

ICA Gruppen in brief *

2,103

own and retailer-owned stores and pharmacies. The core business is grocery retail.

CEO

Per Strömberg

Chairman of the Board

Claes-Göran Sylvén

YEAR 2016

Net sales of around SEK

103.7

billion



ICA's mission

We want to be the leading retailer focused on food and meals.

ICA's vision

We make every day a little easier.

ICA Gruppen's operations are divided into

ICA Sweden
Rimi Baltic
Apotek Hjärtat
ICA Bank
ICA Real Estate
Hemtex

ICA Bank

The bank with a strong mobile offering.

Hemtex

A leading home furnishings chain in the Nordic region, with 158 stores.

136 stores in Sweden
17 stores in Finland
5 stores in Estonia

ICA Sverige

Leading player in grocery retail in Sweden.

1,296 stores

Market share

36%

ICA Real Estate

One of the largest commercial real estate firm in retail in the Nordic region.

Apotek Hjärtat

Sweden's second largest pharmacy chain.

385 pharmacies
Market share **31%**

Rimi Baltic

Grocery retailer operating 264 wholly owned stores in Estonia, Latvia and Lithuania.

Market share
264 stores **15,9%**

88 in Estonia
119 in Latvia
57 in Lithuania

ICA'S GOOD BUSINESS

- Be driven by profitability and high ethical standards
- Listen to customers and always base decisions on their needs
- Nurture diversity and growth among its employees
- Maintain an open dialogue internally and with the community
- Ensure quality and safe products
- Promote a healthy lifestyle
- Adopt sound environmental practices to promote sustainable development

ICA
100
år och framåt!

At ICA, a commitment to sustainability and strong community engagement go hand in hand with long-term profitability. ICA's customers and other stakeholders should feel secure and confident in ICA and its businesses. ICA's Good Business guidelines describe the Company's ethical standards and corporate social responsibility.

ICA celebrates our centenary in 2017. As one of Sweden's largest companies, we have a responsibility to contribute to a society in which health, sustainability and diversity are important. That's why we want to look forward and do what we can for the next generation. Read more about how we celebrate on ica.se/ica100.

* Figures refer to 31/12/2016

ICA Gruppen fact sheet

This is ICA Gruppen

ICA Gruppen AB is a leading retail company with a focus on food and health. The Group includes ICA Sweden and Rimi Baltic, which mainly conduct grocery retail, Apotek Hjärtat, which conducts pharmacy operations, ICA Real Estate, which owns and manages properties and ICA Bank, which offers financial services. The Group also includes Hemtex.

Within ICA Gruppen, entrepreneurship is combined with large-scale and diverse operations, and local adaptation is combined with economies of scale and efficiency. Through cooperation and development of mutually supporting operations, ICA Gruppen has succeeded in securing customer confidence, good profitability and a leading market position.

In 2016 ICA Gruppen had net sales of around SEK 103,7 billion and more than 22,000 employees. Around 50,000 people work at ICA in offices, with logistics or in one of ICA's own or retailer-owned stores.

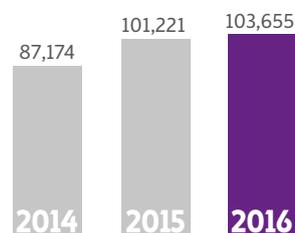
ICA Gruppen's shares are listed on Nasdaq Stockholm, Large Cap segment. The largest shareholder is ICA-handlarnas Förbund (the Association of ICA Retailers).

Key figures

Group, SEK m	2016	2015	2014
Net sales	103,655	101,221	87,174
Operating profit before depreciation/amortisation (EBITDA)	6,238	6,191	5,819
Operating profit (EBIT) excluding non-recurring items	4,669	4,138	3,937
Operating profit (EBIT)	4,518	4,594	4,097
Profit before tax	4,154	4,225	3,727
Profit from continuing operations	3,397	3,721	3,105
Profit for the year	3,418	4,913	2,667
Cash flow from operating activities for continuing operations	5,422	5,723	3,794
Cash flow from operating activities	5,422	5,845	3,612
Operating margin excl. non-recurring items, %	4.5	4.1	4.5
Operating margin, %	4.4	4.5	4.7
Return on capital employed, %	10.5	9.8	10.1
Return on equity, %	11.9	16.6	9.3
Earnings per ordinary share, SEK	16.97	24.14	12.53
Earnings per share, continuing operations, SEK	16.87	18.21	14.71
Dividend per ordinary share, SEK*	10.50	10.00	9.50

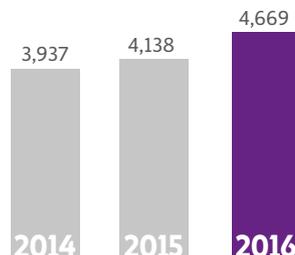
* Board's proposal

Net sales SEK m

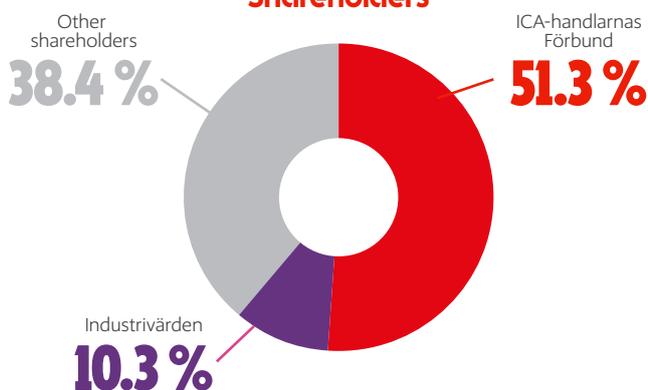


Operating profit

excluding non-recurring items, SEK m



Shareholders



ICA Gruppen's revenues



Company contacts

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