

ICA Gruppen fact sheet*

2,300

of our own and retailer-owned grocery stores in five geographical markets. The core business is grocery retail.

CEO

Per Strömberg

Chairman of the Board

Claes-Göran Sylvén



ICA's mission
We want to be the leading retailer focused on food and meals.

ICA's vision
We make every day a little easier.

ICA Gruppen's operations are divided into

6 SEGMENTS
ICA Sweden
ICA Norway
Rimi Baltic
ICA Bank
ICA Real Estate
Portfolio Companies

YEAR 2013
Net sales
of around SEK

100

billion

ICA Bank
The bank with the most satisfied customers.

ICA Real Estate
one of the largest commercial real estate companies focusing on retail properties in the Nordic region.

ICA Sverige
Leading player in grocery retail in Sweden.

1,321
stores

36%
market share



Around **50,000** people work at ICA in offices, with logistics or in one of ICA's own or retailer-owned stores.

More than **21,000** employees, most of them in Sweden, Norway and the Baltic region.

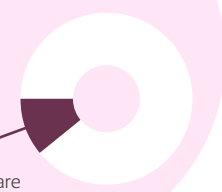
The Portfolio Companies
ICA Gruppen also owns, wholly or partly, a publishing company and three retail companies.

Hemtex inkClub Retained
Forma Cervera Divested

ICA Norway
Grocery retail business under the brands ICA, Rimi and Matkroken.

571
stores

11%
market share



Rimi Baltic
Grocery retailer operating in Estonia, Latvia and Lithuania thru Rimi Hypermarket, Rimi Supermarket, Supernetto and Säästumarket.

235
stores

83 in Estonia
113 in Latvia
39 in Lithuania

Estonia
18%
market share

Latvia
25%
market share

Lithuania
6%
market share

At ICA, a commitment to sustainability and strong community engagement go hand in hand with long-term profitability. ICA's customers and other stakeholders should feel secure and confident in ICA and its businesses. ICA's Good Business guidelines describe the Company's ethical standards and corporate social responsibility.

ICA'S GOOD BUSINESS

- Be driven by profitability and high ethical standards
- Listen to customers and always base decisions on their needs
- Nurture diversity and growth among its employees
- Maintain an open dialogue internally and with the community
- Ensure quality and safe products
- Promote a healthy lifestyle
- Adopt sound environmental practices to promote sustainable development

* Figures refer to 31/12/2013

ICA Gruppen fact sheet

This is ICA Gruppen

With 2,300 of our own and retailer-owned grocery stores in five geographical markets, ICA Gruppen is one of the leading retail companies in the Nordic region. The core business is grocery retail. The other businesses are ICA Bank, ICA Real Estate and a number of wholly-owned or partly-owned Portfolio Companies.

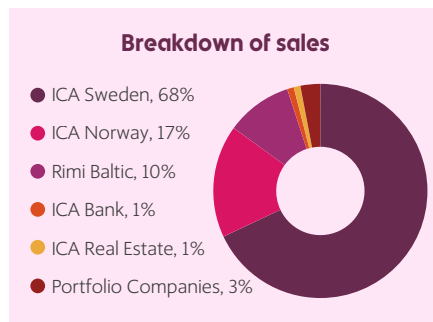
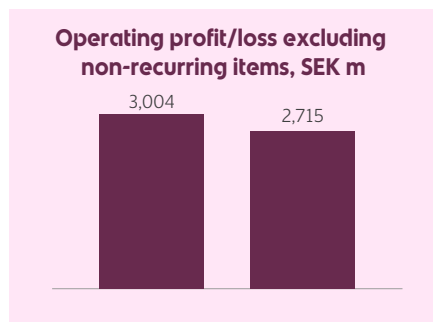
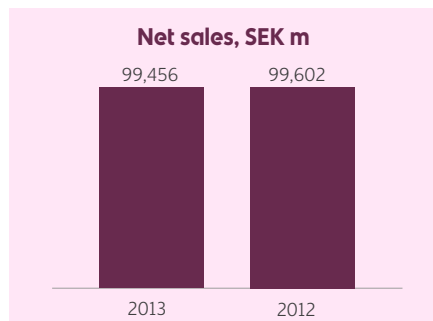
Within ICA Gruppen, entrepreneurship is combined with large-scale and diverse operations, and local adaptation is combined with economies of scale and efficiency. Through cooperation and development of mutually supporting operations, ICA Gruppen has succeeded in securing customer confidence, good profitability and a leading market position.

In 2013 ICA Gruppen had net sales of around SEK 100 billion and more than 21,000 employees, most of them in Sweden, Norway and the Baltic region. Around 50,000 people work at ICA in offices, with logistics or in one of ICA's own or retailer-owned stores.

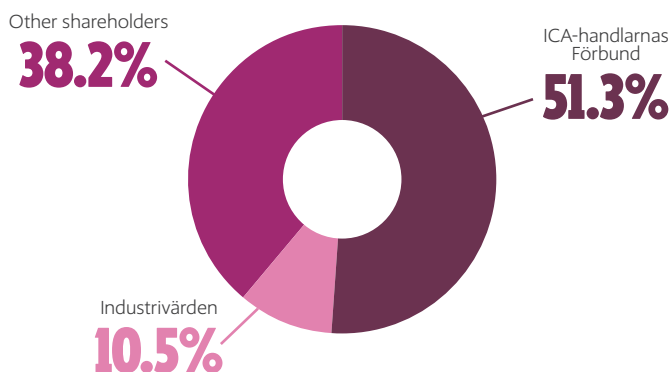
ICA Gruppen's share is listed in the Large Cap segment of NASDAQ OMX Stockholm. The largest shareholder is ICA-handlarnas Förbund (the Association of ICA Retailers).

Key figures, pro forma

Group	2013	2012
Net sales, SEK m	99,456	99,602
Operating income (EBIT) excluding non-recurring items, SEK m	3,004	2,715
Operating income (EBIT), SEK m	2,547	2,607
Income before tax, SEK m	1,919	2,091
Income for the year, SEK m	1,424	312
Operating margin excluding non-recurring items, %	3,0	2,7
Operating margin, %	2,6	2,6
Return on capital employed, %	6,1	7,0
Return on equity, %	6,0	1,1
Earnings per ordinary share, SEK	7,05	1,65
Earnings per C share, SEK	7,05	1,65
Dividend per ordinary share, SEK	8,0	0



Shareholders



Company contacts

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