37,608</b>	<b>186</b>	<b>37,794</b>
Comprehensive income for the period	6,034	7	6,041
<b>Closing equity, 30 September 2022</b>	<b>43,642</b>	<b>193</b>	<b>43,835</b>

<sup>1)</sup> Expenses attributable to buyouts buyout of ICA Gruppens shares from Nasdaq.

## Supplementary disclosures – Group

### NOTE 1 | ACCOUNTING PRINCIPLES

This interim report has been prepared in accordance with IAS 34 Interim Financial Reporting. The same accounting principles and calculation methods have been used as in the 2022 Annual Report, except with respect to IFRS 17 Insurance Contracts, which is applied as from 1 January 2023. See further below.

ICA Gruppen aktieföretag (AB) is a subsidiary of ICA-handlarnas Förbund (corporate identity number 802001-5577). ICA-handlarnas Förbund owns 87.3% of the shares in ICA Gruppen AB, and AMF Tjänstepension AB (AMF) owns 12.7%.

Murgröna Holding AB was formed in autumn 2021 to carry out the public buyout of ICA Gruppen AB. On 1 November 2022 the company was merged with ICA Gruppen AB in a downstream merger. For further information, see Note 1 in ICA Gruppen AB's 2022 Annual Report.

Disclosures in accordance with IAS 34:16A are provided – in addition to in the financial statements – also in other parts of the interim report. All amounts in this report are presented in millions of Swedish kronor (SEKm), unless stated otherwise. Rounding differences may occur.

#### New standards and pronouncements starting in 2023 and onwards with relevance for ICA Gruppen

IFRS 17 *Insurance Contracts* is applied starting in 2023 with retrospective application. IFRS 17 sets principles for reporting, valuation and disclosures of issued insurance contracts.

ICA Insurance conducts insurance business. The financial statements for ICA Gruppen are affected to a small extent by the changed reporting under IFRS 17 for ICA Insurance.

Since IFRS 17 is applied retrospectively, the financial statements for 2022 have been amended in accordance with IFRS 17.

The transition effect on equity as per 1 January 2022, after the effect of deferred tax, is SEK +108 million.

On an accumulated basis, ICA Gruppen's statement of comprehensive income for 2022 has been amended as follows:

SEKm, accumulated	Q1 2022	Q2 2022	Q3 2022	Q4 2022
Net sales	5	13	24	36
Cost of goods and services sold	17	-11	-9	-13
Gross profit	22	2	15	22
Operating profit	22	2	15	22
Tax	-5	—	-3	-5
<b>Profit for the year</b>	<b>18</b>	<b>2</b>	<b>12</b>	<b>18</b>

ICA Gruppen's balance sheet has been amended as follows:

SEKm	31/3/2022	30/6/2022	30/9/2022	31/12/2022
Current receivables	-483	-511	-512	-514
<b>Total assets</b>	<b>-483</b>	<b>-511</b>	<b>-512</b>	<b>-514</b>
Equity	126	110	121	126
Non-current liabilities	33	29	31	33
Current liabilities	-642	-650	-664	-673
<b>Total equity and liabilities</b>	<b>-483</b>	<b>-511</b>	<b>-512</b>	<b>-514</b>

Cash flow from operating activities, investing activities and financing activities for 2022 is unchanged by IFRS 17.

**New IASB standards to be applied starting in 2024 and onwards with relevance for ICA Gruppen**

Minor amendments have been made of standards that have been approved for application starting in 2024, but none that are believed to affect ICA Gruppen's financial statements to a significant degree. The same applies for the interpretation pronouncements issued by the IFRS IC.

**New IASB standards that have not been endorsed by the EU with relevance for ICA Gruppen**

ISAB has amended IAS 12 Income Taxes pursuant to the rules on global minimum taxation (BEPS 2.0). The amendments entail, among other things, that deferred tax is no longer to be reported as a consequence of the minimum taxation rules. The rules will take effect immediately once they have been endorsed by the EU.

IAS 7 Cash Flow and IFRS 7 Financial Instruments: disclosures have been amended with respect to Supply Chain Finance. Disclosures are to be provided on arrangements covered by the definition introduced in IAS 7. Provided the amendments are endorsed by the EU, they will take effect as from 2024.

There are no other amendments issued by IASB with relevance for ICA Gruppen.

**Important assumptions and assessments**

Preparation of the financial statements in accordance with IFRS requires management to make assessments, estimates and assumptions that affect application of the accounting principles and the amounts reported in the income statement and carried on the balance sheet. Estimates and assumptions are based on historical experience and a number of factors that are considered to be reasonable based on the current circumstances. The results of these estimates and assumptions are then used to assess the carrying amounts of assets and liabilities that are not readily apparent from other sources. The actual outcome may differ from these estimates and assessments.

**NOTE 2 | INTERESTS IN JOINT VENTURES AND ASSOCIATES**

Share of profit	Third quarter		Jan-sep		12 months	Full year
	2023	2022	2023	2022	Oct 2022 - Sept 2023	2022
SEKm						
Ancore Fastigheter AB	21	19	60	54	76	70
Trecore Fastigheter AB	3	5	8	16	11	19
Delcore Fastigheter AB	-1	—	-2	—	-2	—
Secore Fastigheter AB	—	—	—	8	—	8
Borgo AB (publ)	-9	-3	-25	-8	-34	-16
MD International AB (Min Doktor)	-2	-13	-16	-57	-39	-81
Fastighetsaktiebolaget Postgården AB	0	0	0	0	0	0
<b>Total</b>	<b>12</b>	<b>8</b>	<b>25</b>	<b>14</b>	<b>12</b>	<b>1</b>

Book value	September	September	31 December
	2023	2022	2022
SEKm			
Ancore Fastigheter AB	763	782	769
Trecore Fastigheter AB	44	30	31
Delcore Fastigheter AB	42	—	—
Borgo AB (publ)	454	230	250
MD International AB (Min Doktor)	84	322	100
Fastighetsaktiebolaget Postgården AB	11	11	11
<b>Total</b>	<b>1,399</b>	<b>1,375</b>	<b>1,162</b>

**Information regarding Ancore Fastigheter AB**

Ancore Fastigheter AB is a joint arrangement between the pension insurance company Alecta and ICA Gruppen. The parties each own 50% of the company. All significant decisions about the operations of Ancore must be made as a joint understanding between the two owners. Ancore Fastigheter AB owns and manages properties at 33 marketplaces in Sweden that house ICA stores in which operations are conducted by non-consolidated ICA retailers. Based on all relevant information in the joint arrangement, Ancore Fastigheter AB is classified as a joint venture. Consolidation is done according to the equity method.

Ancore Fastigheter AB	Third quarter		Jan-sep		12 months	Full year
	2023	2022	2023	2022	Oct 2022 - Sept 2023	2022
SEKm						
Income	141	128	421	380	547	506
Expenses	-59	-56	-186	-177	-252	-242
<b>Operating profit</b>	<b>82</b>	<b>71</b>	<b>234</b>	<b>203</b>	<b>295</b>	<b>264</b>
Net financial items	-26	-20	-74	-58	-95	-79
Tax	-13	-12	-38	-34	-47	-43
<b>Profit for the period</b>	<b>43</b>	<b>39</b>	<b>123</b>	<b>111</b>	<b>153</b>	<b>141</b>
Other comprehensive income	-17	9	-32	98	-38	92
<b>Comprehensive income for the period</b>	<b>26</b>	<b>48</b>	<b>91</b>	<b>209</b>	<b>115</b>	<b>233</b>
Non-current assets			5,544	5,415		5,582
Current assets			223	232		214
<b>Total assets</b>			<b>5,767</b>	<b>5,647</b>		<b>5,796</b>
Equity			1,473	1,508		1,483
Non-current liabilities			2,627	3,664		3,311
Current liabilities			1,667	474		1,002
<b>Total equity and liabilities</b>			<b>5,767</b>	<b>5,647</b>		<b>5,796</b>

**Information regarding Trecore Fastigheter AB**

Trecore Fastigheter AB is a joint arrangement between Bonnier Fastigheter and ICA Gruppen that was formed on 1 April 2022. The parties each own 50% of the company. All significant decisions about the operations of Trecore Fastigheter AB must be made as a joint understanding between the two owners. Trecore Fastigheter AB owns and manages properties at 45 marketplaces in Sweden that house ICA stores in which operations are conducted by non-consolidated ICA retailers. Based on all relevant information in the joint arrangement, Trecore Fastigheter AB is classified as a joint venture. Consolidation is done according to the equity method.

Trecore Fastigheter AB	Third quarter		Jan-sep		12 months	Full year
	2023	2022	2023	2022	Oct 2022 - Sept 2023	2022
SEKm						
Income	71	64	213	127	277	190
Expenses	-33	-33	-114	-65	-177	-128
<b>Operating profit</b>	<b>38</b>	<b>31</b>	<b>99</b>	<b>62</b>	<b>100</b>	<b>62</b>
Net financial items	-33	-27	-97	-40	-127	-69
Tax	-7	-2	-15	-8	-13	-6
<b>Profit for the period</b>	<b>-2</b>	<b>2</b>	<b>-14</b>	<b>14</b>	<b>-40</b>	<b>-12</b>
Other comprehensive income	-2	12	10	12	13	15
<b>Comprehensive income for the period</b>	<b>-3</b>	<b>14</b>	<b>-4</b>	<b>26</b>	<b>-27</b>	<b>3</b>
Non-current assets			4,035	3,990		4,050
Current assets			21	54		46
<b>Total assets</b>			<b>4,056</b>	<b>4,043</b>		<b>4,096</b>
Equity			1,085	1,113		1,089
Non-current liabilities			2,927	2,863		2,887
Current liabilities			44	68		120
<b>Total equity and liabilities</b>			<b>4,056</b>	<b>4,043</b>		<b>4,096</b>

**Information regarding Delcore Fastigheter AB**

Delcore Fastigheter AB is a joint arrangement between AMF and ICA Gruppen that was formed on 1 April 2023. The parties each own 50% of the company. All significant decisions about the operations of Delcore Fastigheter AB must be made as a joint understanding between the two owners. Delcore Fastigheter AB owns and manages properties at 30 marketplaces in Sweden that house ICA stores in which operations are conducted by non-consolidated ICA retailers. Based on all relevant information in the joint arrangement, Delcore Fastigheter AB is classified as a joint venture. Consolidation is done according to the equity method.

Delcore Fastigheter AB	Third quarter		Jan-sep		12 months	Full year
	2023	2022	2023	2022	Oct 2022 - Sept 2023	2022
SEKm						
Income	83	—	166	—	166	—
Expenses	-44	—	-91	—	-91	—
<b>Operating profit</b>	<b>39</b>	<b>—</b>	<b>75</b>	<b>—</b>	<b>75</b>	<b>—</b>
Net financial items	-42	—	-83	—	-83	—
Tax	-5	—	-8	—	-8	—
<b>Profit for the period</b>	<b>-7</b>	<b>—</b>	<b>-16</b>	<b>—</b>	<b>-16</b>	<b>—</b>
Other comprehensive income	3	—	42	—	42	—
<b>Comprehensive income for the period</b>	<b>-4</b>	<b>—</b>	<b>26</b>	<b>—</b>	<b>26</b>	<b>—</b>
Non-current assets			4,902	—		—
Current assets			110	—		—
<b>Total assets</b>			<b>5,012</b>	<b>—</b>		<b>—</b>
Equity			1,929	—		—
Non-current liabilities			3,011	—		—
Current liabilities			72	—		—
<b>Total equity and liabilities</b>			<b>5,012</b>	<b>—</b>		<b>—</b>

**Information regarding Borgo AB (publ)**

Borgo is a joint arrangement between ICA Bank, Ikano Bank, Söderberg & Partners and Ålandsbanken pertaining to a jointly owned mortgage company in the Swedish market. ICA Gruppen owns 19.9% of the company through ICA Bank. The jointly owned company is an associated company in ICA Gruppen, and accounting is conducted according to the equity method.

Borgo AB (publ)	Third quarter		Jan-sep		12 months	Full year
	2023	2022	2023	2022	Oct 2022 - Sept 2023	2022
SEKm						
Revenue	—	-5	—	4	-18	-14
Expenses	-58	-24	-161	-92	-195	-126
<b>Operating profit</b>	<b>-58</b>	<b>-29</b>	<b>-161</b>	<b>-89</b>	<b>-212</b>	<b>-141</b>
Tax	12	6	33	18	44	29
<b>Profit for the period</b>	<b>-46</b>	<b>-23</b>	<b>-128</b>	<b>-71</b>	<b>-168</b>	<b>-112</b>
Other comprehensive income	2	5	-2	-8	4	-2
<b>Comprehensive income for the period</b>	<b>-45</b>	<b>-18</b>	<b>-129</b>	<b>-79</b>	<b>-165</b>	<b>-114</b>
Non-current assets			34,390	15,498		17,260
Current assets			2,757	2,286		1,068
<b>Total assets</b>			<b>37,147</b>	<b>17,784</b>		<b>18,329</b>
Equity			2,177	1,041		1,151
Non-current liabilities			26,858	12,440		12,716
Current liabilities			8,111	4,303		4,461
<b>Total equity and liabilities</b>			<b>37,147</b>	<b>17,784</b>		<b>18,329</b>

**Information regarding MD International AB (Min Doktor)**

MD International AB (Min Doktor) is a joint arrangement between ICA Gruppen and a number of other parties, including EQT Ventures Fund. ICA Gruppen owns 49.50% of the company through Apotek Hjärtat. All significant decisions pertaining to the operations of Min Doktor are made through joint agreement between the owners. Min Doktor is one of Sweden's largest actors in digital primary care services and operates a number of drop-in clinics located primarily adjacent to larger ICA stores. Based on all relevant information in the joint arrangement, Min Doktor is an associated company. Consolidation is done according to the equity method.

MD International AB (Min Doktor)	Third quarter		Jan-sep		12 months	Full year
	2023	2022	2023	2022	Oct 2022 - Sept 2023	2022
SEKm						
Revenue	72	82	232	244	309	320
Expenses	-76	-109	-264	-361	-386	-484
<b>Operating profit</b>	<b>-4</b>	<b>-27</b>	<b>-31</b>	<b>-118</b>	<b>-77</b>	<b>-163</b>
Net financial items	0	0	-1	0	-2	-1
Tax	—	—	—	—	—	—
<b>Profit for the period</b>	<b>-4</b>	<b>-27</b>	<b>-32</b>	<b>-118</b>	<b>-77</b>	<b>-163</b>
Other comprehensive income	—	—	—	—	—	—
<b>Comprehensive income for the period</b>	<b>-4</b>	<b>-27</b>	<b>-32</b>	<b>-118</b>	<b>-77</b>	<b>-163</b>
Non-current assets			266	286		276
Current assets			57	135		96
<b>Total assets</b>			<b>322</b>	<b>422</b>		<b>372</b>
Equity			256	334		287
Non-current liabilities			2	3		2
Current liabilities			65	85		82
<b>Total equity and liabilities</b>			<b>322</b>	<b>422</b>		<b>372</b>

**NOTE 3 | ITEMS AFFECTING COMPARABILITY**

SEKm	Third quarter		Jan-sep		Full year
	2023	2022	2023	2022	2022
<b>Capital gains/losses net on sale of subsidiaries and non-current assets</b>					
ICA Sweden	0	0	0	1	1
Rimi Baltic	0	0	0	22	22
ICA Real Estate	0	303	972	1,170	1,199
Leases	—	—	-547	-424	-424
<b>Total</b>	<b>0</b>	<b>303</b>	<b>426</b>	<b>769</b>	<b>799</b>
<b>Impairment and impairment reversals</b>					
ICA Sweden	—	—	—	—	-5
Rimi Baltic	-15	-6	-16	-8	-22
Apotek Hjärtat	—	—	—	—	-199
ICA Real Estate	—	—	—	—	-3
<b>Total</b>	<b>-15</b>	<b>-6</b>	<b>-16</b>	<b>-8</b>	<b>-229</b>
<b>Total items affecting comparability</b>	<b>-15</b>	<b>298</b>	<b>410</b>	<b>762</b>	<b>570</b>

**NOTE 4 | ASSETS AND LIABILITIES HELD FOR SALE**

Pertains to properties in Sweden and the Baltic countries that are planned to be sold in 2023.

**NOTE 5 | CASH FLOW STATEMENT (excl. ICA Bank)**

SEKm	Third quarter		Jan-sep		12 months	Full year
	2023	2022	2023	2022	Oct 2022 - Sept 2023	2022
<b>Cash flow from operating activities before change in working capital</b>	<b>3,212</b>	<b>2,890</b>	<b>8,478</b>	<b>7,821</b>	<b>11,170</b>	<b>10,513</b>
Change in working capital:						
Inventories	165	-128	9	-723	40	-692
Current receivables	293	540	170	216	-730	-685
Current liabilities	-1,410	-1,178	-612	169	410	1,191
<b>Cash flow from operating activities</b>	<b>2,260</b>	<b>2,124</b>	<b>8,045</b>	<b>7,482</b>	<b>10,891</b>	<b>10,327</b>
<b>Cash flow from investing activities</b>	<b>-911</b>	<b>-304</b>	<b>1,526</b>	<b>-36</b>	<b>818</b>	<b>-744</b>
<b>Cash flow from financing activities</b>	<b>-3,355</b>	<b>-1,624</b>	<b>-14,203</b>	<b>-4,045</b>	<b>-16,855</b>	<b>-6,696</b>
<b>Cash flow for the period</b>	<b>-2,007</b>	<b>196</b>	<b>-4,631</b>	<b>3,402</b>	<b>-5,146</b>	<b>2,887</b>
Cash and cash equivalents at the beginning of the period			5,480	1,310		1,310
Merged cash and cash equivalents			—	—		1,258
Exchange differences in cash and cash equivalents			10	16		24
<b>Cash and cash equivalents at the end of the period</b>			<b>858</b>	<b>4,727</b>		<b>5,480</b>

**NOTE 6 | FINANCIAL INSTRUMENTS**

As per 30 September 2023, financial assets at fair value in ICA Gruppen amounted to SEK 4,746 million (5,363). In the fair value hierarchy, the entire amount is attributable to Level 1. Financial liabilities measured at fair value amounted to SEK 102 million (880) as per 30 September 2023. The carrying amount corresponds to fair value for all assets and liabilities, except for bond issues, where the fair value is less than the carrying amount by SEK 191 million (less than the carrying amount by 21).

**NOTE 7 | LEASES**

	Third quarter		Jan-sep		Full year
	2023	2022	2023	2022	2022
Lease items in the income statement, SEKm					
Total lease revenue incl. variable revenue	879	795	2,654	2,390	3,212
Variable lease expenses	-33	-26	-101	-80	-100
Interest expenses, lease liabilities	-176	-100	-475	-275	-383

There are leases of low value and leases with a term shorter than 12 months, for which the amounts are immaterial.

	Jan-sep		Full year
	2023	2022	2022
Total right-of-use assets, SEKm			
At start of year	17,042	16,215	16,215
Changed and new contracts	5,946	3,219	4,242
Depreciation	-3,134	-2,733	-3,665
Translation differences	108	189	249
<b>Book value</b>	<b>19,961</b>	<b>16,889</b>	<b>17,042</b>

Right-of-use assets consist mainly of properties and premises, but also include automation equipment, forklifts, trucks and passenger cars.

**NOTE 8 | OTHER DISCLOSURES**

On 22 December 2021 Murgröna Holding AB (publ) ("Murgröna") initiated a compulsory redemption process for all outstanding shares in ICA Gruppen AB (publ) ("ICA Gruppen"). A special arbitration ruling under which Murgröna was granted advanced access to all shares in return for payment of an undisputed redemption amount, SEK 534, was issued on 27 April 2022. The special arbitration ruling took effect in May 2022, pursuant to which Murgröna paid the undisputed redemption amount plus interest, whereby outstanding shares corresponding to 2.95% of the total number of shares in ICA Gruppen at that point in time were redeemed through the compulsory redemption process, and Murgröna became the owner of all shares in ICA Gruppen. Claims were made in the compulsory redemption process that the redemption amount per share should be set at more than SEK 534 per share.

Murgröna and ICA Gruppen were merged on 1 November 2022, whereby ICA Gruppen became the party in the compulsory redemption process in Murgröna's place. The final arbitration ruling in the compulsory redemption process was announced on 24 May 2023. According to the final arbitration ruling, the redemption amount for the shares in ICA Gruppen was set at SEK 534. The arbitration ruling thus entails that no further payment obligation exists for the shares in ICA Gruppen.

In July 2023 the final arbitration ruling was appealed by certain ICA Gruppen counterparties in the process. At the time that the compulsory redemption process was initiated in December 2021, these represented approximately 0.55% of the shares in ICA Gruppen. In their appeal, the counterparties demand that the redemption amount for the shares in ICA Gruppen shall be set at SEK 574 per share instead of SEK 534 per share. In addition, the counterparties demand that they be granted full compensation for their costs arising out of the compulsory redemption process. The counterparties have demanded payment in SEK, USD, GBP and DKK. The appeal entails an exposure for ICA Gruppen of approximately SEK 55 million (based on the exchange rates in effect on 16 August 2023) excluding interest on the amounts demanded by the counterparties plus litigation costs for the judicial process.

The bank funds of SEK 805 million, which were blocked in the arbitration process, have been reduced during the third quarter from SEK 805 million to SEK 75 million as per 30 September following approval by the arbitrator. On 10 October, this SEK 75 million was also released following a decision by the arbitrator. Blocked bank funds after this date are therefore 0.

## ICA Gruppen AB, condensed income statement

SEKm	Third quarter		Jan-sep		12 months	Full year
	2023	2022	2023	2022	Oct 2022 - Sept 2023	2022
Net sales <sup>1)</sup>	330	323	1,010	972	1,341	1,303
Cost of services sold	-296	-294	-932	-909	-1,256	-1,232
<b>Gross profit</b>	<b>34</b>	<b>29</b>	<b>77</b>	<b>64</b>	<b>85</b>	<b>71</b>
Administrative expenses	-118	-127	-385	-492	-506	-612
<b>Operating profit/loss</b>	<b>-84</b>	<b>-98</b>	<b>-308</b>	<b>-428</b>	<b>-421</b>	<b>-541</b>
Profit/loss from participations in Group companies	—	—	5,600	7,000	5,600	7,000
Financial income, Group companies	240	138	643	237	856	449
Financial income	32	8	76	92	807	823
Finansiella kostnader koncernföretag	0	-8	0	-14	12	-2
Financial expenses	-398	-8	-1,168	-39	-2,103	-974
<b>Profit/loss after financial items</b>	<b>-210</b>	<b>31</b>	<b>4,844</b>	<b>6,848</b>	<b>4,751</b>	<b>6,755</b>
Appropriations	—	—	—	—	371	371
<b>Profit before tax</b>	<b>-210</b>	<b>31</b>	<b>4,844</b>	<b>6,848</b>	<b>5,122</b>	<b>7,126</b>
Tax	44	-7	156	31	124	0
<b>Profit for the period</b>	<b>-166</b>	<b>25</b>	<b>5,000</b>	<b>6,879</b>	<b>5,246</b>	<b>7,126</b>

<sup>1)</sup> Of net sales for the quarter, SEK 328 million (319) pertains to Group companies.

## ICA Gruppen AB, condensed balance sheet

SEKm	September 2023	September 2022	31 December 2022
<b>ASSETS</b>			
<b>Non-current assets</b>			
Investments in Group companies	30,841	30,622	30,621
Other intangible assets	185	164	178
Deferred tax assets	30	31	32
Non-current receivables from Group companies	856	1,378	1,404
Other non-current assets	864	1,125	1,062
<b>Total non-current assets</b>	<b>32,777</b>	<b>33,319</b>	<b>33,297</b>
<b>Current assets</b>			
Current receivables from Group companies	18,635	18,918	19,076
Other current assets	878	712	634
Cash and cash equivalents	586	4,484	5,070
<b>Total current assets</b>	<b>20,099</b>	<b>24,114</b>	<b>24,780</b>
<b>TOTAL ASSETS</b>	<b>52,876</b>	<b>57,433</b>	<b>58,077</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Equity</b>	<b>18,301</b>	<b>42,810</b>	<b>13,878</b>
<b>Provisions</b>	<b>661</b>	<b>602</b>	<b>613</b>
<b>Non-current liabilities</b>			
Non-current interest-bearing liabilities	23,980	1,464	16,935
Other non-current liabilities	17	6	2
<b>Total non-current liabilities</b>	<b>23,997</b>	<b>1,470</b>	<b>16,936</b>
<b>Current liabilities</b>			
Current interest-bearing liabilities	2,165	1,973	18,057
Current liabilities to Group companies	7,341	9,064	8,059
Other current liabilities	412	1,514	534
<b>Total current liabilities</b>	<b>9,918</b>	<b>12,551</b>	<b>26,649</b>
<b>TOTAL EQUITY AND LIABILITIES</b>	<b>52,876</b>	<b>57,433</b>	<b>58,077</b>

## Key figures ICA Gruppen

	Third quarter		Jan-sep		Full year
	2023	2022	2023	2022	2022
Operating profit before depreciation/amortisation (EBITDA), SEKm	3,540	3,471	9,974	9,642	12,526
Operating margin excl. items affecting comparability, %	5.3	4.9	4.5	4.5	4.3
Operating margin, %	5.3	5.8	4.8	5.2	4.8
Net margin, %	3.3	4.6	3.1	4.3	3.3
Return on capital employed, %	—	—	8.8	9.5	9.1
Return on equity, %	—	—	17.4	13.2	12.2
Equity/assets ratio, %	—	—	15.3	36.2	12.3
EBITDA excl IFRS 16 Leases	—	—	7,024	7,121	8,991
Net debt excl. ICA Bank and IFRS 16 Leases, SEKm	—	—	-25,294	-618	-29,520
Net debt excl ICA Bank, SEKm	—	—	-46,338	-17,986	-47,084
Net debt excl. ICA Bank and IFRS 16 Leases/EBITDA excl. IFRS 16 Leases	—	—	2.8	0.1	3.3
Net debt excl. ICA Bank/EBITDA	—	—	3.6	1.5	3.8
Average number of employees	—	—	23,777	23,914	23,877

## Quarterly overview

### Quarterly overview key ratios

	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023
Net sales, SEKm	32,860	31,600	34,586	34,544	35,558	34,605	37,823	36,943
Operating profit before depreciation/amortisation (EBITDA), SEKm	2,744	2,752	3,419	3,471	2,883	2,853	3,581	3,540
Operating profit excl. items affecting comparability, SEKm	1,298	1,298	1,511	1,707	1,389	1,293	1,629	1,955
Operating margin excl. items affecting comparability, %	4.0	4.1	4.4	4.9	3.9	3.7	4.3	5.3
Operating profit, SEKm	1,305	1,305	1,968	2,004	1,197	1,338	2,008	1,940
Operating margin, %	4.0	4.1	5.7	5.8	3.4	3.9	5.3	5.3
Profit before tax, SEKm	1,208	1,190	1,844	1,884	185	839	1,481	1,443
Profit for the period, SEKm	1,043	953	1,753	1,596	216	687	1,524	1,212
Return on equity, %	12.7	12.3	13.3	13.2	12.2	13.3	15.2	17.4
Return on capital employed, %	9.2	9.1	9.5	9.5	9.1	8.9	8.9	8.8
Cash flow from operating activities, SEKm	1,839	2,760	3,980	806	2,617	2,320	4,863	2,242
Investing activities (cash flow), SEKm	825	700	2,689	773	888	838	1,052	907
Capital employed excl. ICA Bank, average, SEKm	61,735	62,653	63,886	65,543	67,403	68,904	69,748	69,651
Net debt excl. ICA Bank and IFRS 16 Leases, SEKm	-4,680	-4,066	-1,226	-618	-29,520	-29,289	-25,051	-25,294
Net debt excl. ICA Bank, SEKm	-20,915	-20,503	-18,846	-17,986	-47,084	-48,176	-46,920	-46,338
Net debt excl. ICA Bank and IFRS 16 Leases/EBITDA excl. IFRS 16 Leases	0.6	0.5	0.1	0.1	3.3	3.3	2.8	2.8
Net debt excl. ICA Bank/EBITDA	1.8	1.8	1.6	1.5	3.8	3.8	3.7	3.6

Retrospective application of IFRS 17 Insurance Contracts has been made starting with Q1 2022. See further Note 1.

## Quarterly data by segment

Net sales by segment								
SEKm	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023
ICA Sweden	23,600	22,411	24,936	24,777	25,129	24,285	26,666	25,805
Rimi Baltic	4,387	4,184	4,550	4,660	5,088	4,807	5,307	5,379
Apotek Hjärtat	4,056	4,179	4,240	4,182	4,362	4,503	4,832	4,712
ICA Real Estate	757	718	712	720	743	768	794	771
ICA Bank <sup>1)</sup>	510	512	558	605	662	671	691	709
Other	332	320	329	323	331	339	341	330
Intra-Group sales	-782	-724	-738	-723	-756	-768	-809	-763
<b>Net sales <sup>1)</sup></b>	<b>32,860</b>	<b>31,600</b>	<b>34,586</b>	<b>34,544</b>	<b>35,558</b>	<b>34,605</b>	<b>37,823</b>	<b>36,943</b>

<sup>1)</sup> Retrospective application of IFRS 17 Insurance Contracts has been made starting with Q1 2022. See further Note 1.

Operating profit before depreciation/amortisation by segment (EBITDA)								
SEKm	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023
ICA Sweden	1,061	1,015	1,190	1,359	959	848	1,115	1,355
Rimi Baltic	304	225	295	232	410	302	379	336
Apotek Hjärtat	182	207	194	192	148	180	249	235
ICA Real Estate	333	323	1,167	627	334	361	1,135	272
ICA Bank <sup>1)</sup>	92	74	91	135	105	129	103	167
Other	-140	-62	-79	-65	-86	-49	-65	-28
<b>Operating profit before depreciation/ amortisation (EBITDA) by segment <sup>1)</sup></b>	<b>1,832</b>	<b>1,783</b>	<b>2,859</b>	<b>2,480</b>	<b>1,870</b>	<b>1,771</b>	<b>2,917</b>	<b>2,336</b>
IFRS 16	912	969	560	992	1,014	1,082	664	1,204
<b>Operating profit before depreciation/ amortisation (EBITDA) <sup>1)</sup></b>	<b>2,744</b>	<b>2,752</b>	<b>3,419</b>	<b>3,471</b>	<b>2,883</b>	<b>2,853</b>	<b>3,581</b>	<b>3,540</b>

<sup>1)</sup> Retrospective application of IFRS 17 Insurance Contracts has been made starting with Q1 2022. See further Note 1.

Operating profit excluding items affecting comparability by segment								
SEKm	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023
ICA Sweden	872	827	1,003	1,171	767	665	927	1,168
Rimi Baltic	179	114	159	117	292	193	264	215
Apotek Hjärtat	133	158	144	142	98	131	201	186
ICA Real Estate	158	169	162	177	182	188	117	158
ICA Bank <sup>1)</sup>	86	66	83	125	93	115	90	154
Other	-179	-96	-114	-103	-126	-88	-103	-66
<b>Operating profit excluding items affecting comparability by segment <sup>1)</sup></b>	<b>1,249</b>	<b>1,239</b>	<b>1,437</b>	<b>1,629</b>	<b>1,306</b>	<b>1,204</b>	<b>1,496</b>	<b>1,815</b>
IFRS 16	49	59	75	78	83	89	133	140
<b>Operating profit excluding items affecting comparability <sup>1)</sup></b>	<b>1,298</b>	<b>1,298</b>	<b>1,511</b>	<b>1,707</b>	<b>1,389</b>	<b>1,293</b>	<b>1,629</b>	<b>1,955</b>

<sup>1)</sup> Retrospective application of IFRS 17 Insurance Contracts has been made starting with Q1 2022. See further Note 1.

Operating margin excluding items affecting comparability, %, by segment								
SEKm	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023
ICA Sweden	3.7	3.7	4.0	4.7	3.1	2.7	3.5	4.5
Rimi Baltic	4.1	2.7	3.5	2.5	5.7	4.0	5.0	4.0
Apotek Hjärtat	3.3	3.8	3.4	3.4	2.3	2.9	4.2	3.9
ICA Real Estate	20.9	23.5	22.7	24.6	24.5	24.5	14.7	20.6
<b>Group <sup>1)</sup></b>	<b>4.0</b>	<b>4.1</b>	<b>4.4</b>	<b>4.9</b>	<b>3.9</b>	<b>3.7</b>	<b>4.3</b>	<b>5.3</b>

<sup>1)</sup> Retrospective application of IFRS 17 Insurance Contracts has been made starting with Q1 2022. See further Note 1.

## Financial key ratios

ICA Gruppen relies on a number of financial key ratios in its interim reporting, some of which are not defined in IFRS but are so-called Alternative Performance Measures (APMs). The aim is to provide additional information that contributes to a more thorough comparison of year-on-year development and to give an indication of the Group's performance and financial position. The APMs used by ICA Gruppen are generally recognised within the sectors that ICA Gruppen works in. The most important of these measures are those for which the Board of Directors has set financial targets. These are: to grow faster than the market in the grocery retail and pharmacy businesses; to achieve an operating margin (excluding items affecting comparability) of 4.5%; to achieve a return on capital employed of 7.5%; and to maintain net debt excl. ICA Bank and IFRS 16 Leases in relation to EBITDA excl. IFRS 16 Leases that is lower than a multiple of 2.

Reconciliation EBITDA	Third quarter		Jan-sep		12 months	Full year
	2023	2022	2023	2022	Oct 2022 - Sept 2023	2022
SEKm						
Operating profit (EBIT)	1,940	2,004	5,286	5,278	6,484	6,475
Depreciation/amortisation	1,585	1,462	4,672	4,357	6,137	5,822
Impairment and impairment reversals	15	6	16	8	237	229
<b>Operating profit before depreciation/amortisation (EBITDA) excl. IFRS 16</b>	<b>2,336</b>	<b>2,480</b>	<b>7,024</b>	<b>7,121</b>	<b>8,894</b>	<b>8,991</b>
IFRS 16 Operating profit	140	78	-184	-212	-102	-130
IFRS 16 Depreciation/amortisation	1,064	914	3,134	2,733	4,065	3,665
<b>Operating profit before depreciation/amortisation (EBITDA)</b>	<b>3,540</b>	<b>3,471</b>	<b>9,974</b>	<b>9,642</b>	<b>12,857</b>	<b>12,526</b>

Reconciliation EBITDA								
SEKm	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023
Operating profit excl IFRS 16	1,256	1,246	2,317	1,927	1,115	1,267	2,403	1,800
Depreciation/amortisation excl IFRS 16	567	537	539	548	534	502	513	522
Impairment and impairment reversals	10	—	2	6	221	1	—	15
<b>Operating profit before depreciation/amortisation (EBITDA) excl. IFRS 16<sup>1)</sup></b>	<b>1,832</b>	<b>1,783</b>	<b>2,859</b>	<b>2,480</b>	<b>1,870</b>	<b>1,771</b>	<b>2,917</b>	<b>2,336</b>
IFRS 16 Operating profit	49	59	-349	78	83	71	-395	140
IFRS 16 Depreciation/amortisation	863	911	909	914	931	1,011	1,059	1,064
<b>Operating profit before depreciation/amortisation (EBITDA)<sup>1)</sup></b>	<b>2,744</b>	<b>2,752</b>	<b>3,419</b>	<b>3,471</b>	<b>2,883</b>	<b>2,853</b>	<b>3,581</b>	<b>3,540</b>

<sup>1)</sup> Retrospective application of IFRS 17 Insurance Contracts has been made starting with Q1 2022. See further Note 1.

Reconciliation net debt								
SEKm	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023
Non-current interest-bearing liabilities	-3,760	-1,472	-1,473	-1,473	-16,943	-20,486	-23,994	-23,987
Current interest-bearing liabilities	-2,230	-2,981	-4,279	-3,872	-18,057	-14,499	-3,927	-2,165
Cash and cash equivalents	1,310	387	4,527	4,727	5,480	5,695	2,869	858
<b>Net debt excl. ICA Bank and IFRS 16 Leases</b>	<b>-4,680</b>	<b>-4,066</b>	<b>-1,226</b>	<b>-618</b>	<b>-29,520</b>	<b>-29,289</b>	<b>-25,051</b>	<b>-25,294</b>
Non-current lease liabilities	-12,741	-12,843	-13,967	-13,720	-13,771	-14,897	-17,519	-16,736
Current lease liabilities	-3,493	-3,593	-3,653	-3,648	-3,792	-3,989	-4,349	-4,308
<b>Net debt excl. ICA Bank</b>	<b>-20,915</b>	<b>-20,503</b>	<b>-18,846</b>	<b>-17,986</b>	<b>-47,084</b>	<b>-48,176</b>	<b>-46,920</b>	<b>-46,338</b>

Reconciliation capital employed excluding ICA Bank								
SEKm	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023
Equity	37,686	39,425	41,520	43,504	14,878	15,478	16,720	17,935
Provisions for pensions	4,139	3,387	2,936	2,527	2,796	2,819	2,841	2,570
Other provisions	23	23	17	13	12	32	24	18
Non-current interest-bearing liabilities	3,760	1,472	1,473	1,473	16,943	20,486	23,994	23,987
Current interest-bearing liabilities	2,230	2,981	4,279	3,872	18,057	14,499	3,927	2,165
Other non-current liabilities	61	70	45	44	37	35	43	49
Non-current lease liabilities	12,741	12,843	13,967	13,720	13,771	14,897	17,519	16,736
Current lease liabilities	3,493	3,593	3,653	3,648	3,792	3,989	4,349	4,308
<b>Capital employed</b>	<b>64,133</b>	<b>63,795</b>	<b>67,891</b>	<b>68,801</b>	<b>70,287</b>	<b>72,236</b>	<b>69,415</b>	<b>67,766</b>
<b>Average capital employed</b>	<b>61,735</b>	<b>62,653</b>	<b>63,886</b>	<b>65,543</b>	<b>67,403</b>	<b>68,904</b>	<b>69,748</b>	<b>69,651</b>

<sup>1)</sup> Retrospective application of IFRS 17 Insurance Contracts has been made starting with Q1 2022. See further Note 1

## Definitions of key ratios

### Business volume (ICA Bank)

Sum of lending, deposits, fund savings and home mortgages (including volume intermediated via collaborations).

### Capital employed

Equity plus interest-bearing liabilities.

### C/I ratio (ICA Bank)

Total costs in relation to total income.

### Common Equity Tier I ratio (ICA Bank)

The bank's capital base in relation to risk-weighted assets.

### Divestments

Payments received for sold tangible and intangible non-current assets during the period according to the statement of cash flows.

### EBITDA

Operating profit before depreciation, amortisation and impairment losses (Earnings Before Interest, Taxes, Depreciation and Amortisation).

### EBITDA excl. IFRS 16 Leases

Operating profit before depreciation, amortisation and impairment losses (Earnings Before Interest, Taxes, Depreciation and Amortisation) excl EBITDA from IFRS 16 Leases.

### Equity/assets ratio

Equity including non-controlling interests in relation to total assets.

### Gross profit

Net sales less cost of goods sold.

### Investments

Investments paid in tangible and intangible non-current assets during the period according to the statement of cash flows.

### Items affecting comparability

Gain/loss on disposal of non-current assets, impairment of non-current assets and major structural changes.

### Like-for-like store/pharmacy sales

Sales for stores/pharmacies that generated sales both in the reporting period and in the comparison period.

### Credit loss ratio (ICA Bank)

Credit losses in relation to average lending.

### Net debt excl. ICA Bank

Interest-bearing liabilities excluding pensions, ICA Bank and cash and cash equivalents.

### Net debt excl. ICA Bank and IFRS 16 Leases

Interest-bearing liabilities excluding lease liabilities, pensions, ICA Bank, and cash and cash equivalents.

### Net debt excl. ICA Bank/EBITDA

Interest-bearing liabilities excluding pensions, ICA Bank, and cash and cash equivalents in relation to EBITDA, rolling 12 months.

### Net debt excl. ICA Bank and IFRS 16 Leases/EBITDA excl. IFRS 16 Leases

Interest-bearing liabilities excluding pensions, ICA Bank, lease liabilities according to IFRS 16 Leases, and cash and cash equivalents in relation to EBITDA, excluding EBITDA from IFRS 16 Leases, rolling 12 months.

### Net interest (ICA Bank)

The difference between the bank's interest income and interest expense.

### Net margin

Profit for the period as a percentage of net sales.

### Occupancy rate (ICA Real Estate)

Market rents for rented properties divided by total rental value (contracted annual rent + market rent for unrented premises).

### Operating margin

Operating profit as a percentage of net sales.

### Operating profit/loss

Profit/loss before net financial items and tax.

### Return on capital employed

Operating profit plus financial income (rolling 12 months) in relation to average capital employed. ICA Bank's operations are excluded from both the income statement and balance sheet when calculating return on capital employed.

### Return on equity

Profit for the period (rolling 12 months) in relation to average equity. ICA Bank's operations are excluded from both the income statement and balance sheet when calculating return on equity.

### Yield (ICA Real Estate)

Operating net in relation to the average book value of properties.

This interim report and sustainability report has not been reviewed by the company's auditors.

Stockholm, 26 October 2023

Nina Jönsson  
CEO ICA Gruppen

## Review report

To the Board of Directors of ICA Gruppen AB (publ.)  
Corp. id. 556048-2837

### Introduction

We have reviewed the condensed interim financial information (interim report) of ICA Gruppen AB (publ.) as of 30 September 2023 and the nine-month period then ended. The Board of Directors and the Managing Director are responsible for the preparation and presentation of this interim report in accordance with IAS 34 and the Annual Accounts Act. Our responsibility is to express a conclusion on this interim report based on our review.

### Scope of review

We conducted our review in accordance with International Standard on Review Engagements ISRE 2410 Review of Interim Financial Information Performed by the Independent Auditor of the Entity. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and other generally accepted auditing practices and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the interim report is not prepared, in all material respects, for the Group in accordance with IAS 34 and the Annual Accounts Act, and for the Parent Company in accordance with the Annual Accounts Act.

Stockholm, 26 October 2023

KPMG AB

Helena Arvidsson Älgne  
Authorized Public Accountant

## Auditor's Review Report on Sustainability Report

To ICA Gruppen AB (publ), Corp. Id. 556048-2837

### Introduction

We have been engaged by the Board of Directors of ICA Gruppen AB to review ICA Gruppen AB's Sustainability Report for the period 1 January–30 September 2023.

### Responsibilities of the Board of Directors and the Executive Management

The Board of Directors and the Executive Management are responsible for ongoing activities regarding the environment, health & safety, quality, social responsibility and sustainable development, and for the preparation and presentation of the quarterly report in accordance with the applicable criteria, as explained in the paragraph "About this report" in the quarterly report. As stated in the paragraph "About ICA Gruppen's sustainability report", ICA Gruppen AB's Sustainability Report for the period January–September 2023 is not a complete report in accordance with ICA Gruppen AB's reporting principles, but is a status report on the material areas reported on in the 2022 Sustainability Report for ICA Gruppen AB. The Sustainability Report for the period January–September 2023 is therefore a complement to the 2022 Sustainability Report and should be read in connection to this.

### Auditor's responsibility

Our responsibility is to express a limited assurance conclusion on the Sustainability Report January–September 2023 based on the procedures we have performed.

We have performed our review in accordance with ISAE 3000 (Revised) Assurance engagements other than audits or reviews of historical financial information, issued by IFAC. A review consists of making inquiries, primarily of persons responsible for the preparation of the quarterly report, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with IAASB's Standards on Auditing and Quality Control and other generally accepted auditing standards in Sweden. The firm applies ISQM 1 (International Standard on Quality Management) and accordingly maintains a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards, and applicable legal and regulatory requirements.

The procedures performed consequently do not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion. Our assurance does not comprise the assumptions used, or future oriented information (e.g., goals, expectations and ambitions). The criteria on which our review is based on are stated in the paragraph "About ICA Gruppen's sustainability report". We consider these criteria suitable for the preparation of ICA Gruppen AB's Sustainability Report January–September 2023.

Our review has, based on an assessment of materiality and risk, e.g. including the following procedures:

- a. an update of our knowledge and understanding of ICA Gruppen AB's organization and activities
- b. assessment of the suitability and application of criteria in respect to stakeholders' need of information
- c. read internal and external documents to assess if the reported information is complete, correct and sufficient
- d. analytical review of reported information
- e. substantive testing of reported information and metrics
- f. overall impression of the quarterly report and its format
- g. reconciliation of the reviewed information against the sustainability information in ICA Gruppen AB's Sustainability Report for 2022

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion below.

### Conclusions

Based on our review, nothing has come to our attention that cause us to believe that the information in ICA Gruppen AB's Sustainability Report for the period 1 January–30 September 2023 has not, in all material respects, been prepared in accordance with the above stated criteria.

Stockholm, 26 October 2023

KPMG AB

Helena Arvidsson Älgne  
Authorized Public Accountant

Torbjörn Westman  
Expert Member of FAR

## Contacts and calendar

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**Calendar**

7 February 2024	Interim report Q4 2023, year-end report
25 April 2024	Report quarter 1
15 August 2024	Report quarter 2
24 October 2024	Report quarter 3

The information in this report is such that ICA Gruppen AB is obligated to disclose pursuant to the Swedish Securities Market Act. The information was submitted, by the agency of the contact person above, for publication at 07.00 CET on Thursday, 26 October 2023.

ICA Gruppen AB (publ) is a leading retail company with a focus on food and health. The Group includes ICA Sweden and Rimi Baltic, which mainly conduct grocery retail, Apotek Hjärtat, which conducts pharmacy business, ICA Real Estate, which owns and manages properties, and ICA Bank, which offers financial services in Sweden.

For more information, visit [icagruppen.se](http://icagruppen.se).

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